## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED JULY 4, 2015 OR
$\square \quad$ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM TO $\qquad$ Commission file number

001-31829
CARTER'S, INC.
(Exact name of Registrant as specified in its charter)

## Delaware

(state or other jurisdiction of incorporation or organization)

13-3912933
(I.R.S. Employer Identification No.)

Phipps Tower
3438 Peachtree Road NE, Suite 1800
Atlanta, Georgia 30326
(Address of principal executive offices, including zip code)
(678) 791-1000
(Registrant's telephone number, including area code)
 required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes (X) No ()
 this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes (X) No ( )
 company" in Rule 12b-2 of the Exchange Act. (Check one)

Large Accelerated Filer (X) Accelerated Filer ( ) Non-Accelerated Filer () Smaller Reporting Company ()
Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ( ) No (X)
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

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## PART 1 - FINANCIAL INFORMATION

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[^0]
## CARTER'S, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(dollars in thousands, except per share data)
(unaudited)

|  | Fiscal quarter ended |  |  |  | Two fiscal quarters ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | June 28, 2014 |  | July 4, 2015 |  | June 28, 2014 |  |
| Net sales | \$ | 612,765 | \$ | 574,065 | \$ | 1,297,529 | \$ | 1,225,709 |
| Cost of goods sold |  | 349,870 |  | 328,588 |  | 750,582 |  | 718,507 |
| Gross profit |  | 262,895 |  | 245,477 |  | 546,947 |  | 507,202 |
| Selling, general, and administrative expenses |  | 209,296 |  | 206,315 |  | 420,479 |  | 416,410 |
| Royalty income |  | $(8,353)$ |  | $(8,185)$ |  | $(19,989)$ |  | $(18,086)$ |
| Operating income |  | 61,952 |  | 47,347 |  | 146,457 |  | 108,878 |
| Interest expense |  | 6,935 |  | 6,882 |  | 13,627 |  | 13,780 |
| Interest income |  | (157) |  | (140) |  | (294) |  | (272) |
| Other (income) expense, net |  | $(1,900)$ |  | (189) |  | 62 |  | 407 |
| Income before income taxes |  | 57,074 |  | 40,794 |  | 133,062 |  | 94,963 |
| Provision for income taxes |  | 20,969 |  | 14,897 |  | 47,165 |  | 34,770 |
| Net income | \$ | 36,105 | \$ | 25,897 |  | 85,897 |  | 60,193 |
|  |  |  |  |  |  |  |  |  |
| Basic net income per common share | \$ | 0.69 | \$ | 0.48 | \$ | 1.63 | \$ | 1.12 |
| Diluted net income per common share | \$ | 0.68 | \$ | 0.48 | \$ | 1.62 | \$ | 1.11 |
| Dividend declared and paid per common share | \$ | 0.22 | \$ | 0.19 | \$ | 0.44 | \$ | 0.38 |

See accompanying notes to the unaudited condensed consolidated financial statements

# CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME 

(dollars in thousands)
(unaudited)


See accompanying notes to the unaudited condensed consolidated financial statements.

CARTER'S, INC

## CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

(amounts in thousands, except share amounts)
(unaudited)


See accompanying notes to the unaudited condensed consolidated financial statements.

## CARTER'S, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW

(dollars in thousands)
(unaudited)

|  | Two fiscal quarters ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | June 28, 2014 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 85,897 | \$ | 60,193 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 30,338 |  | 29,679 |
| Amortization of tradenames |  | 4,429 |  | 11,877 |
| Accretion of contingent consideration |  | 809 |  | 451 |
| Amortization of debt issuance costs |  | 678 |  | 763 |
| Non-cash stock-based compensation expense |  | 9,560 |  | 9,829 |
| Unrealized foreign currency exchange loss, net |  | 84 |  | - |
| Income tax benefit from stock-based compensation |  | $(6,890)$ |  | $(3,750)$ |
| Loss on disposal of property, plant, and equipment |  | 90 |  | 544 |
| Deferred income taxes |  | 1,886 |  | $(5,626)$ |
| Effect of changes in operating assets and liabilities: |  |  |  |  |
| Accounts receivable |  | 28,649 |  | 59,761 |
| Inventories |  | $(103,379)$ |  | $(120,383)$ |
| Prepaid expenses and other assets |  | $(14,244)$ |  | $(9,979)$ |
| Accounts payable and other liabilities |  | $(10,775)$ |  | (235) |
| Net cash provided by operating activities |  | 27,132 |  | 33,124 |
|  |  |  |  |  |
| Cash flows from investing activities: |  |  |  |  |
| Capital expenditures |  | $(50,284)$ |  | $(61,300)$ |
| Proceeds from sale of property, plant, and equipment |  | 43 |  | 134 |
| Net cash used in investing activities |  | $(50,241)$ |  | $(61,166)$ |
|  |  |  |  |  |
| Cash flows from financing activities: |  |  |  |  |
| Payments of debt issuance costs |  | - |  | (114) |
| Borrowings under secured revolving credit facility |  | 20,349 |  | - |
| Payments on secured revolving credit facility |  | $(20,000)$ |  | - |
| Repurchase of common stock |  | $(48,894)$ |  | $(36,080)$ |
| Dividends paid |  | $(23,143)$ |  | $(20,380)$ |
| Income tax benefit from stock-based compensation |  | 6,890 |  | 3,750 |
| Withholdings from vesting of restricted stock |  | $(12,377)$ |  | $(4,251)$ |
| Proceeds from exercise of stock options |  | 4,560 |  | 6,548 |
| Net cash used in financing activities |  | $(72,615)$ |  | $(50,527)$ |
|  |  |  |  |  |
| Effect of exchange rate changes on cash |  | (613) |  | (57) |
| Net decrease in cash and cash equivalents |  | $(96,337)$ |  | $(78,626)$ |
| Cash and cash equivalents, beginning of period |  | 340,638 |  | 286,546 |
| Cash and cash equivalents, end of period | \$ | 244,301 | \$ | 207,920 |

See accompanying notes to the unaudited condensed consolidated financial statements.

## CARTER'S, INC

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

## NOTE 1 - THE COMPANY



 stores in Canada.

## NOTE 2 - BASIS OF PREPARATION




 results for the fiscal quarter and two fiscal quarters ended July 4, 2015 are not necessarily indicative of the results that may be expected for the 2015 fiscal year ending January 2 , 2016.
 the financial statements, and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ materially from those estimates.

The accompanying condensed consolidated balance sheet as of January 3, 2015 was derived from the Company's audited consolidated financial statements included in its most recently filed Annual Report on Form 10-K. Certain

 disclosed in note 10, Fair Value Measurements, to update the Company's accounting policy for foreign currency hedging activities.
 contained 53 weeks. Fiscal 2015, which will end on January 2, 2016, contains 52 weeks. The first and second quarters of fiscal 2015 and fiscal 2014 each contained 13 weeks.

## NOTE 3 - ACCUMULATED OTHER COMPREHENSIVE LOSS

The components, net of applicable income taxes, of accumulated other comprehensive (loss) consisted of the following:

| (dollars in thousands) | July 4, 2015 |  | January 3, 2015 |  | June 28, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cumulative foreign currency translation adjustments | \$ | $(21,635)$ | \$ | $(15,397)$ | \$ | $(7,520)$ |
| Pension and post-retirement liability adjustments |  | $(7,640)$ |  | $(7,640)$ |  | $(2,530)$ |
| Total accumulated other comprehensive loss | \$ | $(29,275)$ | \$ | $(23,037)$ | \$ | $(10,050)$ |

 respectively. Changes consisted of gains for foreign currency translation adjustments of approximately $\$ 2.8$ million for the second quarter of
 operations.

NOTE 4 - GOODWILL AND OTHER INTANGIBLE ASSETS
The Company's goodwill and other intangible assets were as follows:

| (dollars in thousands) | Weighted-average useful life | July 4, 2015 |  |  |  |  |  | January 3, 2015 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Gross amount |  | Accumulated amortization |  | Net amount |  | Gross amount |  | Accumulated amortization |  | Net amount |  |
| Carter's goodwill | Indefinite | \$ | 136,570 | \$ | - | \$ | 136,570 | \$ | 136,570 | \$ | - | \$ | 136,570 |
| Bonnie Togs goodwill | Indefinite |  | 42,183 |  | - |  | 42,183 |  | 45,405 |  | - |  | 45,405 |
| Total goodwill |  | \$ | 178,753 | \$ | - | \$ | 178,753 | \$ | 181,975 | \$ | - | \$ | 181,975 |
| Carter's tradename | Indefinite | \$ | 220,233 | \$ | - | \$ | 220,233 | \$ | 220,233 | \$ | - | \$ | 220,233 |
| OshKosh tradename | Indefinite |  | 85,500 |  | - |  | 85,500 |  | 85,500 |  | - |  | 85,500 |
| Other tradenames | 2-20 years |  | 42,036 |  | 34,933 |  | 7,103 |  | 42,073 |  | 30,541 |  | 11,532 |
| Total tradenames |  |  | 347,769 |  | 34,933 |  | 312,836 |  | 347,806 |  | 30,541 |  | 317,265 |
| Non-compete agreements | 4 years |  | 219 |  | 219 |  | - |  | 257 |  | 225 |  | 32 |
| Total tradenames and other intangibles, net |  | \$ | 347,988 | \$ | 35,152 | \$ | 312,836 | \$ | 348,063 | \$ | 30,766 | \$ | 317,297 |


| (dollars in thousands) | Weightedaverage useful life | June 28, 2014 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Gross amount |  | ulated zation |  | Net mount |
| Carter's goodwill | Indefinite | \$ | 136,570 | \$ | - | \$ | 136,570 |
| Bonnie Togs goodwill | Indefinite |  | 49,603 |  | - |  | 49,603 |
| Total goodwill |  | \$ | 186,173 | \$ | - | \$ | 186,173 |
| Carter's tradename | Indefinite | \$ | 220,233 | \$ | - | \$ | 220,233 |
| OshKosh tradename | Indefinite |  | 85,500 |  | - |  | 85,500 |
| Other tradenames | 2-3 years |  | 38,570 |  | 26,028 |  | 12,542 |
| Total tradenames |  |  | 344,303 |  | 26,028 |  | 318,275 |
| Non-compete agreements | 4 years |  | 281 |  | 210 |  | 71 |
| Total tradenames and other intangibles, net |  | \$ | 344,584 | \$ | 26,238 | \$ | 318,346 |


 for fiscal 2016, $\$ 0.2$ million for each fiscal year 2017, 2018 and 2019, and $\$ 2.6$ million thereafter.

## NOTE 5 - COMMON STOCK

SHARE REPURCHASES

 The authorizations have no expiration date.

