# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 10-Q

X	QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(c) QUARTERLY PERIOD ENDED MARCH 31, 2012 OR	d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE
	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSIT TO	
	Commissio	on file number:
	00	1-31829
	CARTI	ER'S, INC.
		·
	Delaware	13-3912933
	(state or other jurisdiction of	(I.R.S. Employer Identification No.)
	incorporation or organization)	
	1170 Peachtree Atlanta, (Address of principal exec	Street NE, Suite 900 Georgia 30309 utive offices, including zip code)
	(Registrant's telephone	number, including area code)
durir	ng the preceding 12 months (or for such shorter period that the Regis	
be su	abmitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of	
	Large Accelerated Filer (X) Accelerated Filer ( ) N	Non-Accelerated Filer ( ) Smaller Reporting Company ( )
Indic	cate by check mark whether the Registrant is a shell company (as define	d in Rule 12b-2 of the Exchange Act). Yes ( ) No (X)
Indic	cate the number of shares outstanding of each of the issuer's classes of c	ommon stock, as of the latest practicable date.
	Common Stock	Outstanding Shares at April 27, 2012
	Common stock par value \$0.01 per share	58,938,891

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### PART I – FINANCIAL INFORMATION

### ITEM 1. FINANCIAL STATEMENTS

### CARTER'S, INC. CONDENSED CONSOLIDATED BALANCE SHEETS

(dollars in thousands, except for share data) (unaudited)

	March 31, 2012		ecember 31, 2011	April 2, 2011	
ASSETS				 	
Current assets:					
Cash and cash equivalents	\$ 300,535	\$	233,494	\$ 248,871	
Accounts receivable, net	178,668		157,754	160,057	
Finished goods inventories, net	265,691		347,215	217,458	
Prepaid expenses and other current assets	16,425		18,519	19,650	
Deferred income taxes	24,114		25,165	26,667	
Total current assets	785,433		782,147	672,703	
Property, plant, and equipment, net	127,736		122,346	92,553	
Tradenames	306,109		306,176	305,733	
Goodwill	189,696		188,679	136,570	
Deferred debt issuance costs, net	2,447		2,624	3,155	
Other intangible assets, net	244		258	_	
Other assets	399		479	 322	
Total assets	\$ 1,412,064	\$	1,402,709	\$ 1,211,036	
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current liabilities:					
Current maturities of long-term debt	\$ _	\$	_	\$ _	
Accounts payable	67,610		102,804	53,077	
Other current liabilities	51,484		49,949	49,640	
Total current liabilities	119,094		152,753	102,717	
Long-term debt	236,000		236,000	236,000	
Deferred income taxes	113,773		114,421	112,453	
Other long-term liabilities	 100,555		93,826	 46,873	
Total liabilities	 569,422		597,000	 498,043	
Commitments and contingencies					
Stockholders' equity:					
Preferred stock; par value \$.01 per share; 100,000 shares authorized; none issued or outstanding at March 31, 2012, December 31, 2011, and April 2, 2011	_		_	_	
Common stock, voting; par value \$.01 per share; 150,000,000 shares authorized; 58,938,891, 58,595,421, and 57,761,103 shares issued and outstanding at March 31, 2012, December 31, 2011, and April 2, 2011, respectively	589		586	578	
Additional paid-in capital	235,198		231,738	211,531	
Accumulated other comprehensive loss	(10,087)		(11,282)	(1,890)	
Retained earnings	616,942		584,667	502,774	
Total stockholders' equity	842,642		805,709	712,993	
Total liabilities and stockholders' equity	\$ 1,412,064	\$	1,402,709	\$ 1,211,036	

# CARTER'S, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(dollars in thousands, except per share data) (unaudited)

		For three-month	the perio	ods ended
Net sales Cost of goods sold  Gross profit Selling, general, and administrative expenses Royalty income  Operating income Interest expense, net Foreign currency loss  Income before income taxes Provision for income taxes  Net income	_	March 31, 2012		April 2, 2011
Net sales	\$	551,662	\$	469,000
Cost of goods sold		356,923		310,915
Gross profit		194,739		158,085
Selling, general, and administrative expenses		149,705		113,780
Royalty income		(8,766)		(9,329)
Operating income		53,800		53,634
Interest expense, net		1,957		1,850
Foreign currency loss	<u> </u>	306		_
Income before income taxes		51,537		51,784
Provision for income taxes		19,262		19,661
Net income	\$	32,275	\$	32,123
Basic net income per common share (Note 13)	\$	0.55	\$	0.56
Diluted net income per common share (Note 13)	\$	0.54	\$	0.55

# CARTER'S, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(dollars in thousands) (unaudited)

		For three-month	r the perio	ds ended
	_	March 31, 2012		April 2, 2011
Not income	¢	22.275	¢	22 122
Net income	\$	32,275	Ф	32,123
Other comprehensive income:				
Cumulative foreign currency translation adjustments	_	1,195		_
Comprehensive income	\$	33,470	\$	32,123

# CARTER'S, INC. CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

(dollars in thousands, except for share data) (unaudited)

	 Common stock	 Additional paid-in capital	 Accumulated other comprehensive (loss) income	 Retained earnings	Total stockholders' equity
Balance at December 31, 2011	\$ 586	\$ 231,738	\$ (11,282)	\$ 584,667	\$ 805,709
Exercise of stock options (81,425 shares)	1	1,681	_	_	1,682
Withholdings from vesting of restricted stock (49,855 shares)	(1)	(2,246)	_	_	(2,247)
Income tax benefit from stock-based compensation	_	1,535	_	_	1,535
Restricted stock activity	3	(3)	_	_	_
Stock-based compensation expense	_	2,493	_	_	2,493
Net income	_	_	_	32,275	32,275
Cumulative foreign currency translation adjustments	_	_	1,195	_	1,195
Balance at March 31, 2012	\$ 589	\$ 235,198	\$ (10,087)	\$ 616,942	\$ 842,642

# CARTER'S, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(dollars in thousands) (unaudited)

		or the a periods ended
	March 31, 2012	April 2, 2011
Cash flows from operating activities:	-	
Net income	\$ 32,275	\$ 32,123
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	8,495	8,130
Non-cash revaluation of contingent consideration	692	_
Amortization of Bonnie Togs tradename and non-compete agreements	94	_
Amortization of debt issuance costs	177	177
Non-cash stock-based compensation expense	2,868	2,151
Income tax benefit from stock-based compensation	(1,535)	(407)
Loss on disposal/sale of property, plant, and equipment	391	100
Deferred income taxes	201	3,353
Effect of changes in operating assets and liabilities:		
Accounts receivable	(20,807)	(38,604)
Inventories	82,000	81,051
Prepaid expenses and other assets	2,215	(2,284)
Accounts payable and other liabilities	(24,624)	(76,496)
Net cash provided by operating activities	82,442	9,294
Cash flows from investing activities:		
Capital expenditures	(16,381)	(6,813)
Proceeds from sale of property, plant, and equipment	6	
Net cash used in investing activities	(16,375)	(6,813)
Cash flows from financing activities:		
Borrowings under revolving credit facility	2,500	_
Payments on revolving credit facility	(2,500)	_
Income tax benefit from stock-based compensation	1,535	407
Withholdings from vesting of restricted stock	(2,247)	(1,406)
Proceeds from exercise of stock options	1,682	7
Net cash provided by (used in) financing activities	970	(992)
Effect of exchange rate changes on cash	4	_
Net increase in cash and cash equivalents	67,041	1,489
Cash and cash equivalents, beginning of period	233,494	247,382
Cash and cash equivalents, end of period	\$ 300,535	\$ 248,871

(unaudited)

### **NOTE 1 – THE COMPANY:**

Carter's, Inc. and its wholly owned subsidiaries (collectively, the "Company," "we," "us," "its," and "our") design, source, and market branded childrenswear under the *Carter*'s, *Child of Mine, Just One You, Precious Firsts, OshKosh*, and other brands. Our products are sourced through contractual arrangements with manufacturers worldwide for wholesale distribution to major domestic and international retailers and for our 372 Carter's, 168 OshKosh, and 69 Canadian retail stores that market our brand name merchandise and other licensed products manufactured by other companies.