Open Market Repurchases
The Company repurchased and retired shares in open market transactions in the following amounts for the fiscal periods indicated:

|  | Fiscal quarter ended |  |  |  | Two fiscal quarters ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | June 28, 2014 |  | July 4, 2015 |  | June 28, 2014 |  |
| Number of shares repurchased |  | 346,325 |  | 477,551 |  | 504,225 |  | 499,151 |
| Aggregate cost of shares repurchased (in millions) | \$ | 34.8 | \$ | 34.4 | \$ | 48.9 | \$ | 36.1 |
| Average price per share | \$ | 100.40 | \$ | 72.10 | \$ | 96.97 | \$ | 72.28 |

 conditions, share price, other investment priorities, and other factors.

Accelerated Stock Repurchase Program

 January 2014. All shares received under the ASR agreements were retired upon receipt.

## DIVIDENDS


 Company's future financial performance and other investment priorities.
 stock as further described in the Company's Annual Report for Form 10-K for the 2014 fiscal year ended January 3, 2015.

## NOTE 6 - LONG-TERM DEBT

Long-term debt consisted of the following:

| (dollars in thousands) | July 4, 2015 |  | January 3, 2015 |  | June 28, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior notes | \$ | 400,000 | \$ | 400,000 | \$ | 400,000 |
| Secured revolving credit facility |  | 186,298 |  | 186,000 |  | 186,000 |
| Total long-term debt | \$ | 586,298 | \$ | 586,000 | \$ | 586,000 |

2015 was $2.74 \%$, for Canadian dollar borrowings. As of July 4, 2015, there was approximately $\$ 182.3$ million available for future borrowing
As of July 4, 2015, the Company was in compliance with the financial debt covenants under the secured revolving credit facility.
Senior Notes
 annum and maturing on August 15, 2021. The senior notes are unsecured and are fully and unconditionally guaranteed by Carter's, Inc. and certain subsidiaries of TWCC.

## NOTE 7 - STOCK-BASED COMPENSATION

The Company recorded stock-based compensation cost as follows:

| (dollars in thousands) | Fiscal quarter ended |  |  |  | Two fiscal quarters ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | June 28, 2014 |  | July 4, 2015 |  | June 28, 2014 |  |
| Stock options | \$ | 1,020 | \$ | 1,089 | \$ | 2,344 | \$ | 2,459 |
| Restricted stock: |  |  |  |  |  |  |  |  |
| Time-based awards |  | 1,612 |  | 1,697 |  | 3,695 |  | 3,639 |
| Performance-based awards |  | 1,093 |  | 1,427 |  | 2,426 |  | 2,650 |
| Stock awards |  | 1,095 |  | 1,081 |  | 1,095 |  | 1,081 |
| Total | \$ | 4,820 | \$ | 5,294 | \$ | 9,560 | \$ | 9,829 |

All stock-based compensation expense was reflected as a component of selling, general, and administrative expenses, where other forms of compensation were recorded.

## NOTE 8 - EMPLOYEE BENEFIT PLANS

The Company maintains a defined contribution plan and two defined benefit plans. The two defined benefit plans include the OshKosh B'Gosh pension plan and a post-retirement life and medical plan OSHKOSH B'GOSH PENSION PLAN

The net periodic pension (benefit) cost included in the statement of operations was comprised of

| (dollars in thousands) | Fiscal quarter ended |  |  |  | Two fiscal quarters ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | June 28, 2014 |  | July 4, 2015 |  | June 28, 2014 |  |
| Interest cost | \$ | 623 | \$ | 622 | \$ | 1,246 | \$ | 1,244 |
| Expected return on plan assets |  | (785) |  | (798) |  | $(1,570)$ |  | $(1,596)$ |
| Recognized actuarial loss |  | 161 |  | 21 |  | 322 |  | 42 |
| Net periodic pension (benefit) cost | \$ | (1) | \$ | (155) | \$ | (2) | \$ | (310) |

## POST-RETIREMENT LIFE AND MEDICAL PLAN

The components of post-retirement benefit expense charged to the statement of operations were as follows:

| (dollars in thousands) | Fiscal quarter ended |  |  |  | Two fiscal quarters ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | June 28, 2014 |  | July 4, 2015 |  | June 28, 2014 |  |
| Service cost - benefits attributed to service during the period | \$ | 32 | \$ | 28 | \$ | 64 | \$ | 56 |
| Interest cost on accumulated post-retirement benefit obligation |  | 45 |  | 57 |  | 90 |  | 114 |
| Amortization net actuarial gain |  | (48) |  | (52) |  | (96) |  | (104) |
| Curtailment gain |  | - |  | (22) |  | - |  | (44) |
| Total net periodic post-retirement benefit cost | \$ | 29 | \$ | 11 | \$ | 58 | \$ | 22 |

## NOTE 9 - INCOME TAXES

 of a state income tax audit. These settlements have decreased the Company's effective tax rate during fiscal 2015 compared to fiscal 2014
 has recorded tax positions for which the ultimate deductibility is more likely than not, but for which there is uncertainty about the timing of such deductions.
 recognized, such recognition, net of federal income taxes, may affect the annual effective tax rate for fiscal 2015 or fiscal 2016 along with the effective tax rate in the quarter in which the benefits are recognized.

 uncertain tax positions as of July 4, 2015, January 3, 2015, and June 28, 2014, respectively.

## NOTE 10 - FAIR VALUE MEASUREMENTS

## INVESTMENTS

The Company invests in marketable securities, principally equity-based mutual funds, to mitigate the risk associated with the investment return on employee deferrals of compensation. All of the marketable securities owned by the
 June 28, 2014, respectively.
 quarter and two fiscal quarters ended June 28, 2014.

## OREIGN CURRENCY CONTRACTS






 include all activity, including cash settlement of the contracts, as a component of cash flows from operations.

 during that period. During the first quarter of fiscal 2015 and the first two quarters of fiscal 2014, the Company did not utilize foreign exchange contracts.

## CONTINGENT CONSIDERATION

The following table summarizes the changes in the remaining contingent consideration liability related to the Company's 2011 acquisition of Bonnie Togs:

| (dollars in thousands) | Fiscal quarter ended |  |  |  | Two fiscal quarters ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | June 28, 2014 |  | July 4, 2015 |  | June 28, 2014 |  |
| Balance at the beginning of period | \$ | 7,661 | \$ | 16,315 | \$ | 7,711 | \$ | 16,348 |
| Accretion |  | 326 |  | (8) |  | 809 |  | 451 |
| Foreign currency translation adjustment |  | (42) |  | 541 |  | (575) |  | 49 |
| Final contingent settlement |  | 1,077 |  | - |  | 1,077 |  | - |
| Balance at the end of period | \$ | 9,022 | \$ | 16,848 | \$ | 9,022 | \$ | 16,848 |


 met, and a discount rate of $18 \%$.

## BORROWINGS


 senior notes as of July 4, 2015 was approximately $\$ 408.0$ million.

## NOTE 11 - EARNINGS PER SHARE

The following is a reconciliation of basic common shares outstanding to diluted common and common equivalent shares outstanding:


## NOTE 12 - OTHER CURRENT AND LONG-TERM LIABILITIES

Other current liabilities consisted of the following:

| (dollars in thousands) | July 4, 2015 |  | January 3, 2015 |  | June 28, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accrued bonuses and incentive compensation | \$ | 7,400 | \$ | 18,875 | \$ | 6,320 |
| Contingent consideration |  | 9,022 |  | 7,711 |  | 9,360 |
| Income taxes payable |  | 1,034 |  | 692 |  | 994 |
| Accrued workers' compensation |  | 1,468 |  | 2,662 |  | 7,458 |
| Accrued interest |  | 7,991 |  | 8,106 |  | 8,056 |
| Accrued sales and use taxes |  | 3,720 |  | 5,318 |  | 4,961 |
| Accrued salaries and wages |  | 3,344 |  | 3,576 |  | 5,744 |
| Accrued gift certificates |  | 10,074 |  | 10,100 |  | 8,422 |
| Accrued employee benefits |  | 8,252 |  | 17,132 |  | 8,675 |
| Accrued and deferred rent |  | 13,123 |  | 11,879 |  | 804 |
| Other current liabilities |  | 11,023 |  | 11,677 |  | 14,767 |
| Total | \$ | 76,451 | \$ | 97,728 | \$ | 75,561 |

Other long-term liabilities consisted of the following:

| (dollars in thousands) | July 4, 2015 |  | January 3, 2015 |  | June 28, 2014 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Deferred lease incentives | \$ | 69,804 | \$ | 67,205 | \$ | 71,821 |
| Accrued and deferred rent |  | 45,535 |  | 40,656 |  | 39,534 |
| Contingent consideration |  | - |  | - |  | 7,488 |
| Accrued workers' compensation |  | 6,016 |  | 4,717 |  | - |
| OshKosh pension plan |  | 11,029 |  | 11,031 |  | 3,458 |
| Unrecognized tax benefits |  | 10,692 |  | 12,230 |  | 12,756 |
| Post-retirement life and medical plan |  | 4,731 |  | 4,731 |  | 5,122 |
| Deferred compensation |  | 9,300 |  | 8,388 |  | 7,869 |
| Other |  | 1,735 |  | 1,947 |  | 104 |
| Total | \$ | 158,842 | \$ | 150,905 | \$ | 148,152 |

NOTE 13 - COMMITMENTS AND CONTINGENCIES
 financial position, results of operations, or cash flows.

## NOTE 14 - SEGMENT INFORMATION

The table below presents certain segment information for the periods indicated:

| (dollars in thousands) | Fiscal quarter ended |  |  |  |  |  | Two fiscal quarters ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { July 4, } \\ 2015 \end{gathered}$ |  | $\begin{gathered} \hline \text { \% of } \\ \text { Total Net Sales } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { June 28, } \\ 2014 \end{gathered}$ |  | $\begin{gathered} \hline \% \text { of } \\ \text { Total Net Sales } \end{gathered}$ | July 4, 2015 |  | $\begin{gathered} \hline \% \text { of } \\ \text { Total Net Sales } \\ \hline \end{gathered}$ | June 28, 2014 |  | $\begin{gathered} \hline \% \text { of } \\ \text { Total Net Sales } \end{gathered}$ |
| Net sales: |  |  |  |  |  |  |  |  |  |  |  |  |
| Carter's Wholesale | \$ | 211,730 | 34.6 \% | \$ | 200,059 | 34.8 \% | \$ | 481,045 | 37.1 \% | \$ | 471,688 | 38.5 \% |
| Carter's Retail (a) |  | 246,980 | 40.4 \% |  | 233,690 | 40.7 \% |  | 504,707 | 39.0 \% |  | 464,018 | 37.9 \% |
| Total Carter's (U.S.) |  | 458,710 | 75.0 \% |  | 433,749 | 75.5 \% |  | 985,752 | 76.1 \% |  | 935,706 | 76.4 \% |
| OshKosh Retail (a) |  | 73,453 | 12.0 \% |  | 67,515 | 11.8 \% |  | 146,495 | 11.3 \% |  | 131,073 | 10.7\% |
| OshKosh Wholesale |  | 14,306 | 2.3 \% |  | 11,649 | 2.0 \% |  | 30,357 | 2.3 \% |  | 27,235 | 2.2 \% |
| Total OshKosh (U.S.) |  | 87,759 | 14.3 \% |  | 79,164 | 13.8 \% |  | 176,852 | 13.6 \% |  | 158,308 | 12.9 \% |
| International (b) |  | 66,296 | 10.7\% |  | 61,152 | 10.7 \% |  | 134,925 | 10.3 \% |  | 131,695 | 10.7 \% |
| Total net sales | \$ | 612,765 | 100.0\% | \$ | 574,065 | 100.0\% | \$ | 1,297,529 | 100.0\% | \$ | 1,225,709 | 100.0\% |
| Operating income (loss): |  |  | $\%$ of Segment Net Sales |  |  | \% of Segment Net Sales |  |  | $\%$ of Segment Net Sales |  |  | \% of Segment Net Sales |
| Carter's Wholesale | \$ | 40,207 | 19.0 \% | \$ | 30,860 | 15.4 \% | \$ | 98,138 | 20.4 \% | \$ | 77,727 | 16.5 \% |
| Carter's Retail (a) |  | 38,331 | 15.5 \% |  | 40,179 | 17.2 \% |  | 82,824 | 16.4 \% |  | 83,158 | 17.9 \% |
| Total Carter's (U.S.) |  | 78,538 | 17.1 \% |  | 71,039 | 16.4 \% |  | 180,962 | 18.4 \% |  | 160,885 | 17.2 \% |
| OshKosh Retail (a) |  | $(1,815)$ | (2.5)\% |  | $(1,694)$ | (2.5)\% |  | $(2,775)$ | (1.9)\% |  | $(6,183)$ | (4.7)\% |
| OshKosh Wholesale |  | 2,249 | 15.7 \% |  | 859 | 7.4 \% |  | 5,228 | 17.2 \% |  | 2,885 | 10.6 \% |
| Total OshKosh (U.S.) |  | 434 | 0.5 \% |  | (835) | (1.1)\% |  | 2,453 | 1.4 \% |  | $(3,298)$ | (2.1)\% |
| International (b) (c) |  | 6,236 | 9.4 \% |  | 7,107 | 11.6 \% |  | 12,747 | 9.4 \% |  | 11,143 | 8.5 \% |
| Corporate expenses (d) (e) |  | $(23,256)$ |  |  | $(29,964)$ |  |  | $(49,705)$ |  |  | $(59,852)$ |  |
| Total operating income | \$ | 61,952 | 10.1 \% | \$ | 47,347 | 8.2 \% | \$ | 146,457 | 11.3 \% | \$ | 108,878 | 8.9 \% |

(a) Includes eCommerce results.
(b) Net sales include international retail, eCommerce, and wholesale sales. Operating income includes international licensing income.

 million for the second quarter of fiscal 2014 and for the first wo quarters of fiscal 2014, respectively, related to the Company's exit from Japan retail operations.
(d) Corporate expenses include expenses related to incentive compensation, stock-based compensation, executive management, severance and relocation, finance, building occupancy, information technology, certain legal fees, consulting, and audit fees.
e) Includes the following charges:

| (dollars in millions) | Fiscal quarter ended |  |  |  | Two fiscal quarters ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | June 28, 2014 |  | July 4, 2015 |  | June 28, 2014 |  |
| Closure of distribution facility in Hogansville, GA (1) | \$ | - | \$ | 0.3 | \$ | - | \$ | 0.6 |
| Office consolidation costs | \$ | - | \$ | 4.6 | \$ | - | \$ | 6.6 |
| Amortization of tradenames | \$ | 2.1 | \$ | 5.6 | \$ | 4.4 | \$ | 11.9 |

(1) Continuing operating costs associated with the closure of the Company's distribution facility in Hogansville, Georgia. This facility was sold in December 2014.

## NOTE 15 - FACILITY CLOSURES

## OFFICE CONSOLIDATION


 quarter of fiscal 2015, and no additional expenses are expected to be incurred in the future.

The following table summarizes the restructuring reserves related to the office consolidation as of July 4, 2015:

| (dollars in millions) | Severance |  | Other closure costs |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at January 3, 2015 | \$ | 0.8 | \$ | 2.8 | \$ | 3.6 |
| Payments during fiscal 2015 |  | (0.5) |  | (0.5) |  | (1.0) |
| Balance at July 4, 2015 | \$ | 0.3 | \$ | 2.3 | \$ | 2.6 |

 Company has completed its consolidation efforts. The remaining severance accrual is expected to be paid during fiscal 2015.

At June 28, 2014, restructuring reserves were approximately $\$ 5.9$ million.

## JAPAN RETAIL OPERATIONS

 of fiscal 2014, the Company recorded approximately $\$ 0.9$ million of accelerated depreciation in selling, general, and administrative expenses and approximately $\$ 1.0$ million in cost of goods sold related to a favorable recovery on inventory. There were no exit costs or recoveries related to the former Japan operations during the first and the second quarter of fiscal 2015, and no additional costs are expected in the future.

## NOTE 16 - RECENT ACCOUNTING PRONOUNCEMENTS

## Revenue Recognition





 flows.

Presentation of Debt Issuance Costs for Term Debt


 a deferred charge (asset). ASU

 impact on the Company's results of operations, financial condition, or cash flows. The Company is evaluating a decision to early adopt ASU 2015-03 prior to its mandatory effective date.

Simplified Measurement Date for Defined Benefit Plan Assets and Obligations



 has defined benefit plans. The Company is currently evaluating the policy election that will be allowed upon the adoption of ASU 2015-04.

## NOTE 17 - GUARANTOR UNAUDITED CONDENSED CONSOLIDATING FINANCIAL STATEMENTS




 of any subsidiary guarantor, any sale or other disposition of capital stock of any subsidiary guarantor, or designation of any restricted subsidiary that is a subsidiary guarantor as an unrestricted subsidiary.

For additional information, refer to the Company's Annual Report on Form 10-K for the 2014 fiscal year ended January 3, 2015.
The unaudited condensed consolidating financial information for the Parent, the Subsidiary Issuer and the guarantor and non-guarantor subsidiaries has been prepared from the books and records maintained by the Company. The
 results of operations, comprehensive income (loss), and cash flows, had the Parent, Subsidiary Issuer, guarantor or non-guarantor subsidiaries operated as independent entities.

 and all guarantees are joint, several and unconditional.


 revise previously reported amounts within this footnote for all periods presented.

CARTER'S, INC
(dollars in thousands)

|  | Parent |  | Subsidiary Issuer |  | Guarantor Subsidiaries |  | NonGuarantor Subsidiaries |  | Consolidating Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | - | \$ | 211,730 | \$ | 13,007 | \$ | 19,564 | \$ | - | \$ | 244,301 |
| Accounts receivable, net |  | - |  | 130,386 |  | 21,531 |  | 5,228 |  | - |  | 157,145 |
| Intercompany receivable |  | - |  | 57,590 |  | 60,737 |  | 3,831 |  | $(122,158)$ |  | - |
| Finished goods inventories |  | - |  | 322,981 |  | 194,245 |  | 60,932 |  | $(33,902)$ |  | 544,256 |
| Prepaid expenses and other current assets |  | - |  | 28,053 |  | 14,027 |  | 6,395 |  | - |  | 48,475 |
| Deferred income taxes |  | - |  | 19,253 |  | 10,851 |  | 1,767 |  | - |  | 31,871 |
| Total current assets |  | - |  | 769,993 |  | 314,398 |  | 97,717 |  | $(156,060)$ |  | 1,026,048 |
| Property, plant, and equipment, net |  | - |  | 160,022 |  | 164,578 |  | 28,538 |  | - |  | 353,138 |
| Goodwill |  | - |  | 136,570 |  | - |  | 42,183 |  | - |  | 178,753 |
| Tradenames and other intangibles, net |  | - |  | 227,336 |  | 85,500 |  | - |  | - |  | 312,836 |
| Deferred debt issuance costs, net |  | - |  | 5,952 |  | - |  | - |  | - |  | 5,952 |
| Other assets |  | - |  | 11,945 |  | 853 |  | 44 |  | - |  | 12,842 |
| Intercompany long-term receivable |  | - |  | - |  | 267,160 |  | - |  | $(267,160)$ |  | - |
| Intercompany long-term note receivable |  | - |  | 100,000 |  | - |  | - |  | $(100,000)$ |  | - |
| Investment in subsidiaries |  | 802,939 |  | 595,255 |  | 15,283 |  | - |  | $(1,413,477)$ |  | - |
| Total assets | \$ | 802,939 | \$ | 2,007,073 | \$ | 847,772 | \$ | 168,482 | \$ | $(1,936,697)$ | \$ | 1,889,569 |

LIABILITIES AND
STOCKHOLDERS'
EQUITY

| (dollars in thousands) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Subsidiary Issuer |  | Guarantor Subsidiaries |  | Non-Guarantor Subsidiaries |  | Consolidating Adjustments |  | Consolidated |  |
| ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | - | \$ | 311,078 | \$ | 10,442 | \$ | 19,118 | \$ | - | \$ | 340,638 |
| Accounts receivable, net |  | - |  | 155,192 |  | 22,770 |  | 6,601 |  | - |  | 184,563 |
| Intercompany receivable |  | - |  | 58,402 |  | 106,137 |  | 2,012 |  | $(166,551)$ |  | - |
| Intercompany loan receivable |  | - |  | 20,000 |  | - |  | - |  | $(20,000)$ |  | - |
| Finished goods inventories |  | - |  | 240,702 |  | 191,953 |  | 48,463 |  | $(36,274)$ |  | 444,844 |
| Prepaid expenses and other current assets |  | - |  | 15,143 |  | 13,059 |  | 6,586 |  | - |  | 34,788 |
| Deferred income taxes |  | - |  | 21,308 |  | 12,983 |  | 2,334 |  | - |  | 36,625 |
| Total current assets |  | - |  | 821,825 |  | 357,344 |  | 85,114 |  | $(222,825)$ |  | 1,041,458 |
| Property, plant, and equipment, net |  | - |  | 158,017 |  | 147,076 |  | 28,004 |  | - |  | 333,097 |
| Goodwill |  | - |  | 136,570 |  | - |  | 45,405 |  | - |  | 181,975 |
| Tradenames and other intangibles, net |  | - |  | 231,765 |  | 85,500 |  | 32 |  | - |  | 317,297 |
| Deferred debt issuance costs, net |  | - |  | 6,677 |  | - |  | - |  | - |  | 6,677 |
| Other assets |  | - |  | 11,781 |  | 811 |  | - |  | - |  | 12,592 |
| Intercompany long-term receivable |  | - |  | - |  | 274,584 |  | - |  | $(274,584)$ |  | - |
| Intercompany long-term note receivable |  | - |  | 100,000 |  | - |  | - |  | $(100,000)$ |  | - |
| Investment in subsidiaries |  | 786,684 |  | 591,735 |  | 9,647 |  | - |  | $(1,388,066)$ |  | - |
| Total assets | \$ | 786,684 | \$ | 2,058,370 | \$ | 874,962 | \$ | 158,555 | \$ | $(1,985,475)$ | \$ | 1,893,096 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable | \$ | - | \$ | 102,233 | \$ | 37,869 | \$ | 10,141 | \$ | - | \$ | 150,243 |
| Intercompany payables |  | - |  | 105,940 |  | 55,812 |  | 4,799 |  | $(166,551)$ |  | - |
| Intercompany loan payables |  | - |  | - |  | - |  | 20,000 |  | $(20,000)$ |  | - |
| Other current liabilities |  | - |  | 15,782 |  | 67,793 |  | 14,153 |  | - |  | 97,728 |
| Total current liabilities |  | - |  | 223,955 |  | 161,474 |  | 49,093 |  | $(186,551)$ |  | 247,971 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Long-term debt |  | - |  | 586,000 |  | - |  | - |  | - |  | 586,000 |
| Deferred income taxes |  | - |  | 81,406 |  | 40,130 |  | - |  | - |  | 121,536 |
| Intercompany long-term liability |  | - |  | 274,584 |  | - |  | - |  | $(274,584)$ |  | - |
| Intercompany long-term note payable |  | - |  | - |  | 100,000 |  | - |  | $(100,000)$ |  | - |
| Other long-term liabilities |  | - |  | 69,467 |  | 68,426 |  | 13,012 |  | - |  | 150,905 |
| Stockholders' equity |  | 786,684 |  | 822,958 |  | 504,932 |  | 96,450 |  | (1,424,340) |  | 786,684 |
| Total liabilities and stockholders' equity | \$ | 786,684 | \$ | 2,058,370 | \$ | 874,962 | \$ | 158,555 | \$ | $(1,985,475)$ | \$ | 1,893,096 |