On June 30, 2011, Northstar Canadian Operations Corp. ("Northstar"), a newly formed Canadian corporation and a wholly owned subsidiary of The William Carter Company ("TWCC") (a wholly owned subsidiary of Carter's, Inc.), purchased all of the outstanding shares of capital stock of the entities comprising Bonnie Togs (the "Acquisition"), a Canadian specialty retailer focused exclusively on the children's apparel and accessories marketplace. Bonnie Togs sells products under the *Carter*'s and *OshKosh* brands, as well as other brands. Prior to the Acquisition, Bonnie Togs was Carter's principal licensee in Canada since 2007 and was a significant international licensee of the Company.

As a result of the acquisition of Bonnie Togs, the Company reevaluated and realigned certain of its reportable segments, please see Note 12, "Segment Information."

Our unaudited condensed consolidated balance sheet as of March 31, 2012 and audited consolidated balance sheet as of December 31, 2011 include Bonnie Togs. Bonnie Togs results are included in our unaudited condensed consolidated statements of operations effective the second quarter of fiscal 2011.

### NOTE 2 - BASIS OF PREPARATION:

The accompanying unaudited condensed consolidated financial statements include the accounts of Carter's, Inc. and its wholly owned subsidiaries. All intercompany transactions and balances have been eliminated in consolidation.

In our opinion, the Company's accompanying unaudited condensed consolidated financial statements contain all adjustments necessary for a fair statement of our financial position as of March 31, 2012, the results of our operations for the three-month periods ended March 31, 2012 and April 2, 2011, comprehensive income for the three-month periods ended March 31, 2012 and April 2, 2011, changes in stockholders' equity for the three-month period ended March 31, 2012, and cash flows for the three-month periods ended March 31, 2012 and April 2, 2011. Except as otherwise disclosed, all such adjustments consist only of those of a normal recurring nature. Operating results for the three-month period ended March 31, 2012 are not necessarily indicative of the results that may be expected for the fiscal year ending December 29, 2012. Our accompanying condensed consolidated balance sheet as of December 31, 2011 is from our audited consolidated financial statements included in our most recently filed Annual Report on Form 10-K, but does not include all disclosures required by accounting principles generally accepted in the United States of America ("GAAP").

Certain information and footnote disclosure normally included in financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC") and the instructions to Form 10-Q. The accounting policies we follow are set forth in our most recently filed Annual Report on Form 10-K in the notes to our audited consolidated financial statements for the fiscal year ended December 31, 2011.

Our fiscal year ends on the Saturday, in December or January, nearest the last day of December. The accompanying unaudited condensed consolidated financial statements for the first quarter of fiscal 2012 reflects our financial position as of March 31, 2012. The first quarter of fiscal 2011 ended on April 2, 2011.

Certain prior year amounts have been reclassified to facilitate comparability with current year presentation.

(unaudited)

### NOTE 3 – ACQUISITION OF BONNIE TOGS:

As noted above, on June 30, 2011, Northstar purchased all of the outstanding shares of capital stock of Bonnie Togs for total consideration of up to CAD \$95 million, of which USD \$61.2 million was paid in cash at closing. The sellers may also be paid contingent consideration ranging from zero to CAD \$35 million if the Canadian business meets certain earnings targets for the period beginning July 1, 2011 and ending on June 27, 2015. Sellers may receive a portion of the contingent consideration of up to CAD \$25 million if interim earnings targets are met through June 2013 and June 2014, respectively. Any such payments are not recoverable by the Company in the event of any failure to meet overall targets.

As of March 31, 2012, the Company had a discounted contingent consideration liability of approximately \$26.8 million based upon the high probability that Bonnie Togs will attain its earnings targets and is included in other long-term liabilities on the accompanying audited consolidated balance sheet. The fair value of the discounted contingent consideration liability as of December 31, 2011 was approximately \$25.6 million. The \$1.2 million change in the fair value of the liability is reflected as \$0.7 million in accretion expense and \$0.5 million in other comprehensive income resulting from an unfavorable foreign currency translation adjustment. The Company determined the fair value of the contingent consideration based upon a probability-weighted discounted cash flow analysis. The Company will continue to revalue the contingent consideration at each reporting date.

The following table summarizes the fair values of the assets acquired and liabilities assumed at June 30, 2011, the date of the Acquisition:

### (U.S. dollars in thousands)

Current assets	\$ 40,668
Property, plant, and equipment	13,485
Bonnie Togs Goodwill	54,982
Bonnie Togs tradename	623
Non-compete agreements	311
Total assets acquired	110,069
Current liabilities	18,231
Non-current liabilities	6,693
Total liabilities assumed	24,924
Net assets acquired	\$ 85,145

In connection with the Acquisition, the Company recorded total acquired intangible assets of approximately \$55.9 million, including \$55.0 million of Bonnie Togs goodwill, \$0.6 million related to the *Bonnie Togs* tradename (life of two years), and \$0.3 million related to non-compete agreements for certain executives (life of four years).

The following unaudited pro forma summary presents information as if Bonnie Togs had been acquired on January 2, 2010 and assumes that there were no other changes in our operations. The pro forma information does not necessarily reflect the actual results that would have occurred had the Company operated the Canadian business since January 2, 2010, nor is it necessarily indicative of the future results of operations of the combined companies.

	Three-month period ended					
(dollars in thousands, except share data)	Apr	ril 2, 2011				
Pro forma net sales	\$	487,897				
Pro forma net income	\$	32,623				
Pro forma basic earnings per share	\$	0.57				
Pro forma diluted earnings per share	\$	0.56				

(unaudited)

### NOTE 4 - ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS):

The components of accumulated other comprehensive income (loss) consisted of the following:

(dollars in thousands)	 March 31, 2012	 ecember 31, 2011	April 2, 2011
Cumulative foreign currency translation adjustments	\$ (1,929)	\$ (3,124)	\$ _
Pension/post-retirement liability adjustment	(8,158)	(8,158)	(1,890)
Total accumulated other comprehensive loss	\$ (10,087)	\$ (11,282)	\$ (1,890)

### **NOTE 5 – LONG-TERM DEBT:**

Long-term debt consisted of the following:

(dollars in thousands)	March 31, 2012	Do	ecember 31, 2011	April 2, 2011
Revolving credit facility	\$ 236,000	\$	236,000	\$ 236,000
Current maturities	_		_	_
Total long-term debt	\$ 236,000	\$	236,000	\$ 236,000

On October 15, 2010, the Company entered into a \$375 million (\$130 million sub-limit for letters of credit and a swing line sub-limit of \$40 million) revolving credit facility with Bank of America as sole lead arranger and administrative agent, JP Morgan Chase Bank as syndication agent, and other financial institutions. This revolving credit facility was immediately drawn upon to pay off the Company's former term loan of \$232.2 million and pay transaction fees and expenses of \$3.8 million, leaving approximately \$130 million available under the revolver for future borrowings (net of letters of credit of approximately \$8.6 million). In connection with the repayment of the Company's former term loan, in the fourth quarter of fiscal 2010 the Company wrote off approximately \$1.2 million in unamortized debt issuance costs. In addition, in connection with the revolving credit facility, the Company recorded \$3.5 million of debt issuance costs to be amortized over the term of the revolving credit facility (five years). On December 22, 2011, the Company and lenders amended and restated the revolving credit facility to, among other things, provide a U.S. dollar revolving facility of \$340 million (\$130 million sub-limit for letters of credit and a swing line sub-limit of \$40 million) and a \$35 million multicurrency revolving facility (\$15 million sub-limit for letters of credit and a swing line sub-limit of \$5 million), which is available for borrowings by either TWCC or our Canadian subsidiary, in U.S. dollars or Canadian dollars. The term of the revolving credit facility expires October 15, 2015. At March 31, 2012, we had approximately \$236.0 million in revolver borrowings (fair value approximates book value), exclusive of \$14.5 million of outstanding letters of credit, at an effective interest rate of 2.49%.