|  | Parent |  | Subsidiary Issuer |  | Guarantor <br> Subsidiaries |  | NonGuarantor Subsidiaries |  | Consolidating Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | - | \$ | 191,491 | \$ | - | \$ | 16,429 | \$ | - | \$ | 207,920 |
| Accounts receivable, net |  | - |  | 112,126 |  | 15,924 |  | 5,835 |  | - |  | 133,885 |
| Intercompany receivable |  | - |  | 57,106 |  | 92,532 |  | 12,800 |  | $(162,438)$ |  | - |
| Intercompany loan receivable |  | - |  | 10,000 |  | - |  | - |  | $(10,000)$ |  | - |
| Finished goods inventories |  | - |  | 299,688 |  | 212,817 |  | 57,369 |  | $(31,641)$ |  | 538,233 |
| Prepaid expenses and other current assets |  | - |  | 23,700 |  | 13,906 |  | 6,078 |  | - |  | 43,684 |
| Deferred income taxes |  | - |  | 22,136 |  | 13,130 |  | 1,268 |  | - |  | 36,534 |
| Total current assets |  | - |  | 716,247 |  | 348,309 |  | 99,779 |  | $(204,079)$ |  | 960,256 |
| Property, plant, and equipment, net |  | - |  | 157,289 |  | 140,538 |  | 27,848 |  | - |  | 325,675 |
| Goodwill |  | - |  | 136,570 |  | - |  | 49,603 |  | - |  | 186,173 |
| Tradenames and other intangibles, net |  | - |  | 232,776 |  | 85,500 |  | 70 |  | - |  | 318,346 |
| Deferred debt issuance costs, net |  | - |  | 7,407 |  | - |  | - |  | - |  | 7,407 |
| Other assets |  | - |  | 11,305 |  | - |  | - |  | - |  | 11,305 |
| Intercompany long-term receivable |  | - |  | - |  | 221,496 |  | - |  | $(221,496)$ |  | - |
| Intercompany long-term note receivable |  | - |  | 100,000 |  | - |  | - |  | $(100,000)$ |  | - |
| Investment in subsidiaries |  | 720,372 |  | 562,665 |  | 4,725 |  | - |  | (1,287,762) |  | - |
| Total assets | \$ | 720,372 | \$ | 1,924,259 | \$ | 800,568 | \$ | 177,300 | \$ | $(1,813,337)$ | \$ | 1,809,162 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts payable | \$ | - | \$ | 105,126 | \$ | 35,802 | \$ | 23,271 | \$ | - | \$ | 164,199 |
| Intercompany payables |  | - |  | 90,697 |  | 64,911 |  | 6,830 |  | $(162,438)$ |  | - |
| Intercompany loan payables |  | - |  | - |  | - |  | 10,000 |  | $(10,000)$ |  | - |
| Other current liabilities |  | - |  | 29,830 |  | 29,830 |  | 15,901 |  | - |  | 75,561 |
| Total current liabilities |  | - |  | 225,653 |  | 130,543 |  | 56,002 |  | $(172,438)$ |  | 239,760 |
| Long-term debt |  | - |  | 586,000 |  | - |  | - |  | - |  | 586,000 |
| Deferred income taxes |  | - |  | 71,822 |  | 43,056 |  | - |  | - |  | 114,878 |
| Intercompany long-term liability |  | - |  | 221,496 |  | - |  | - |  | $(221,496)$ |  | - |
| Intercompany long-term note payable |  | - |  | - |  | 100,000 |  | - |  | $(100,000)$ |  | - |
| Other long-term liabilities |  | - |  | 67,275 |  | 61,039 |  | 19,838 |  | - |  | 148,152 |
| Stockholders' equity |  | 720,372 |  | 752,013 |  | 465,930 |  | 101,460 |  | $(1,319,403)$ |  | 720,372 |
| Total liabilities and stockholders' equity | \$ | 720,372 | \$ | 1,924,259 | \$ | 800,568 | \$ | 177,300 | \$ | (1,813,337) | \$ | 1,809,162 |

CARTER'S, INC.

## Condensed Consolidating Statements of Operations (unaudited)

For the fiscal quarter ended July 4, 2015
(dollars in thousands)

|  | Parent |  | Subsidiary <br> Issuer |  | Guarantor <br> Subsidiaries |  | NonGuarantor Subsidiaries |  | Consolidating <br> Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | - | \$ | 362,318 | \$ | 351,161 | \$ | 52,638 | \$ | $(153,352)$ | \$ | 612,765 |
| Cost of goods sold |  | - |  | 254,299 |  | 213,845 |  | 27,129 |  | $(145,403)$ |  | 349,870 |
| Gross profit |  | - |  | 108,019 |  | 137,316 |  | 25,509 |  | $(7,949)$ |  | 262,895 |
| Selling, general, and administrative expenses |  | - |  | 42,167 |  | 157,636 |  | 21,669 |  | $(12,176)$ |  | 209,296 |
| Royalty income |  | - |  | $(6,341)$ |  | $(3,768)$ |  | - |  | 1,756 |  | $(8,353)$ |
| Operating income |  | - |  | 72,193 |  | $(16,552)$ |  | 3,840 |  | 2,471 |  | 61,952 |
| Interest expense |  | - |  | 6,773 |  | 1,333 |  | 141 |  | $(1,312)$ |  | 6,935 |
| Interest income |  | - |  | $(1,445)$ |  | - |  | (24) |  | 1,312 |  | (157) |
| (Income) loss in subsidiaries |  | $(36,105)$ |  | 9,306 |  | $(3,042)$ |  | - |  | 29,841 |  | - |
| Other (income) expense, net |  | - |  | (49) |  | 26 |  | $(1,877)$ |  | - |  | $(1,900)$ |
| Income (loss) before income taxes |  | 36,105 |  | 57,608 |  | $(14,869)$ |  | 5,600 |  | $(27,370)$ |  | 57,074 |
| Provision (benefit) for income taxes |  | - |  | 23,974 |  | $(4,867)$ |  | 1,862 |  | - |  | 20,969 |
| Net income (loss) | \$ | 36,105 | \$ | 33,634 | \$ | $(10,002)$ | \$ | 3,738 | \$ | (27,370) | \$ | 36,105 |


|  | Parent |  | Subsidiary <br> Issuer |  | Guarantor Subsidiaries |  | Non- <br> Guarantor Subsidiaries |  | Consolidating <br> Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | - | \$ | 338,518 | \$ | 325,673 | \$ | 49,005 | \$ | $(139,131)$ | \$ | 574,065 |
| Cost of goods sold |  | - |  | 246,763 |  | 187,574 |  | 25,745 |  | $(131,494)$ |  | 328,588 |
| Gross profit |  | - |  | 91,755 |  | 138,099 |  | 23,260 |  | $(7,637)$ |  | 245,477 |
| Selling, general, and administrative expenses |  | - |  | 41,068 |  | 153,552 |  | 20,470 |  | $(8,775)$ |  | 206,315 |
| Royalty income |  | - |  | $(5,932)$ |  | $(4,168)$ |  | - |  | 1,915 |  | $(8,185)$ |
| Operating income |  | - |  | 56,619 |  | $(11,285)$ |  | 2,790 |  | (777) |  | 47,347 |
| Interest expense |  | - |  | 6,882 |  | 1,298 |  | 19 |  | $(1,317)$ |  | 6,882 |
| Interest income |  | - |  | $(1,452)$ |  | - |  | (5) |  | 1,317 |  | (140) |
| (Income) loss in subsidiaries |  | $(25,897)$ |  | 13,359 |  | $(6,192)$ |  | - |  | 18,730 |  | - |
| Other (income) expense, net |  | - |  | (78) |  | 58 |  | (169) |  | - |  | (189) |
| Income (loss) before income taxes |  | 25,897 |  | 37,908 |  | $(6,449)$ |  | 2,945 |  | $(19,507)$ |  | 40,794 |
| Provision for income taxes |  | - |  | 11,234 |  | 2,181 |  | 1,482 |  | - |  | 14,897 |
| Net income (loss) | \$ | 25,897 | \$ | 26,674 | \$ | $(8,630)$ | \$ | 1,463 | \$ | $(19,507)$ | \$ | 25,897 |


|  | Parent |  | Subsidiary Issuer |  | Guarantor <br> Subsidiaries |  | Non-Guarantor Subsidiaries |  | Consolidating <br> Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | - | \$ | 797,604 | \$ | 710,557 | \$ | 99,758 | \$ | $(310,390)$ | \$ | 1,297,529 |
| Cost of goods sold |  | - |  | 552,510 |  | 436,760 |  | 57,608 |  | $(296,296)$ |  | 750,582 |
| Gross profit |  | - |  | 245,094 |  | 273,797 |  | 42,150 |  | $(14,094)$ |  | 546,947 |
| Selling, general, and administrative expenses |  | - |  | 84,416 |  | 314,899 |  | 41,500 |  | $(20,336)$ |  | 420,479 |
| Royalty income |  | - |  | $(15,380)$ |  | $(8,479)$ |  | - |  | 3,870 |  | $(19,989)$ |
| Operating income |  | - |  | 176,058 |  | $(32,623)$ |  | 650 |  | 2,372 |  | 146,457 |
| Interest expense |  | - |  | 13,435 |  | 2,676 |  | 256 |  | $(2,740)$ |  | 13,627 |
| Interest income |  | - |  | $(3,002)$ |  | - |  | (32) |  | 2,740 |  | (294) |
| (Income) loss in subsidiaries |  | $(85,897)$ |  | 32,700 |  | $(3,562)$ |  | - |  | 56,759 |  | - |
| Other (income) expense, net |  | - |  | (195) |  | 163 |  | 94 |  | - |  | 62 |
| Income (loss) before income taxes |  | 85,897 |  | 133,120 |  | $(31,900)$ |  | 332 |  | $(54,387)$ |  | 133,062 |
| Provision (benefit) for income taxes |  | - |  | 49,595 |  | $(2,887)$ |  | 457 |  | - |  | 47,165 |
| Net income (loss) | \$ | 85,897 | \$ | 83,525 | \$ | $(29,013)$ | \$ | (125) | \$ | $(54,387)$ | \$ | 85,897 |


|  | Parent |  | Subsidiary Issuer |  | Guarantor <br> Subsidiaries |  | Non-Guarantor Subsidiaries |  | Consolidating <br> Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | - | \$ | 745,883 | \$ | 647,381 | \$ | 98,163 | \$ | $(265,718)$ | \$ | 1,225,709 |
| Cost of goods sold |  | - |  | 540,536 |  | 375,594 |  | 55,804 |  | $(253,427)$ |  | 718,507 |
| Gross profit |  | - |  | 205,347 |  | 271,787 |  | 42,359 |  | $(12,291)$ |  | 507,202 |
| Selling, general, and administrative expenses |  | - |  | 89,595 |  | 299,969 |  | 43,402 |  | $(16,556)$ |  | 416,410 |
| Royalty income |  | - |  | $(13,977)$ |  | $(8,195)$ |  | - |  | 4,086 |  | $(18,086)$ |
| Operating income |  | - |  | 129,729 |  | $(19,987)$ |  | $(1,043)$ |  | 179 |  | 108,878 |
| Interest expense |  | - |  | 13,780 |  | 2,611 |  | 43 |  | $(2,654)$ |  | 13,780 |
| Interest income |  | - |  | $(2,922)$ |  | - |  | (4) |  | 2,654 |  | (272) |
| (Income) loss in subsidiaries |  | $(60,193)$ |  | 30,794 |  | $(6,778)$ |  | - |  | 36,177 |  | - |
| Other (income) expense, net |  | - |  | (134) |  | 114 |  | 427 |  | - |  | 407 |
| Income (loss) before income taxes |  | 60,193 |  | 88,211 |  | $(15,934)$ |  | $(1,509)$ |  | $(35,998)$ |  | 94,963 |
| Provision for income taxes |  | - |  | 28,197 |  | 5,921 |  | 652 |  | - |  | 34,770 |
| Net income (loss) | \$ | 60,193 | \$ | 60,014 | \$ | $(21,855)$ | \$ | $(2,161)$ | \$ | $(35,998)$ | \$ | 60,193 |

## Condensed Consolidating Statements of Comprehensive Income (unaudited)

For the fiscal quarter ended July 4, 2015
(dollars in thousands)

|  |  |  |  | Subsidiary <br> Issuer |  |  | Guarantor <br> Subsidiaries |  | Non- <br> Guarantor <br> Subsidiaries |  | Consolidating <br> Adjustments |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | | Consolidated |
| :--- |

For the fiscal quarter ended June 28, 2014 (dollars in thousands)

|  | Parent |  | SubsidiaryIssuer |  | Guarantor Subsidiaries |  | Non- <br> Guarantor Subsidiaries |  | Consolidating Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) | \$ | 25,897 | \$ | 26,674 | \$ | $(8,630)$ | \$ | 1,463 | \$ | $(19,507)$ | \$ | 25,897 |
| Foreign currency translation adjustments |  | 2,792 |  | 2,792 |  | (1) |  | 2,792 |  | $(5,583)$ |  | 2,792 |
| Comprehensive income (loss) | \$ | 28,689 | \$ | 29,466 | \$ | $(8,631)$ | \$ | 4,255 | \$ | $(25,090)$ | \$ | 28,689 |


|  | Parent |  | Subsidiary Issuer |  | Guarantor <br> Subsidiaries |  | Non- <br> Guarantor Subsidiaries |  | Consolidating <br> Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) | \$ | 85,897 | \$ | 83,525 | \$ | $(29,013)$ | \$ | (125) | \$ | $(54,387)$ | \$ | 85,897 |
| Foreign currency translation adjustments |  | $(6,238)$ |  | $(6,238)$ |  | 30 |  | $(6,238)$ |  | 12,446 |  | $(6,238)$ |
| Comprehensive income (loss) | \$ | 79,659 | \$ | 77,287 | \$ | $(28,983)$ | \$ | $(6,363)$ | \$ | $(41,941)$ | \$ | 79,659 |

For the two fiscal quarters ended June 28, 2014 (dollars in thousands)

|  | Parent |  | Subsidiary Issuer |  | Guarantor Subsidiaries |  | Non- <br> Guarantor Subsidiaries |  | Consolidating Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) | \$ | 60,193 | \$ | 60,014 | \$ | $(21,855)$ | \$ | $(2,161)$ | \$ | $(35,998)$ | \$ | 60,193 |
| Foreign currency translation adjustments |  | 32 |  | 32 |  | (133) |  | 32 |  | 69 |  | 32 |
| Comprehensive income (loss) | \$ | 60,225 | \$ | 60,046 | \$ | $(21,988)$ | \$ | $(2,129)$ | \$ | $(35,929)$ | \$ | 60,225 |

CARTER'S, INC.

## Condensed Consolidating Statements of Cash Flows (unaudited)

For the two fiscal quarters ended July 4, 2015
(dollars in thousands)

|  | Parent |  | Subsidiary Issuer |  | Guarantor Subsidiaries |  | Non- <br> Guarantor Subsidiaries |  | Consolidating Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows provided by (used in) operating activities: | \$ | - | \$ | 39,654 | \$ | $(20,473)$ | \$ | 7,951 | \$ | - | \$ | 27,132 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures |  | - |  | $(15,591)$ |  | $(29,683)$ |  | $(5,010)$ |  | - |  | $(50,284)$ |
| Intercompany investing activity |  | 79,854 |  | $(5,648)$ |  | $(2,169)$ |  | - |  | $(72,037)$ |  | - |
| Proceeds from repayment of intercompany loan |  | - |  | 20,000 |  | - |  | - |  | $(20,000)$ |  | - |
| Proceeds from sale of property, plant and equipment |  | - |  | 36 |  | - |  | 7 |  | - |  | 43 |
| Net cash provided by (used in) investing activities |  | 79,854 |  | $(1,203)$ |  | $(31,852)$ |  | $(5,003)$ |  | $(92,037)$ |  | $(50,241)$ |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Intercompany financing activity |  | - |  | $(122,520)$ |  | 52,721 |  | $(2,238)$ |  | 72,037 |  | - |
| Repayment of intercompany loan |  | - |  | - |  | - |  | $(20,000)$ |  | 20,000 |  | - |
| Borrowings under secured revolving credit facility |  | - |  | - |  | - |  | 20,349 |  | - |  | 20,349 |
| Payments on secured revolving credit facility |  | - |  | $(20,000)$ |  | - |  | - |  | - |  | $(20,000)$ |
| Dividends paid |  | $(23,143)$ |  | - |  | - |  | - |  | - |  | $(23,143)$ |
| Repurchase of common stock |  | $(48,894)$ |  | - |  | - |  | - |  | - |  | $(48,894)$ |
| Income tax benefit from stock-based compensation |  | - |  | 4,721 |  | 2,169 |  | - |  | - |  | 6,890 |
| Withholdings from vesting of restricted stock |  | $(12,377)$ |  | - |  | - |  | - |  | - |  | $(12,377)$ |
| Proceeds from exercise of stock options |  | 4,560 |  | - |  | - |  | - |  | - |  | 4,560 |
| Net cash (used in) provided by financing activities |  | $(79,854)$ |  | $(137,799)$ |  | 54,890 |  | $(1,889)$ |  | 92,037 |  | $(72,615)$ |
| Effect of exchange rate changes on cash |  | - |  | - |  | - |  | (613) |  | - |  | (613) |
| Net (decrease) increase in cash and cash equivalents |  | - |  | $(99,348)$ |  | 2,565 |  | 446 |  | - |  | $(96,337)$ |
| Cash and cash equivalents, beginning of period |  | - |  | 311,078 |  | 10,442 |  | 19,118 |  | - |  | 340,638 |
| Cash and cash equivalents, end of period | \$ | - | \$ | 211,730 | \$ | 13,007 | \$ | 19,564 | \$ | - | \$ | 244,301 |


|  | Parent |  | Subsidiary Issuer |  | Guarantor Subsidiaries |  | NonGuarantor Subsidiaries |  | Consolidating Adjustments |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows provided by (used in) operating activities: | \$ | - | \$ | 54,656 | \$ | $(26,855)$ | \$ | 5,323 | \$ | - | \$ | 33,124 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures |  | - |  | $(33,691)$ |  | $(21,719)$ |  | $(5,890)$ |  | - |  | $(61,300)$ |
| Intercompany investing activity |  | 54,163 |  | 4,442 |  | $(2,144)$ |  | - |  | $(56,461)$ |  | - |
| Issuance of intercompany loan |  | - |  | $(10,000)$ |  | - |  | - |  | 10,000 |  | - |
| Proceeds from sale of property, plant and equipment |  | - |  | 134 |  | - |  | - |  | - |  | 134 |
| Net cash provided by (used in) investing activities |  | 54,163 |  | $(39,115)$ |  | $(23,863)$ |  | $(5,890)$ |  | $(46,461)$ |  | $(61,166)$ |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |  |  |  |  |
| Intercompany financing activity |  | - |  | $(103,802)$ |  | 48,574 |  | $(1,233)$ |  | 56,461 |  | - |
| Proceeds from intercompany loan |  | - |  | - |  | - |  | 10,000 |  | $(10,000)$ |  | - |
| Dividends Paid |  | $(20,380)$ |  | - |  | - |  | - |  | - |  | $(20,380)$ |
| Payment on debt issuance costs |  | - |  | (114) |  | - |  | - |  | - |  | (114) |
| Income tax benefit from stock-based compensation |  | - |  | 1,606 |  | 2,144 |  | - |  | - |  | 3,750 |
| Repurchase of common stock |  | $(36,080)$ |  | - |  | - |  | - |  | - |  | $(36,080)$ |
| Withholdings from vesting of restricted stock |  | $(4,251)$ |  | - |  | - |  | - |  | - |  | $(4,251)$ |
| Proceeds from exercise of stock options |  | 6,548 |  | - |  | - |  | - |  | - |  | 6,548 |
| Net cash (used in) provided by financing activities |  | $(54,163)$ |  | $(102,310)$ |  | 50,718 |  | 8,767 |  | 46,461 |  | $(50,527)$ |
| Effect of exchange rate changes on cash |  | - |  | - |  | - |  | (57) |  | - |  | (57) |
| Net (decrease) increase in cash and cash equivalents |  | - |  | $(86,769)$ |  | - |  | 8,143 |  | - |  | $(78,626)$ |
| Cash and cash equivalents, beginning of period |  | - |  | 278,260 |  | - |  | 8,286 |  | - |  | 286,546 |
| Cash and cash equivalents, end of period | \$ | - | \$ | 191,491 | \$ | - | \$ | 16,429 | \$ | - | \$ | 207,920 |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

 AND RESULTS OF OPERATIONS our Annual Report on Form 10-K for the 2014 fiscal year ended January 3, 2015.