The revolving credit facility provides for two pricing options for U.S. dollar facility revolving loans: (i) revolving loans on which interest is payable quarterly at a base rate equal to the highest of (x) the Federal Funds Rate plus ½ of 1%, (y) the rate of interest in effect for such day as publicly announced from time to time by Bank of America, N.A. as its prime rate, or (z) the Eurodollar Rate plus 1%, plus, in each case, an applicable margin initially equal to 1.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 1.00% to 1.50% and (ii) revolving loans on which interest accrues for one, two, three, six or if, generally available, nine or twelve month interest periods (but is payable not less frequently than every three months) at a rate of interest per annum equal to an adjusted British Bankers Association LIBOR rate, plus an applicable margin initially equal to 2.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 2.00% to 2.50%.

The revolving credit facility also provides for two pricing options for multicurrency facility revolving loans denominated in U.S. dollars: (i) revolving loans on which interest is payable quarterly at a base rate equal to the highest of (x) the Federal Funds Rate plus ½ of 1%, (y) the rate of interest in effect for such day as publicly announced from time to time by Bank of America, N.A., Canada Branch in Toronto as its reference rate for loans in U.S. dollars to its Canadian borrowers, or (z) the Eurodollar Rate plus 1%, plus, in each case, an applicable margin initially equal to 1.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 1.00% to 1.50% and (ii) revolving loans on which interest accrues for one, two, three, six or if, generally available, nine or twelve month interest periods (but is payable not less frequently than every three months) at a rate of interest per annum equal to an adjusted British Bankers Association LIBOR rate, plus an applicable margin initially equal to 2.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 2.00% to 2.50%.

(unaudited)

### NOTE 5 - LONG-TERM DEBT: (Continued)

In addition, the revolving credit facility provides for two pricing options for multicurrency facility revolving loans denominated in Canadian dollars: (i) revolving loans on which interest is payable quarterly at a base rate equal to the highest of (x) the rate of interest in effect for such day as publicly announced from time to time by Bank of America, N.A., Canada Branch in Toronto as its prime rate for loans in Canadian Dollars to Canadian Borrowers and (y) the rate of interest in effect for such day for Canadian dollar bankers' acceptances having a term of one month that appears on the Reuters Screen CDOR Page plus ½ of 1%, plus, in each case, an applicable margin initially equal to 1.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 1.00% to 1.50%, and (ii) revolving loans on which interest accrues for one, two, three, six or if, generally available, nine or twelve month interest periods (but is payable not less frequently than every three months) at a rate of interest per annum equal to an adjusted British Bankers Association LIBOR rate, plus an applicable margin initially equal to 2.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 2.00% to 2.50%.

Amounts outstanding under the revolving credit facility currently accrue interest at a LIBOR rate plus 2.25%.

The revolving credit facility contains and defines financial covenants, including a lease adjusted leverage ratio (defined as, with certain adjustments, the ratio of the Company's consolidated indebtedness plus six times rent expense to consolidated net income before interest, taxes, depreciation, amortization, and rent expense ("EBITDAR")) to exceed (x) if such period ends on or before December 31, 2014, 3.75:1.00 and (y) if such period ends after December 31, 2014, 3.50:1.00; and consolidated fixed charge coverage ratio (defined as, with certain adjustments, the ratio of consolidated EBITDAR to consolidated fixed charges (defined as interest plus rent expense)), for any such period to be less than 2.75:1.00. As of March 31, 2012, the Company believes it was in compliance with its financial debt covenants.

Provisions in our senior credit facility currently restrict the ability of our operating subsidiary, TWCC, from paying cash dividends to our parent company, Carter's, Inc., in excess of \$15.0 million unless TWCC and its consolidated subsidiaries meet certain leverage ratio and minimum availability requirements under the credit facility, which materially restricts Carter's, Inc. from paying cash dividends on our common stock. We do not anticipate paying cash dividends on our common stock in the foreseeable future but intend to retain future earnings, if any, for reinvestment in the future operation and expansion of our business and related development activities. Any future decision to pay cash dividends will be at the discretion of our Board of Directors and will depend upon our financial condition, results of operations, terms of financing arrangements, capital requirements, and any other factors as our Board of Directors deems relevant.

### NOTE 6 – GOODWILL AND OTHER INTANGIBLE ASSETS:

In connection with the Acquisition, the Company recorded estimates of goodwill and other intangible assets including a *Bonnie Togs* tradename and noncompete agreements for certain executives of Bonnie Togs, in accordance with accounting guidance on business combinations.

Goodwill as of March 31, 2012, represents the excess of the cost of the acquisition of Carter's, Inc., which was consummated on August 15, 2001, and the acquisition of Bonnie Togs, which was consummated on June 30, 2011, over the fair value of the net assets acquired. Our goodwill is not deductible for tax purposes. The *OshKosh* tradename was recorded in connection with the acquisition of OshKosh on July 14, 2005 and adjusted in fiscal 2007 to reflect the impairment of the value. Our Carter's and Bonnie Togs goodwill and *Carter*'s and *OshKosh* tradenames are deemed to have indefinite lives and are not being amortized. The *Bonnie Togs* tradename and non-compete agreements for certain executives have definite lives and are being amortized over two and four years, respectively.

(unaudited)

### NOTE 6 - GOODWILL AND OTHER INTANGIBLE ASSETS: (Continued)

The Company's intangible assets were as follows:

				March 31, 2012				1	December 31, 2011		
(dollars in thousands)	Weighted- average useful life	Gr	oss amount	 Accumulated amortization	N	et amount	Gross amount		Accumulated amortization	N	et amount
Carter's goodwill (1)	Indefinite	\$	136,570	\$ _	\$	136,570	\$ 136,570	\$	_	\$	136,570
Bonnie Togs goodwill (2)	Indefinite	\$	53,126	\$ _	\$	53,126	\$ 52,109	\$	_	\$	52,109
Carter's tradename	Indefinite	\$	220,233	\$ _	\$	220,233	\$ 220,233	\$	_	\$	220,233
OshKosh tradename	Indefinite	\$	85,500	\$ _	\$	85,500	\$ 85,500	\$	_	\$	85,500
Bonnie Togs tradename	2 years	\$	376	\$ 225	\$	151	\$ 592	\$	150	\$	442
Non-compete agreements	4 years	\$	300	\$ 56	\$	244	\$ 295	\$	37	\$	258

	April 2, 2011						
(dollars in thousands)	Weighted- average useful life	Gross amount			Accumulated amortization	No	et amount
Carter's goodwill (1)	Indefinite	\$	136,570	\$	_	\$	136,570
Carter's tradename	Indefinite	\$	220,233	\$	_	\$	220,233
OshKosh tradename	Indefinite	\$	85,500	\$	_	\$	85,500

- (1) \$45.9 million of which relates to the Carter's wholesale segment, \$82.0 million of which relates to the Carter's retail segment, and \$8.6 million of which relates to the international segment.
- (2) Relates to the international segment.

The following is a reconciliation of Bonnie Togs intangible assets:

(dollars in thousands)	 Bonnie Togs Goodwill Bonnie Togs Tradename		 Non-compete agreements	
Gross Balance at December 31, 2011	\$ 52,109	\$	592	\$ 295
Purchase accounting adjustments	_		_	_
Foreign currency exchange adjustments	1,017		9	5
Gross Balance at March 31, 2012	\$ 53,126	\$	601	\$ 300

Amortization expense for intangible assets subject to amortization was approximately \$0.1 million for the three-month period ended March 31, 2012.

### **NOTE 7 – INCOME TAXES:**

The Company and its subsidiaries file income tax returns in the United States and in various states and local jurisdictions. The Company's Canadian subsidiary, will file income tax returns in Canada and various Canadian provinces. The Internal Revenue Service completed its income tax audit for fiscal 2009 during fiscal 2011. In most cases, the Company is no longer subject to state and local tax authority examinations for years prior to fiscal 2007.

As of March 31, 2012, the Company had gross unrecognized tax benefits of approximately \$8.9 million, \$6.2 million of which, if ultimately recognized, will impact the Company's effective tax rate in the period settled. The Company has recorded tax positions for which the ultimate deductibility is highly certain, but for which there is uncertainty about the timing of such deductions. Because of deferred tax accounting, changes in the timing of these deductions would not impact the annual effective tax rate, but would accelerate the payment of cash to the taxing authorities.

(unaudited)

### NOTE 7 - INCOME TAXES: (Continued)

Included in the reserves for unrecognized tax benefits are approximately \$2.0 million of reserves for which the statute of limitations is expected to expire within the next fiscal year. If these tax benefits are ultimately recognized, such recognition, net of federal income taxes, may impact our annual effective tax rate for fiscal 2012 and the effective tax rate in the quarter in which the benefits are recognized.

We recognize interest related to unrecognized tax benefits as a component of interest expense and penalties related to unrecognized tax benefits as a component of income tax expense. During the first quarter of fiscal 2012 and 2011, the Company recognized interest expense on uncertain tax positions of approximately \$0.1 million. The Company had approximately \$0.6 million, \$0.5 million, and \$0.7 million of interest accrued as of March 31, 2012, December 31, 2011, and April 2, 2011, respectively.

### **NOTE 8 – FAIR VALUE MEASUREMENTS:**

The Company accounts for its fair value measurements in accordance with accounting guidance which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The fair value hierarchy for disclosure of fair value measurements is as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities
- Level 2 Quoted prices for similar assets and liabilities in active markets or inputs that are observable
- **Level 3** Inputs that are unobservable (for example, cash flow modeling inputs based on assumptions)

The following table summarizes assets and liabilities measured at fair value on a recurring basis:

			Mar	ch 31, 201	12		December 31, 2011				April 2, 2011							
(dollars in millions)	I	Level 1	I	Level 2	I	Level 3	I	evel 1	I	Level 2	I	Level 3	I	evel 1	I	evel 2	L	evel 3
Assets																		
Investments	\$	50.2	\$	_	\$	_	\$	50.2	\$	_	\$	_	\$	175.4	\$	_	\$	_
Foreign exchange forward contracts	\$	_	\$	_	\$	_	\$	0.6	\$	_	\$	_	\$	_	\$	_	\$	_
Liabilities																		
Foreign exchange forward contracts	\$	0.1	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_
Revolving credit facility	\$	236.0	\$	_	\$	_	\$	236.0	\$	_	\$	_	\$	236.0	\$	_	\$	_
Contingent consideration	n \$	_	\$	_	\$	26.8	\$	_	\$	_	\$	25.6	\$	_	\$	_	\$	_

### NOTE 8 - FAIR VALUE MEASUREMENTS: (Continued)

The following summarizes the significant unobservable inputs for our Level 3 fair value measurements at March 31, 2012:

(dollars in millions)	Fa	ir Value	Valuation technique	Unobservable inputs	A	mount
Contingent consideration	\$	26.8	Discounted cash flow	Estimated contingent consideration payment	\$	35
				Discount rate		18%
				Probability assumption		100%

At March 31, 2012 and December 31, 2011, we had approximately \$50.2 million of cash invested in money market deposit accounts. At April 2, 2011, we had approximately \$50.4 million of cash invested in money market deposit accounts and \$125.0 million in U.S. Treasury bills.

As of March 31, 2012, December 31, 2011, and April 2, 2011, the fair value of the Company's outstanding borrowings under the revolving credit facility of \$236.0 million approximates book value.

In connection with the Acquisition, the Company acquired open forward foreign exchange contracts which were undesignated hedges used to reduce its risk from cash flows associated with U.S. dollar denominated inventory purchases. As part of its overall strategy to manage the level of exposure to the risk of foreign currency exchange rate fluctuations, primarily exposure to changes in the value of the U.S. dollar in relation to the Canadian dollar, the Company hedges a portion of its foreign currency exposures anticipated over the ensuing twelve-month period. The Company uses foreign exchange contracts that generally have maturities of up to 12 months to provide continuing coverage throughout the hedging period.

As of March 31, 2012, the Company had contracts for the purchase of \$18.5 million of U.S. dollars at fixed rates. The fair value of these forward contracts was a liability of \$0.1 million. The Company accounts for these foreign exchange contracts as undesignated positions in accordance with accounting standards on derivatives and hedging. As such, these positions are marked to fair value through earnings at each reporting date.

During the first quarter of fiscal 2012, the Company also recorded a \$0.6 million loss on the mark-to-market of open foreign currency exchange contracts and a \$0.3 million gain on the remeasurement of Bonnie Togs' foreign denominated payables.

The fair value of the discounted contingent consideration liability was approximately \$26.8 million as of March 31, 2012 and \$25.6 million as of December 31, 2011. The \$1.2 million change in fair value during the first quarter of fiscal 2012, reflects accretion expense of approximately \$0.7 million and \$0.5 million in accumulated other comprehensive income reflecting a unfavorable foreign currency translation adjustment. The Company determined the fair value of the contingent consideration based upon a probability-weighted discounted cash flow analysis. Changes in the estimated earnout payment, discount rate, or probability assumptions used could materially impact the fair value of the contingent consideration.

(unaudited)

### NOTE 8 - FAIR VALUE MEASUREMENTS: (Continued)

The fair value of our derivative instruments in our accompanying unaudited condensed consolidated balance sheets were as follows:

	Asset I	)erivative	es	Liability Derivatives						
(dollars in millions)	Balance sheet location		Fair value	Balance sheet location		Fair value				
March 31, 2012	Prepaid expenses and other current assets	\$	_	Other current liabilities	\$		0.1			
December 31, 2011	Prepaid expenses and other current assets	\$	0.6	Other current liabilities	\$		_			
April 2, 2011	Prepaid expenses and other current assets	\$	_	Other current liabilities	\$		_			

The effect of undesignated derivative instruments on our accompanying unaudited condensed consolidated financial statements was as follows:

### Loss recognized in earnings

	For the three-month						
(dollars in thousands)		March 31, 2012		April 2, 2011			
Foreign exchange forward contracts	\$	600	\$		_		

### NOTE 9 – EMPLOYEE BENEFIT PLANS:

Under a defined benefit plan frozen in 1991, we offer a comprehensive post-retirement medical plan to current and certain future retirees and their spouses until they become eligible for Medicare or a Medicare Supplement Plan. We also offer life insurance to current and certain future retirees. Employee contributions are required as a condition of participation for both medical benefits and life insurance and our liabilities are net of these expected employee contributions. See Note 8 "Employee Benefit Plans" to our audited consolidated financial statements in our most recently filed Annual Report on Form 10-K for further information.