Our Business



 core products at prices that deliver an attractive value proposition for consumers

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued) 

## RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated, (i) selected statement of operations data expressed as a percentage of consolidated net sales and (ii) the number of retail stores open at the end of each period:

|  | Fiscal quarter ended |  | Two fiscal quarters ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { July 4, } \\ 2015 \end{gathered}$ | $\begin{gathered} \hline \text { June 28, } \\ 2014 \end{gathered}$ | $\begin{gathered} \hline \text { July 4, } \\ \hline 015 \end{gathered}$ | $\begin{gathered} \hline \text { June 28, } \\ 2014 \end{gathered}$ |
| Net sales |  |  |  |  |
| Carter's Wholesale | 34.6 \% | 34.8 \% | 37.1 \% | 38.5 \% |
| Carter's Retail | 40.4 \% | 40.7 \% | 39.0 \% | 37.9 \% |
| Total Carter's (U.S.) | 75.0 \% | 75.5 \% | 76.1 \% | 76.4 \% |
|  |  |  |  |  |
| OshKosh Retail | 12.0 \% | 11.8 \% | 11.3 \% | 10.7 \% |
| OshKosh Wholesale | 2.3 \% | 2.0 \% | 2.3 \% | 2.2 \% |
| Total OshKosh (U.S.) | 14.3 \% | 13.8\% | 13.6\% | 12.9\% |
|  |  |  |  |  |
| International | 10.7 \% | 10.7 \% | 10.3 \% | 10.7 \% |
|  |  |  |  |  |
| Consolidated net sales | 100.0 \% | 100.0\% | 100.0 \% | 100.0\% |
| Cost of goods sold | 57.1\% | 57.2 \% | 57.8\% | 58.6 \% |
|  |  |  |  |  |
| Gross margin | 42.9 \% | 42.8 \% | 42.2 \% | 41.4\% |
| Selling, general, and administrative expenses | 34.2 \% | 35.9 \% | 32.4 \% | 34.0 \% |
| Royalty Income | (1.4)\% | (1.4)\% | (1.5)\% | (1.5)\% |
|  |  |  |  |  |
| Operating income | 10.1 \% | 8.2 \% | 11.3 \% | 8.9 \% |
| Interest expense | 1.1 \% | 1.2 \% | 1.1 \% | 1.1 \% |
| Interest income | -\% | -\% | -\% | -\% |
| Other expense (income), net | (0.3)\% | -\% | -\% | -\% |
|  |  |  |  |  |
| Income before income taxes | 9.3 \% | 7.1 \% | 10.3 \% | 7.8 \% |
| Provision for income taxes | $3.4 \%$ | $2.6 \%$ | $3.5 \%$ | 2.9\% |
| Net income | $\underline{5.9 \%}$ | 4.5\% | $\underline{6.6 \%}$ | $\underline{4.9 \%}$ |
|  |  |  |  |  |
| Number of retail stores at end of period: |  |  |  |  |
| Carter's - U.S. |  |  | 562 | 509 |
| OshKosh - U.S. |  |  | 221 | 187 |
| Canada |  |  | 133 | 110 |
| Total retail stores |  |  | 916 | 806 |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

 and results of operations (Continued)STORE COUNT DATA

|  |  | Carter's Retail | OshKosh Retail | Canada | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Second quarter of fiscal 2015: |  |  |  |  |  |
|  | Openings | 13 | 15 | 6 | 34 |
|  | Closings | - | 2 | - | 2 |
| First two quarters of fiscal 2015: |  |  |  |  |  |
|  | Openings | 33 | 24 | 9 | 66 |
|  | Closings | 2 | 3 | - | 5 |
| Projections for fiscal 2015: |  |  |  |  |  |
|  | Openings | 65 | 45 | 23 | 133 |
|  | Closings | 4 | 5 | - | 9 |

Most of the Oshkosh retail store openings that have occurred, or are projected to occur, in fiscal 2015 are in a "side-by-side" format with a Carter's retail store.

## U.S. COMPARABLE RETAIL SALES ("Comps")


 Quarter and Two Fiscal Quarters Ended June 28, 2014," the net sales amounts are based on the fiscal 2015 and 2014 periods used to prepare the unaudited condensed consolidated financial statements.
U.S. Direct-to-Consumer

|  | Change for Second Quarter |  | Change for First Two Quarters of Year |  |
| :---: | :---: | :---: | :---: | :---: |
| Increase (Decrease) |  |  |  |  |
|  | Carter's Retail | OshKosh Retail | Carter's Retail | OshKosh Retail |
| Stores | (4.0)\% | (2.6)\% | (2.6)\% | (0.6)\% |
| eCommerce | +26.5\% | +36.2\% | +16.0\% | +27.2\% |
| Total DTC | +1.1\% | +3.3\% | +0.9\% | +4.2\% |

The decreases in Carter's retail comparable store sales during both periods in fiscal 2015 were primarily due to decreases in the number of transactions and the average price per unit.
The decreases in OshKosh retail comparable store sales during both periods in fiscal 2015 were primarily due to decreases in the number of transactions, partially offset by an increase in the average price per unit.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

 AND RESULTS OF OPERATIONS (Continued)
## SECOND QUARTER AND TWO FISCAL QUARTERS ENDED JULY 4, 2015 COMPARED TO SECOND QUARTER AND TWO FISCAL QUARTERS ENDED JUNE 28,2014

## CONSOLIDATED NET SALES



 $1.0 \%$ and $0.9 \%$, respectively.

Net sales by segment, and each segment's percentage of consolidated net sales, were as follows:

| (dollars in thousands) | Fiscal quarter ended |  |  |  |  |  | Two fiscal quarters ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | July 4, 2015 |  | $\begin{aligned} & \hline \text { \% of } \\ & \text { Total } \end{aligned}$ | June 28, 2014 |  | $\begin{gathered} \hline \% \text { of } \\ \text { Total } \\ \hline \end{gathered}$ | July 4, 2015 |  | $\begin{gathered} \hline \% \text { of } \\ \text { Total } \end{gathered}$ | June 28, 2014 |  | $\begin{gathered} \hline \% \text { of } \\ \text { Total } \end{gathered}$ |
| Net sales: |  |  |  |  |  |  |  |  |  |  |  |  |
| Carter's Wholesale | \$ | 211,730 | 34.6\% | \$ | 200,059 | 34.8\% | \$ | 481,045 | 37.1\% | \$ | 471,688 | 38.5\% |
| Carter's Retail |  | 246,980 | 40.4\% |  | 233,690 | 40.7\% |  | 504,707 | 39.0\% |  | 464,018 | 37.9\% |
| Total Carter's (U.S.) |  | 458,710 | 75.0\% |  | 433,749 | 75.5\% |  | 985,752 | 76.1\% |  | 935,706 | 76.4\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| OshKosh Retail | \$ | 73,453 | 12.0\% | \$ | 67,515 | 11.8\% | \$ | 146,495 | 11.3\% | \$ | 131,073 | 10.7\% |
| OshKosh Wholesale |  | 14,306 | 2.3\% |  | 11,649 | 2.0\% |  | 30,357 | 2.3\% |  | 27,235 | 2.2\% |
| Total OshKosh (U.S.) |  | 87,759 | 14.3\% |  | 79,164 | 13.8\% |  | 176,852 | 13.6\% |  | 158,308 | 12.9\% |
| International |  | 66,296 | 10.7\% |  | 61,152 | 10.7\% |  | 134,925 | 10.3\% |  | 131,695 | 10.7\% |
| Total net sales | \$ | 612,765 | 100.0\% | \$ | 574,065 | 100.0\% | \$ | 1,297,529 | 100.0\% | \$ | 1,225,709 | 100.0\% |

## CARTER'S WHOLESALE SALES

 the average price per unit due to less off-price sales and an increase of $0.6 \%$ in the number of units shipped compared to the second quarter of fiscal 2014.
 the average price per unit, partially offset by a $1.5 \%$ decrease in the number of units shipped, compared to the first two quarters of fiscal 2014.

## CARTER'S RETAIL SALES (U.S.)

Carter's retail segment sales increased $\$ 13.3$ million, or $5.7 \%$, in the second quarter of fiscal 2015 to $\$ 247.0$ million from $\$ 233.7$ million in the second quarter of fiscal 2014 . This increase in sales reflected a/an

- Increase of $\$ 17.2$ million from new store openings;
- Increase of $\$ 8.1$ million from eCommerce;
- Decrease of $\$ 10.6$ million in comparable store sales; and
- Decrease of $\$ 1.6$ million related to store closings.


# TEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued) 

Carter's retail segment sales increased $\$ 40.7$ million, or $8.8 \%$, in the first two quarters of fiscal 2015 to $\$ 504.7$ million from $\$ 464.0$ million in the first two quarters of fiscal 2014 . This increase in sales reflected a/an:

- Increase of \$35.7 million from new store openings;
- Increase of $\$ 14.7$ million from eCommerce;

Decrease of $\$ 6.8$ million in comparable store sales; and

- Decrease of $\$ 3.1$ million related to store closings.


## OSHKOSH RETAIL SALES (U.S.)

OshKosh retail segment sales increased $\$ 5.9$ million, or $8.8 \%$, in the second quarter of fiscal 2015 to $\$ 73.5$ million from $\$ 67.5$ million in the second quarter of fiscal 2014. This increase in sales reflected a/an:

- Increase of $\$ 6.0$ million from new store openings
- Increase of $\$ 3.1$ million from eCommerce;

Decrease of $\$ 1.8$ million in comparable store sales; and

- Decrease of $\$ 1.5$ million related to store closings.

OshKosh retail segment sales increased $\$ 15.4$ million, or $11.8 \%$, in the first two quarters of fiscal 2015 to $\$ 146.5$ million from $\$ 131.1$ million in the first two quarters of fiscal 2014 . This increase in sales reflected a/an:
Increase of $\$ 11.1$ million from new store openings;

- Increase of $\$ 6.3$ million from eCommerce;
- Increase of $\$ 0.5$ million in comparable store sales; and
- Decrease of $\$ 2.6$ million related to store closings.


## OSHKOSH WHOLESALE SALES

 $22.7 \%$ and $0.1 \%$ in the number of units shipped and in the average price per unit, respectively, compared to the second quarter of fiscal 2014
 $8.6 \%$ and $2.8 \%$ in the number of units shipped and in the average price per unit, respectively, compared to the first two quarters of fiscal 2014.

## INTERNATIONAL SALES

 dollar and the Canadian dollar, negatively impacted International segment net sales by approximately $\$ 5.6$ million, or $9.1 \%$, in the second quarter of fiscal 2015 compared to the second quarter of 2014 .

The $\$ 5.1$ million increase in sales reflected $\mathrm{a} / \mathrm{an}$
Increase of $\$ 4.3$ million from wholesale sales to locations other than Canada

- Increase of $\$ 1.9$ million from eCommerce primarily due to the launch of our Canadian website;
- Increase of \$1.1 million in our Canadian retail stores; and
- Decrease of $\$ 2.1$ million in our Canadian wholesale business primarily due to the Target Canada bankruptcy. U.S. dollar and the Canadian dollar, negatively impacted International segment net sales by approximately $\$ 11.1$ million, or $8.5 \%$, in the first two quarters of fiscal 2015 compared to the first two quarters of fiscal 2014 .


# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION 

 AND RESULTS OF OPERATIONS (Continued)
## The $\$ 3.2$ million increase in sales reflected $\mathrm{a} / \mathrm{an}$

- Increase of $\$ 5.3$ million in our Canadian retail stores;
- Increase of $\$ 3.9$ million from eCommerce primarily due to the launch of our Canadian website
- Increase of $\$ 3.8$ million from wholesale sales to locations other than Canada;
- Decrease of $\$ 5.5$ million in our Canadian wholesale business primarily due to the Target Canada bankruptcy; and
- Decrease of $\$ 4.4$ million related to the 2014 exit of retail operations in Japan.

 July 4 for the first two quarters of each year)

GROSS MARGIN AND GROSS PROFIT
 quarter of fiscal 2015 from $\$ 245.5$ million in the second quarter of fiscal 2014, primarily due to increased sales.
 $7.8 \%$, to $\$ 546.9$ million in the first two quarters of fiscal 2015 from $\$ 507.2$ million in the first two quarters of fiscal 2014, primarily due to increased sales
 sold.

## SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES

 $35.9 \%$ in the second quarter of fiscal 2014 to $34.2 \%$ in the second quarter of fiscal 2015

The decrease in SG\&A expenses, as a percentage of net sales, in the second quarter of fiscal 2015 reflected:

- $\$ 5.5$ million in lower costs associated with our office consolidation;
- $\$ 3.5$ million in reduced amortization for the H.W. Carter \& Sons trademark
- $\$ 0.8$ million in lower costs related to human resources and benefits
- $\$ 0.7$ million in lower provisions for accounts receivable; and
- $\$ 0.4$ million in lower costs for fulfillment and distribution;
which were partially offset by:
- $\$ 8.3$ million increase in costs related to retail store operations, primarily due to new stores;
- $\$ 1.4$ million increase in accretion and revaluation related to the contingent consideration for the 2011 acquisition of Bonnie Togs in Canada; and
- $\$ 1.0$ million increase in costs related to marketing and other for brand management.
 from 34.0\% in the first two quarters of fiscal 2014 to $32.4 \%$ in the first two quarters of fiscal 2015.

The decrease in SG\&A expenses, as a percentage of net sales, in the first two quarters of fiscal 2015 reflected:

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION 

 AND RESULTS OF OPERATIONS (Continued)- $\$ 8.1$ million in lower costs associated with our office consolidation;
- $\$ 7.5$ million in reduced amortization for the H.W. Carter \& Sons trademark;
- $\$ 3.4$ million in lower provisions for accounts receivable;
- $\$ 1.5$ million in lower costs for legal services; and
- $\$ 0.7$ million in lower costs for fulfillment and distribution;
which were partially offset by:
- $\quad \$ 14.8$ million increase in costs related to retail store operations, primarily due to new stores;
- $\$ 2.6$ million increase in costs related to marketing; and
- $\$ 1.4$ million increase in accretion and revaluation related to the contingent consideration for the 2011 acquisition of Bonnie Togs in Canada


## ROYALTY INCOME


 two quarters of fiscal 2014. The increases in the fiscal 2015 periods reflected growth in both our domestic Carter's and OshKosh licensed revenues along with timing of favorable settlements with our licensees.

## OPERATING INCOME




| (dollars in thousands) | Carter's Wholesale |  | Carter's Retail |  | OshKosh Wholesale |  | OshKosh Retail |  | International |  |  | Corporate Expenses |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income (loss) for second quarter of fiscal 2014 | \$ | 30,860 | \$ | 40,179 | \$ | 859 | \$ | $(1,694)$ | \$ |  | 7,107 | \$ | $(29,964)$ | \$ | 47,347 |
| Increase (decrease): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross profit |  | 8,104 |  | 3,911 |  | 1,890 |  | 2,193 |  |  | 1,700 |  | (380) |  | 17,418 |
| Royalty income |  | (17) |  | 54 |  | 92 |  | (13) |  |  | 52 |  | - |  | 168 |
| SG\&A expenses |  | $(1,260)$ |  | 5,813 |  | 592 |  | 2,301 |  |  | 2,623 |  | $(7,088)$ |  | 2,981 |
| Operating income (loss) for second quarter of fiscal 2015 | \$ | 40,207 | \$ | 38,331 | \$ | 2,249 | \$ | $(1,815)$ | \$ |  | 6,236 | \$ | $(23,256)$ | \$ | 61,952 |
|  | (a) |  | (b) |  | (c) |  | (d) |  | (e) |  |  | (f) |  |  |  |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

 AND RESULTS OF OPERATIONS (Continued)| (dollars in thousands) | Carter's Wholesale |  | Carter's Retail |  | OshKosh Wholesale |  | OshKosh Retail |  | International |  | Corporate Expenses |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income (loss) for the first two quarters of fiscal 2014 | \$ | 77,727 | \$ | 83,158 | \$ | 2,885 | \$ | $(6,183)$ | \$ | 11,143 | \$ | $(59,852)$ | \$ | 108,878 |
| Increase (decrease): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross profit |  | 13,783 |  | 16,109 |  | 2,230 |  | 6,738 |  | 1,645 |  | (760) |  | 39,745 |
| Royalty income |  | 467 |  | 364 |  | 590 |  | 106 |  | 376 |  | - |  | 1,903 |
| SG\&A expenses |  | $(6,161)$ |  | 16,807 |  | 477 |  | 3,436 |  | 417 |  | $(10,907)$ |  | 4,069 |
| Operating income (loss) for the first two quarters of fiscal 2015 | \$ | 98,138 | \$ | 82,824 | \$ | 5,228 | \$ | $(2,775)$ | \$ | 12,747 | \$ | $(49,705)$ | \$ | 146,457 |
|  | (a) |  | (bb) |  | (cc) |  | (dd) |  | (ee) |  | (ff) |  |  |  |

 from $15.4 \%$ in the second quarter of fiscal 2014 to $19.0 \%$ in the second quarter of fiscal 2015. The primary drivers of the change in operating income were comprised of a/an

- Increase in gross profit of $\$ 8.1$ million primarily due to higher net sales, as previously discussed, and lower provisions for inventory; and

Decrease in SG\&A expenses of $\$ 1.3$ million.
 increased from $16.5 \%$ in the first two quarters of fiscal 2014 to $20.4 \%$ in the first two quarters of fiscal 2015 . The primary drivers of the change in operating income were comprised of a/an:

Increase in gross profit of $\$ 13.8$ million primarily due to higher net sales, as previously discussed;
Increase in royalty income of $\$ 0.5$ million; and

- Decrease in SG\&A expenses of $\$ 6.2$ million driven primarily by decreases in provisions for accounts receivable and lower distribution and freight costs.
 $17.2 \%$ in the second quarter of fiscal 2014 to $15.5 \%$ in the second quarter of fiscal 2015 . The primary drivers of the change in operating income were comprised of an:
- Increase in gross profit of $\$ 3.9$ million primarily due to higher sales, as previously discussed; and
- Increase of $\$ 5.8$ million in SG\&A expenses due mainly to costs for new retail stores in 2015.
 from $17.9 \%$ in the first two quarters of fiscal 2014 to $16.4 \%$ in the first two quarters of fiscal 2015 . The primary drivers of the change in operating income were comprised of an
- Increase in gross profit of $\$ 16.1$ million primarily due to higher sales, as previously discussed;
- Increase in royalty income of $\$ 0.4$ million; and
- Increase of $\$ 16.8$ million in SG\&A expenses due mainly to costs for new retail stores in 2015 , and higher distribution and freight costs


# TEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued) 

 from $7.4 \%$ in the second quarter of fiscal 2014 to $15.7 \%$ in the second quarter of fiscal 2015. The primary drivers of the change in operating income were comprised of an:

- Increase in gross profit of $\$ 1.9$ million primarily due to higher sales, as previously discussed, as well as lower product costs and lower provisions for inventory;
- Increase in royalty income of $\$ 0.1$ million; and
- Increase of $\$ 0.6$ million in SG\&A expenses.
 increased from $10.6 \%$ in the first two quarters of fiscal 2014 to $17.2 \%$ in the first two quarters of fiscal 2015 . The primary drivers of the change in operating income were comprised of an
- Increase in gross profit of $\$ 2.2$ million primarily due to higher sales, as previously discussed;
- Increase in royalty income of $\$ 0.6$ million; and

Increase of $\$ 0.5$ million in SG\&A expenses.
 second quarters of fiscal 2015 and fiscal 2014. The primary drivers of the change in operating income were comprised of an:

- Increase in gross profit of $\$ 2.2$ million due primarily to higher sales, as previously discussed; and
- Increase in SG\&A expenses of $\$ 2.3$ million due mainly to costs for new retail stores in 2015.
 improved from (4.7)\% in the first two quarters of fiscal 2014 to (1.9)\% in the first two quarters of fiscal 2015. The primary drivers of the change in operating income were comprised of an:
- Increase in gross profit of $\$ 6.7$ million due primarily to higher sales, as previously discussed; and
- Increase in SG\&A expenses of $\$ 3.4$ million due mainly to costs for new retail stores in 2015.
 in the second quarter of fiscal 2014 to $9.4 \%$ in the second quarter of fiscal 2015. The primary drivers of the change in operating income were comprised of an:
- Increase in gross profit of $\$ 1.7$ million due primarily to higher sales, as previously discussed; and

Increase of $\$ 2.6$ million in SG\&A expenses primarily due to costs for new retail stores in Canada, the launch of China eCommerce, and accretion and revaluation for the contingent consideration associated with the 2011 acquisition of Bonnie Togs in Canada.
 from $8.5 \%$ in the first two quarters of fiscal 2014 to $9.4 \%$ in the first two quarters of fiscal 2015 . The primary drivers of the change in operating income were comprised of an:

Increase in gross profit of $\$ 1.6$ million due primarily to higher sales, as previously discussed;

- Increase of royalty income of $\$ 0.4$ million; and
- Increase of $\$ 0.4$ million in SG\&A expenses primarily due to accretion and revaluation of contingent consideration for the 2011 acquisition of Bonnie Togs in Canada, additional 2015 expenses associated with new


## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

 AND RESULTS OF OPERATIONS (Continued)retail stores in Canada and the launch of China eCommerce, partially offset by lack of expenses in 2015 associated with the exit from our former Japan retail operations.
 the second quarter of fiscal 2014 to $3.8 \%$ in the second quarter of fiscal 2015. The decrease in operating expenses primarily reflected a/an:

Decrease of $\$ 4.6$ million in expenses related to the office consolidation;

- Decrease of $\$ 3.5$ million in amortization expense for the H.W. Carter \& Sons tradename; and
- Increase of $\$ 1.8$ million in expenses related to information technology.
 $4.9 \%$ in the first two quarters of fiscal 2014 to $3.8 \%$ in the first two quarters of fiscal 2015. The decrease in operating expenses primarily reflected a/an

Decrease of $\$ 7.5$ million in amortization expense for the H.W. Carter \& Sons tradename

- Decrease of $\$ 6.6$ million in expenses related to the office consolidation;
- Increase of $\$ 2.3$ million in expenses related to information technology; and
- Increase of $\$ 1.5$ million in expenses related to insurance and other employee benefits.