The components of post-retirement benefit expense charged to operations are as follows:

	For the three-month periods e				
(dollars in thousands)		March 31, 2012		April 2, 2011	
Service cost – benefits attributed to service during the period	\$	17	\$	18	
Interest cost on accumulated post-retirement benefit obligation		53		106	
Amortization net actuarial gain		(18)		(5)	
Total net periodic post-retirement benefit cost	\$	52	\$	119	

(unaudited)

### NOTE 9 - EMPLOYEE BENEFIT PLANS: (Continued)

We have an obligation under a defined benefit plan covering certain former officers and their spouses. The component of pension expense charged to operations is as follows:

	For the three-month periods ended			ls ended	
(dollars in thousands)		rch 31, 2012		April 2, 2011	
Interest cost on accumulated pension benefit obligation	\$	20	\$		8

Under a defined benefit pension plan frozen as of December 31, 2005, certain current and former employees of OshKosh are eligible to receive benefits. The net periodic pension (benefit) expense associated with this pension plan and included in the statement of operations was comprised of:

	For the three-month periods ended							
(dollars in thousands)		March 31, 2012		April 2, 2011				
Interest cost on accumulated pension benefit obligation	\$	597	\$	614				
Expected return on assets		(713)		(778)				
Amortization of actuarial loss		178		_				
Total net periodic pension expense (benefit)	\$	62	\$	(164)				

### NOTE 10 - COMMON STOCK:

During fiscal 2007, the Company's Board of Directors approved a share repurchase authorization, pursuant to which the Company was authorized to purchase up to \$100 million of its outstanding common shares. During fiscal 2010, the Company's Board of Directors approved a share repurchase authorization, pursuant to which the Company is authorized to purchase up to an additional \$100 million of its outstanding common shares. As of August 13, 2010, the Company had repurchased outstanding shares in the amount totaling the entire \$100 million authorized by the Board of Directors on February 16, 2007.

The Company did not repurchase any shares of its common stock during the first quarters of fiscal 2012 and 2011 pursuant to any repurchase authorization. Since inception of the repurchase program and through the first quarter of fiscal 2012, the Company repurchased and retired 6,658,410 shares, or approximately \$141.1 million, of its common stock at an average price of \$21.19 per share. We have reduced common stock by the par value of such shares repurchased and have deducted the remaining excess repurchase price over par value from additional paid-in capital. Future repurchases may occur from time to time in the open market, in negotiated transactions, or otherwise. The timing and amount of any repurchases will be determined by the Company's management, based on its evaluation of market conditions, share price, other investment priorities, and other factors.

(unaudited)

### NOTE 11 - STOCK-BASED COMPENSATION:

Under the Company's Amended and Restated Equity Incentive Plan (the "Plan"), the compensation committee of our Board of Directors may award incentive stock options (ISOs and non-ISOs), stock appreciation rights (SARs), restricted stock, unrestricted stock, stock deliverable on a deferred basis (including restricted stock units), and performance-based stock awards. The fair value of time-based or performance-based stock option grants are estimated on the date of grant using the Black-Scholes option pricing method with the following weighted-average assumptions used for grants issued during the threemonth period ended March 31, 2012.

	 Assumptions
Volatility	34.82%
Risk-free interest rate	1.38%
Expected term (years)	5.9
Dividend yield	_
Grant-date fair value	\$ 15.09

The fair value of restricted stock and restricted stock units (collectively, "restricted stock awards") is determined based on the quoted closing price of our common stock on the date of grant.

The following table summarizes our stock option and restricted stock awards activity during the three-month period ended March 31, 2012:

	Stock options	Restricted stock awards
Outstanding, December 31, 2011	1,992,700	617,401
Granted	343,600	323,800
Exercised	(81,425)	_
Vested restricted stock	_	(133,207)
Forfeited	(1,800)	(900)
Expired	_	_
Outstanding, March 31, 2012	2,253,075	807,094
Exercisable, March 31, 2012	1,216,550	_

During the three-month period ended March 31, 2012, we granted 343,600 stock options with a weighted-average Black-Scholes fair value of \$15.09 per share and a weighted-average exercise price of \$42.61 per share. In connection with this grant, we recognized approximately \$129,000 in stock-based compensation expense during the three-month period ended March 31, 2012.

During the three-month period ended March 31, 2012, we granted 323,800 restricted stock awards with a weighted-average exercise price of \$42.61 per share. In connection with these grants, we recognized approximately \$373,000 in stock-based compensation expense during the three-month period ended March 31, 2012.

During the three-month period ended March 31, 2012, the Company granted our Chief Executive Officer 100,000 performance-based restricted shares at a fair market value of \$42.61 per share. In addition, the Company granted our other executive officers 52,000 performance-based restricted shares at a fair market value of \$42.61 per share. Vesting of these shares is contingent upon meeting specific performance targets and would occur, if ever, in fiscal 2015. Currently, the Company believes that these targets will be achieved and, accordingly, we will continue to record compensation expense until the restricted shares vest or the Company's assessment of achievement of the performance criteria changes.

(unaudited)

### NOTE 11 - STOCK-BASED COMPENSATION: (Continued)

Unrecognized stock-based compensation expense related to outstanding unvested stock options and unvested restricted stock awards is expected to be recorded as follows:

(dollars in thousands)	 Stock options	 Restricted stock awards	Total
2012 (period from April 1 through December 29, 2012)	\$ 3,184	\$ 6,241	\$ 9,425
2013	3,588	7,332	\$ 10,920
2014	2,612	6,267	\$ 8,879
2015	1,448	3,370	\$ 4,818
Total	\$ 10,832	\$ 23,210	\$ 34,042

### **NOTE 12 – SEGMENT INFORMATION:**

We report segment information in accordance with accounting guidance on segment reporting, which requires segment information to be disclosed based upon a "management approach." The management approach refers to the internal reporting that is used by management for making operating decisions and assessing the performance of our reportable segments. We report our corporate expenses and acquisition-related expenses separately as they are not included in the internal measures of segment operating performance used by the Company in order to measure the underlying performance of our reportable segments.

As a result of the Acquisition, the Company realigned certain of its reportable segments. Effective October 1, 2011, the Company's reportable segments include Carter's retail, Carter's wholesale, OshKosh retail, OshKosh wholesale, and international. Prior periods presented have been recast to conform to the current year presentation.

### NOTE 12 - SEGMENT INFORMATION: (Continued)

The table below presents certain segment information for the periods indicated:

	For the three-month periods ended								
(dollars in thousands)	March 31, 2012			% of Total		April 2, 2011		% of Total	
Net sales:									
Carter's Wholesale	\$	249,485		45.2 %	\$	241,619		51.5 %	
Carter's Retail (a)		177,204		32.1 %		137,862		29.4 %	
Total Carter's		426,689		77.3 %		379,481		80.9 %	
OshKosh Retail (a)		57,988		10.5 %		53,994		11.5 %	
OshKosh Wholesale		20,274		3.7 %		20,076		4.3 %	
Total OshKosh		78,262		14.2 %		74,070		15.8 %	
International (b)		46,711		8.5 %		15,449		3.3 %	
Total net sales	\$	551,662	_	100.0 %	\$	469,000	_	100.0 %	
Operating income (loss):				% of segment net sales				% of segment net sales	
Const Malanda	ф	40.271		16.1.0/	ф	27.142		15 40/	
Carter's Wholesale Carter's Retail (a)	\$	40,271 30,534		16.1 % 17.2 %	<b>Þ</b>	37,142		15.4 % 19.3 %	
Carter's Retail (a)		30,534		17.2 %		26,664		19.3 %	
Total Carter's	_	70,805		16.6 %		63,806		16.8 %	
OshKosh Retail (a)		(7,459)		(12.9)%		(5,402)		(10.0)%	
OshKosh Wholesale		120		0.6 %		1,563		7.8 %	
Total OshKosh		(7,339)		(9.4)%		(3,839)		(5.2)%	
International (b)		7,467	(c)	16.0 %		4,978		32.2 %	
Total segment operating income		70,933		12.9 %		64,945		13.8 %	
Corporate expenses (d)		(17,133)	(e)	(3.1)%		(11,311)	(f)	(2.4)%	
Total operating income	\$	53,800		9.8 %	\$	53,634		11.4 %	

<sup>(</sup>a) Includes eCommerce results.

In the first quarters of fiscal 2012 and 2011, no customers accounted for 10% or more of our consolidated net sales.

<sup>(</sup>b) Net sales include international retail and wholesale sales. Operating income includes international licensing income.

Includes a \$0.7 million charge associated with the revaluation of the Company's contingent consideration.

Corporate expenses generally include expenses related to incentive compensation, stock-based compensation, executive management, severance and relocation, finance, building occupancy, information technology, certain legal fees, consulting, and audit fees.

Includes \$1.1 million in facility closure-related costs related to closure of a distribution facility located in Hogansville, Georgia. These costs include approximately \$1.0 million of severance-related charges and \$0.1 million of accelerated depreciation (recorded in selling, general, and administrative expenses).

Includes \$1.0 million of professional service fees associated with the Acquisition for the three-month period ended April 2, 2011.

(unaudited)

### **NOTE 13 - EARNINGS PER SHARE:**

The Company calculates basic and diluted net income per common share in accordance with accounting guidance which requires earnings per share to be calculated pursuant to the two-class method for unvested share-based payment awards that contain non-forfeitable rights to dividends or dividend equivalents (whether paid or unpaid).

Basic net income per share is calculated by dividing net income for the period by the weighted-average common shares outstanding for the period. Diluted net income per share includes the effect of dilutive instruments, such as stock options and restricted stock awards, and uses the average share price for the period in determining the number of shares that are to be added to the weighted-average number of shares outstanding.

The following is a reconciliation of basic common shares outstanding to diluted common and common equivalent shares outstanding:

	For the three-month periods ended		
	March 31, 2012		April 2, 2011
Weighted-average number of common and common equivalent shares outstanding:			
Basic number of common shares outstanding	58,057,275		57,049,228
Dilutive effect of unvested restricted stock	178,708		141,851
Dilutive effect of stock options	604,735		694,932
Diluted number of common and common equivalent shares outstanding	58,840,718		57,886,011
Basic net income per common share:			
Net income	\$ 32,275,000	\$	32,123,000
Income allocated to participating securities	 (442,525)		(364,477)
Net income available to common shareholders	\$ 31,832,475	\$	31,758,523
Basic net income per common share	\$ 0.55	\$	0.56
Diluted net income per common share:			
Net income	\$ 32,275,000	\$	32,123,000
Income allocated to participating securities	 (438,025)		(360,140)
Net income available to common shareholders	\$ 31,836,975	\$	31,762,860
Diluted net income per common share	\$ 0.54	\$	0.55

For the three-month periods ended March 31, 2012 and April 2, 2011, anti-dilutive and performance-based restricted shares of 610,950 and 945,050, respectively, were excluded from the computations of diluted earnings per share.

(unaudited)

### **NOTE 14 - FACILITY CLOSURE:**

Consistent with the Company's strategy to strengthen our distribution capabilities, we decided to close our Hogansville, Georgia facility in 2013 and will open a new, larger multi-channel distribution facility in Braselton, Georgia in June 2012. On March 14, 2012, the Company announced to affected employees its plan to close the Hogansville facility. Approximately 210 employees are affected by this closure.

In conjunction with the plan to close the Hogansville distribution facility, the Company recorded approximately \$1.1 million in closing-related costs during the first quarter of fiscal 2012, consisting of severance of \$1.0 million and \$0.1 million of accelerated depreciation (included in selling, general, and administrative expenses). As of March 31, 2012, there was approximately \$1.1 million of restructuring reserves included in other long-term liabilities on the accompanying unaudited condensed consolidated balance sheet related to this closure. The Company expects to incur additional closure-related charges of approximately \$1.8 million for one-time termination benefits (\$1.1 million in fiscal 2012 and \$0.7 million in fiscal 2013) and \$1.6 million in accelerated depreciation (\$1.1 million in fiscal 2012 and \$0.5 million in fiscal 2013), and other closure costs of \$1.0 million in fiscal 2013. The salvage value of this facility is estimated to be \$2.0 million.

When the Company determined that it was probable that the Hogansville facility would be closed, an impairment test was performed under the "held and used" model. We determined that the assets were not impaired; however, the estimated useful lives of the assets were reassessed and depreciation was accelerated over the expected remaining shutdown period.

### **NOTE 15 - RECENT ACCOUNTING PRONOUNCEMENTS:**

In May 2011, the Financial Accounting Standards Board ("FASB") issued updated accounting guidance related to fair value measurements and disclosures that result in common fair value measurements and disclosures between GAAP and International Financial Reporting Standards. This guidance includes amendments that clarify the intent about the application of existing fair value measurements and disclosures, while other amendments change a principle or requirement for fair value measurements or disclosures. This guidance is effective for interim and annual periods beginning after December 15, 2011. The Company has included the required disclosures within Note 8, Fair Value Measurements.

In June 2011, the FASB issued guidance to amend the presentation of comprehensive income to allow an entity the option to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. In both instances, an entity is required to present each component of net income along with total net income, each component of other comprehensive income along with a total for other comprehensive income, and a total amount for comprehensive income. The guidance eliminates the option to present the components of other comprehensive income as part of the statement of changes in stockholders' equity. In December 2011, the FASB issued guidance to indefinitely defer provisions requiring reclassification adjustments out of other comprehensive income to be presented on the face of the financial statements. The other portions of the original guidance remain unchanged. These standards are effective for interim and annual periods beginning after December 15, 2011, and are to be applied retrospectively. The Company has included such disclosures within this quarterly report.

In September 2011, the FASB issued new guidance on testing goodwill for impairment. This guidance gives companies the option to perform a qualitative assessment to first assess whether the fair value of a reporting unit is less than its carrying amount. If an entity determines it is not more likely than not that the fair value of the reporting unit is less than its carrying amount, then performing the two-step impairment test is unnecessary. This guidance is effective for fiscal years beginning after December 15, 2011. The Company does not believe the adoption of this guidance will have a material impact on its consolidated financial statements.

The following is a discussion of our results of operations and current financial position. This discussion should be read in conjunction with our unaudited condensed consolidated financial statements and the accompanying notes included elsewhere in this quarterly report.

Our fiscal year ends on the Saturday, in December or January, nearest the last day of December. The accompanying unaudited condensed consolidated financial statements for the first quarter of fiscal 2012 reflect our financial position as of March 31, 2012. The first quarter of fiscal 2011 ended on April 2, 2011.

On June 30, 2011, we acquired Bonnie Togs, a Canadian children's apparel retailer and an international licensee. Specifically, the Company purchased all of the outstanding shares of capital stock of Bonnie Togs (the "Acquisition") for total consideration of up to CAD \$95 million, of which USD \$61.2 million was paid in cash at closing. The sellers may also be paid contingent consideration ranging from zero to CAD \$35 million if the Canadian business meets certain earnings targets for the period beginning July 1, 2011 and ending on June 27, 2015. Sellers may receive a portion of the contingent consideration of up to CAD \$25 million if interim earnings targets are met through June 2013 and June 2014, respectively. Any such payments are not recoverable by the Company in the event of any failure to meet overall targets.