## INTEREST EXPENSE

 interest rate of $4.53 \%$, compared to weighted-average borrowings for the second quarter of fiscal 2014 of $\$ 586.0$ million with an effective interest rate of $4.65 \%$
 with an effective interest rate of $4.59 \%$, compared to weighted-average borrowings for the first two quarters of fiscal 2014 of approximately $\$ 586.0$ million with an effective interest rate of $4.65 \%$.
 effect of the amortization of debt issuance costs

## OTHER INCOME

For the second quarter of fiscal 2015, other income included a gain of $\$ 1.9$ million related to foreign currency hedges. No amounts were reflected in other comprehensive income, as we do not apply hedge accounting treatment.

## INCOME TAXES


 settlements of federal and state tax audits for 2011, 2012 and 2013 during the first quarter of fiscal 2015. For the full fiscal year 2015, we expect our consolidated effective income tax rate to be approximately $36.0 \%$.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION 

 AND RESULTS OF OPERATIONS (Continued) fiscal 2015 increased by $\$ 25.7$ million, or $42.7 \%$, to $\$ 85.9$ million compared to $\$ 60.2$ million in the first two quarters of fiscal 2014.

## FINANCIAL CONDITION, CAPITAL RESOURCES, AND LIQUIDITY


 These sources of liquidity may be affected by events described in our risk factors, as further discussed in Item 1.A., Risk Factors, in our Annual Report on Form 10-K for the 2014 fiscal year ended January 3 , 2015.

 States. To mitigate this risk, we utilize a policy of allocating cash deposits among major financial institutions that have been evaluated by us and third-party rating agencies.

## BALANCE SHEET


 accounts receivable balance of $\$ 184.6$ million at January 3, 2015.

 at January 3, 2015.

## CASH FLOW

 cash flow primarily reflected unfavorable movements in net working capital due mainly to accounts receivable and accounts payable, partially offset by higher net income and timing of inventory purchases.

Capital expenditures were $\$ 50.3$ million in the first two quarters of fiscal 2015 compared to $\$ 61.3$ million in the first two quarters of fiscal 2014, primarily reflecting expenditures of approximately $\$ 30.1$ million for our U.S. and international retail store openings and re-modelings, $\$ 8.7$ million for information technology initiatives, $\$ 3.2$ million for wholesale fixtures, and $\$ 6.1$ million for distribution and office facilities

We plan to invest approximately $\$ 130$ million in capital expenditures in fiscal 2015, primarily for our U.S. and international retail store openings and remodelings, and information technology.
 and increases in withholding taxes for vested restricted shares issued under our employee stock-based compensation plan.

## TEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

 AND RESULTS OF OPERATIONS (Continued)
## SECURED REVOLVING CREDIT FACILITY


 currencies agreed to by the applicable lenders. The revolving credit facility expires August 31, 2017, and we expect to renew this revolving credit facility prior to its expiration.
 $\$ 186.3$ million in outstanding borrowings at July 4,2015 included CAD $\$ 25.5$ million of outstanding borrowings, which translated to approximately $\$ 20.3$ million based on currency exchange rates at July 4 , 2015
 were accruing interest at an annual rate of $1.93 \%$ (LIBOR rate plus Base Rate) for U.S. dollar borrowings and an annual rate of 2.74\% (CDOR rate plus Base Rate) for Canadian dollar borrowings

As of July 4, 2015, we were in compliance with the financial debt covenants under our secured revolving credit facility.

## SENIOR NOTES

 are unsecured and are fully and unconditionally guaranteed by Carter's, Inc. and certain subsidiaries of TWCC.

## BONNIE TOGS ACQUISITION

As of July 4, 2015, a contingent consideration liability of approximately $\$ 9.0$ million remained from the Bonnie Togs acquisition and was classified as a current liability

## SHARE REPURCHASES

## Open Market Purchases



 and timing of activity being at management's discretion depending on market conditions, share price, other investment priorities, and other factors. The share repurchase authorizations have no expiration date.

## DIVIDENDS

 dates are at the discretion of our Board of Directors and will be based on a number of factors, including our future financial performance and other investment priorities.

# TEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (Continued) 

Provisions in our secured revolving credit facility and indenture governing our senior notes could have the effect of restricting our ability to pay future cash dividends on or make future repurchases of our common stock.

## SEASONALITY

 year versus the second half. Accordingly, our results of operations during the first half of our fiscal year may not be indicative of the results we expect for the full fiscal year

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES



 results may differ materially from these estimates under different assumptions or conditions.




 Item 1 of this Quarterly Report on Form 10-Q.
 of this Quarterly Report on Form 10-Q.

## FORWARD-LOOKING STATEMENTS




 are described in Item 1A of Part I of our most recent Annual Report on Form 10-K for the 2014 fiscal year ended January 3, 2015

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## CURRENCY AND INTEREST RATE RISKS

In the operation of our business, we have market risk exposures including those related to foreign currency risk and interest rates. These risks, and our strategies to manage our exposure to them, are discussed below.

 have not had a material impact on our financial condition or results of operations.
 exchange rates for revenues and expenses. Gains and losses resulting from translating assets and liabilities from the functional currency to U.S. dollars are included in Accumulated Other Comprehensive Income (Loss).

 finished goods destined for the Canadian market. These foreign exchange contracts are marked to market at the end of each reporting period, which could result in earnings volatility.
 million. Outstanding borrowings under our secured revolving credit facility that are repayable in a currency other than the U.S. dollar are subject to future changes in currency exchange rates,
 million. An increase or decrease of $1 \%$ in the effective interest rate on that amount would have increased or decreased our annual pretax interest cost by approximately $\$ 1.9$ million.

## OTHER RISKS

 prior to cancellation

## ITEM 4. CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

 Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are effective as of July 4, 2015.

## Changes in Internal Control over Financial Reporting

 financial reporting.
 financial position, results of operations, or cash flows.

## ITEM 1A. RISK FACTORS


 our business operations. If any of those risks actually occur, our operating results, financial condition and cash flows may be affected.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

## Share Repurchase

The following table provides information about share repurchases during the second quarter of fiscal 2015:

| Period | Total number of shares purchased <br> (1) | Average price paid per share | Total number of shares purchased as part of publicly announced plans or programs (2) | Approximate dollar value of shares that may yet be purchased under the plans or programs |
| :---: | :---: | :---: | :---: | :---: |
| April 5, 2015 through May 2, 2015 | 95,900 | \$93.43 | 95,900 | \$162,056,478 |
| May 3, 2015 through May 30, 2015 | 109,866 | \$99.95 | 109,400 | \$151,122,124 |
| May 31, 2015 through July 4, 2015 | 141,025 | \$105.50 | 141,025 | \$136,243,452 |
| Total | 346,791 |  | 346,325 |  |

(1) Includes shares of our common stock surrendered by our employees to satisfy required tax withholding upon the vesting of restricted stock awards. There were 466 shares surrendered between April 5 , 2015 and July 4 , 2015 .
(2) Share purchases during the first quarter of fiscal 2015 were made in compliance with all applicable rules and regulations and in accordance with the share repurchase authorizations described in Note 5 to our accompanying unaudited condensed consolidated financial statements included in Item 1 of this Quarterly Report on Form 10-Q.

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

N/A
ITEM 4. MINE SAFETY DISCLOSURES
N/A
ITEM 5. OTHER INFORMATION
N/A

## ITEM 6. EXHIBITS

## Exhibit Number

## Description of Exhibits

31.1 Rule 13a-15(e)/15d-15(e) and 13a-15(f)/15d-15(f) Certification 31.2 Rule 13a-15(e)/15d-15(e) and 13a-15(f)/15d-15(f) Certification. 32

| Date : July 29, 2015 | /s/ MICHAEL D. CASEY |
| :---: | :---: |
| Michael D. Casey <br> Chief Executive Officer <br> (Principal Executive Officer) |  |
| Date : July 29, 2015 | /s/ RICHARD F. WESTENBERGER |
|  |  |
| Executive Vice President and |  |
| Chief Financial Officer |  |
| (Principal Financial and Accounting Officer) |  |

1. I have reviewed this quarterly report on Form 10-Q of Carter's, Inc.
 made, not misleading with respect to the period covered by this report;
 for, the periods presented in this report;
2. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
 (or persons performing the equivalent functions)
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date : July 29, 2015
/s/ MICHAEL D. CASEY
Michael D. Casey
Chief Executive Officer

## CERTIFICATION

I, Richard F. Westenberger, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Carter's, Inc.;
 made, not misleading with respect to the period covered by this report;
 for, the periods presented in this report;
 reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
 (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date : July 29, 2015
/s/ RICHARD F. WESTENBERGER
Richard F. Westenberger
Chief Financial Officer

## CERTIFICATION

Each of the undersigned in the capacity indicated hereby certifies that, to his knowledge, this Report on Form 10-Q for the fiscal quarter ended July 4, 2015 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and the information contained in this Report fairly presents, in all material respects, the financial condition and results of operations of Carter's, Inc.

Date : July 29, 2015

| /s/ MICHAEL D. CASEY |
| :---: |
| Michael D. Casey |
| Chief Executive Officer |

Chief Executive Officer

Date : July 29, 2015
/s/RICHARD F WESTENBERGER
Richard F. Westenberge
Chief Financial Officer

The foregoing certifications are being furnished solely pursuant to 18 U.S.C. § 1350 and are not being filed as part of the Report on Form 10-Q or as a separate disclosure document.


[^0]:    See accompanying notes to the unaudited condensed consolidated financial statements.