As of March 31, 2012, the Company had a discounted contingent consideration liability of approximately \$26.8 million based upon the high probability that Bonnie Togs will attain its earnings targets and is included in other long-term liabilities on the accompanying audited consolidated balance sheet. The fair value of the discounted contingent consideration liability as of December 31, 2011 was approximately \$25.6 million. The \$1.2 million change in the fair value of the liability is reflected as \$0.7 million in accretion expense and \$0.5 million in other comprehensive income resulting from an unfavorable foreign currency translation adjustment. The Company determined the fair value of the contingent consideration based upon a probability-weighted discounted cash flow analysis. The Company will continue to revalue the contingent consideration at each reporting date.

As a result of the Acquisition, the Company realigned certain of its reportable segments. Effective October 1, 2011, the Company's reportable segments include Carter's retail, Carter's wholesale, OshKosh retail, OshKosh wholesale, and international. Prior periods presented have been recast to conform to the current year presentation.

In connection with the Acquisition, we acquired certain definite-lived intangible assets comprised of a *Bonnie Togs* tradename and non-compete agreements which resulted in amortization expense of \$0.1 million in the first quarter of fiscal 2012.

Our unaudited condensed consolidated statements of operations for the three-month period ended April 2, 2011 do not include the results of Bonnie Togs.

In conjunction with the plan to close the Hogansville, Georgia distribution facility, the Company recorded approximately \$1.1 million in closing-related costs during first quarter of fiscal 2012, consisting of severance of \$1.0 million and \$0.1 million of accelerated depreciation (included in selling, general, and administrative expenses). As of March 31, 2012, there was approximately \$1.1 million of restructuring reserves included in other long-term liabilities on the accompanying unaudited condensed consolidated balance sheet related to this closure. The Company expects to incur additional closure-related charges of approximately \$1.8 million for one-time termination benefits (\$1.1 million in fiscal 2012 and \$0.7 million in fiscal 2013) and \$1.6 million in accelerated depreciation (\$1.1 million in fiscal 2012 and \$0.5 million in fiscal 2013), and other closure costs of \$1.0 million in fiscal 2013. The salvage value of this facility is estimated to be \$2.0 million.

### RESULTS OF OPERATIONS

The following table sets forth, for the periods indicated (i) selected statement of operations data expressed as a percentage of net sales and (ii) the number of retail stores open at the end of each period:

	Three-month pe	Three-month periods ended		
	March 31, 2012	April 2, 2011		
<u>Net sales</u>				
Carter's Wholesale	45.2 %	51.5 %		
Carter's Retail	32.1 %	29.4 %		
Total Carter's	77.3 %	80.9 %		
OshKosh Retail	10.5 %	11.5 %		
OshKosh Wholesale	3.7 %	4.3 %		
Total OshKosh	14.2 %	15.8 %		
International	8.5 %	3.3 %		
Consolidated net sales	100.0 %	100.0 %		
Cost of goods sold	64.7 %	66.3 %		
Gross profit	35.3 %	33.7 %		
Selling, general, and administrative expenses	27.1 %	24.3 %		
Royalty income	(1.6)%	(2.0)%		
Operating income	9.8 %	11.4 %		
Interest expense, net	0.4 %	0.4 %		
Foreign currency loss	0.1 %	—%		
Income before income taxes	9.3 %	11.0 %		
Provision for income taxes	3.4 %	4.2 %		
Net income	5.9 %	6.8 %		
Number of retail stores at and of poriod.				
Number of retail stores at end of period:  Carter's	372	316		
OshKosh	168	179		
International	69			
Total	609	495		

### Three-month period ended March 31, 2012 compared to the three-month period ended April 2, 2011

#### CONSOLIDATED NET SALES

In the first quarter of fiscal 2012, consolidated net sales increased \$82.7 million, or 17.6%, to \$551.7 million and primarily reflect the acquisition of Bonnie Togs and growth in all of our segments.

	For the three-month periods ended						
(dollars in thousands)	 March 31, 2012	% of Total	April 2, 2011	% of Total			
Net sales:							
Carter's Wholesale	\$ 249,485	45.2%	\$ 241,619	51.5%			
Carter's Retail	177,204	32.1%	137,862	29.4%			
Total Carter's	426,689	77.3%	379,481	80.9%			
OshKosh Retail	57,988	10.5%	53,994	11.5%			
OshKosh Wholesale	20,274	3.7%	20,076	4.3%			
Total OshKosh	78,262	14.2%	74,070	15.8%			
International	46,711	8.5%	15,449	3.3%			
Total net sales	\$ 551,662	100.0%	\$ 469,000	100.0%			

#### CARTER'S WHOLESALE SALES

Carter's wholesale sales increased \$7.9 million, or 3.3%, in the first quarter of fiscal 2012 to \$249.5 million. This growth was driven primarily by an 11% increase in average price per unit, partially offset by a 7% decrease in units shipped as compared to the first quarter of fiscal 2011. The increase in average price per unit was driven by price increases on our product offerings sold within this segment and lower levels of off-price channel sales. The decrease in units shipped was primarily due to a decrease in shipments in the off-price channel, partially offset by continued strong demand for our *Child of Mine* product offerings.

### CARTER'S RETAIL SALES

Carter's retail store sales increased \$39.3 million, or 28.5%, in the first quarter of fiscal 2012 to \$177.2 million. The increase was driven by incremental sales of \$17.8 million generated by new store openings and \$14.1 million generated by eCommerce sales, and a comparable store sales increase of \$8.5 million, or 6.7%, partially offset by the impact of store closings of \$1.0 million. On a comparable store basis, average prices increased 11.4% as a result of planned price increases, units per transaction decreased 6.6%, and transactions increased 2.6% due primarily to strong product performance across all categories.

The Company's comparable store sales calculations include sales for all stores that were open during the comparable fiscal period, including remodeled stores, and certain relocated stores. If a store relocates within the same center with no business interruption or material change in square footage, the sales of such store will continue to be included in the comparable store calculation. If a store relocates to another center, or there is a material change in square footage, such store is treated as a new store. Stores that are closed during the period are included in the comparable store sales calculation up to the last full fiscal month of operations.

During the first quarter of fiscal 2012, the Company opened 16 Carter's retail stores and closed three stores. There were a total of 372 Carter's retail stores as of March 31, 2012. In total, the Company plans to open approximately 63 and close seven Carter's retail stores during fiscal 2012.

### OSHKOSH RETAIL SALES

OshKosh retail store sales increased \$4.0 million, or 7.4%, in the first quarter of fiscal 2012 to \$58.0 million. The increase reflects incremental sales of \$3.5 million generated by eCommerce sales, a comparable store sales increase of \$2.3 million, or

4.7%, and \$0.5 million generated by new store openings, partially offset by the impact of store closings of \$2.2 million. On a comparable store basis, average prices increased 11.7% as a result of planned price increases, units per transaction decreased 6.0%, and transactions decreased 0.3%.

During the first quarter of fiscal 2012, the Company closed two OshKosh retail stores. There were a total of 168 OshKosh retail stores as of March 31, 2012. In total, the Company plans to open approximately seven and close 13 OshKosh retail stores during fiscal 2012.

#### OSHKOSH WHOLESALE SALES

OshKosh wholesale sales increased \$0.2 million, or 1.0%, in the first quarter of fiscal 2012 to \$20.3 million. This increase reflects a 20% increase in average price per unit, partially offset by a 16% decrease in units shipped as compared to the first quarter of fiscal 2011.

The increases in average price per unit primarily reflect price increases on our product offerings sold within this segment as compared to the first quarter of fiscal 2011. The decrease in units shipped during the first quarter of fiscal 2012 was due to a decrease in shipments in the off-price channel.

### INTERNATIONAL SALES

International sales increased \$31.3 million, or 202.4%, in the first quarter of fiscal 2012 to \$46.7 million. The increase reflects a full quarter of sales from our Canadian operations and higher international wholesale sales driven primarily by expansion with our multi-national customers and growth in South America.

During the first quarter of fiscal 2012, the Company opened four retail stores in Canada. There were a total of 69 retail stores in Canada as of March 31, 2012. In fiscal 2012, the Company plans to open a total of 18 retail stores in Canada and anticipates no store closures.

### **GROSS PROFIT**

Our gross profit increased \$36.7 million, or 23.2%, to \$194.7 million in the first quarter of fiscal 2012. Gross margin increased 160 basis points from 33.7% in the first quarter of fiscal 2011 to 35.3% in the first quarter of fiscal 2012. The improvement in gross profit as a percentage of net sales reflects volume growth primarily in our direct to consumer channels and price increases, partially offset by higher product costs of approximately \$35 million in the first quarter of fiscal 2012. The product cost increases are primarily related to increases in cotton prices and labor rates.

The Company includes distribution costs in its selling, general, and administrative expenses. Accordingly, the Company's gross profit may not be comparable to other companies that include such distribution costs in their cost of goods sold.

### SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES

Selling, general, and administrative expenses in the first quarter of fiscal 2012 increased \$35.9 million, or 31.6%, to \$149.7 million. As a percentage of net sales, selling, general, and administrative expenses increased 280 basis points from 24.3% to 27.1% in the first quarter of fiscal 2012.

The increase in selling, general, and administrative expenses as a percentage of net sales reflects:

- \$10.6 million in Bonnie Togs selling, general and administrative expenses;
- approximately \$5.2 million in higher provisions for performance-based compensation;
- \$1.1 million in closure costs, primarily severance-related costs and accelerated depreciation, associated with the closure of our distribution facility in Hogansville, Georgia; and
- \$0.7 million of accretion expense associated with the revaluation of the Bonnie Togs contingent consideration.

Partially offsetting these increases were:

- a 70 basis points decrease (from 11.9% to 11.2%) in our U.S. retail store expenses as compared to the first quarter of fiscal 2011; and
- Approximately \$1.0 million in professional service fees recorded in the first quarter of fiscal 2011 in connection with our Bonnie Togs
  acquisition.

### ROYALTY INCOME

We license the use of our *Carter's*, *Just One You*, *Child of Mine*, *OshKosh B'gosh*, *OshKosh*, and *Genuine Kids from OshKosh* brand names. Royalty income from these brands in the first quarter of fiscal 2012 was approximately \$8.8 million (including \$1.8 million of international royalty income), a decrease of \$0.6 million, or 6.0%, as compared to the first quarter of fiscal 2011. The decrease was primarily due to the absence of international royalty income in the first quarter of fiscal 2012 from our former licensee, Bonnie Togs which was acquired in June 2011.

### **OPERATING INCOME**

Operating income increased \$0.2 million, or 0.3%, to \$53.8 million in the first quarter of fiscal 2012. The increase in operating income was due to the factors described above.

### INTEREST EXPENSE, NET

Interest expense in the first quarter of fiscal 2012 increased \$0.1 million, or 5.8%, to \$2.0 million, compared to the first quarter of fiscal 2011. Weighted-average borrowings for the first quarter of fiscal 2012 were comparable at \$236.0 million at an effective interest rate of 3.22%, including amortization of debt issuance costs, as compared to weighted-average borrowings for the first quarter of fiscal 2011 of \$236.0 million at an effective interest rate of 3.24%, including amortization of debt issuance costs.

### FOREIGN CURRENCY LOSS

During the first quarter of fiscal 2012, the Company recorded \$0.3 million net loss related to our Canadian subsidiary's mark-to-market of open foreign currency exchange contracts and Bonnie Togs' foreign denominated payables.

### **INCOME TAXES**

Our effective tax rate was 37.4% for the first quarter of fiscal 2012 as compared to 38.0% for the first quarter of fiscal 2011. The decrease in our effective rate is primarily attributable to our Canadian operations which carry a lower overall effective tax rate.

### NET INCOME

As a result of the factors described above, our net income for the first quarter of fiscal 2012 increased \$0.2 million, or 0.5%, to \$32.3 million as compared to \$32.1 million in the first quarter of fiscal 2011.

### FINANCIAL CONDITION, CAPITAL RESOURCES, AND LIQUIDITY

Our primary cash needs are working capital and capital expenditures. Our primary source of liquidity will continue to be cash and cash equivalents on hand, cash flow from operations, and borrowings under our revolving credit facility, and we expect that these sources will fund our ongoing requirements for working capital and capital expenditures. These sources of liquidity may be impacted by events described in our risk factors, as further discussed in Part II, Item 1A of this filing.

Net accounts receivable at March 31, 2012 were \$178.7 million compared to \$160.1 million at April 2, 2011 and \$157.8 million at December 31, 2011. The increase of \$18.6 million, or 11.6%, as compared to April 2, 2011 primarily reflects an increase in sales in the first quarter of fiscal 2012 compared to the first quarter of fiscal 2011 and reflects the incremental receivables associated with Bonnie Togs. Due to the seasonal nature of our operations, the net accounts receivable balance at March 31, 2012 is not comparable to the net accounts receivable balance at December 31, 2011.

Net inventories at March 31, 2012 were \$265.7 million compared to \$217.5 million at April 2, 2011 and \$347.2 million at December 31, 2011. The increase of \$48.2 million, or 22.2%, as compared to April 2, 2011 is primarily due to higher product costs, timing of product launches, the Acquisition, and business growth. Due to the seasonal nature of our operations, net inventories at March 31, 2012 are not comparable to net inventories at December 31, 2011.

Product costs can vary depending on the underlying cost of raw materials, such as cotton and polyester, and the level of labor and transportation costs. A substantial portion of the Company's products utilize cotton based fabrics, the cost of which reached historically high levels in fiscal 2011. Additionally, labor costs have increased across Asia, particularly in China, where the Company currently sources approximately 50% of its products. Furthermore, transportation costs to bring product to the United States have risen due to higher fuel costs and limited capacity in the marketplace. The Company purchases finished goods largely from foreign suppliers and pays its suppliers in U.S. currency. Consequently, the Company's product costs have been adversely impacted by the devaluation of the U.S. dollar relative to foreign currencies. These inflationary and currency risk factors have resulted in higher costs of goods sold and inventory values, and have adversely impacted our profitability and cash flows from operations. We expect that higher product costs will continue to adversely impact our profitability and cash flow through at least the first half of fiscal 2012.

Net cash provided by operating activities for the first quarter of fiscal 2012 was \$82.4 million compared to net cash provided by operating activities of \$9.3 million in the first quarter of fiscal 2011. The increase in operating cash flow primarily reflects favorable changes in net working capital.

We invested \$16.4 million in capital expenditures during the first quarter of fiscal 2012 compared to \$6.8 million during the first quarter of fiscal 2011. We plan to invest approximately \$90 - \$100 million in capital expenditures in fiscal 2012, primarily for U.S. and international retail store openings and remodelings and in expanding our distribution capacity with the addition of the Braselton, Georgia facility.

During fiscal 2007, the Company's Board of Directors approved a share repurchase authorization, pursuant to which the Company was authorized to purchase up to \$100 million of its outstanding common shares. During fiscal 2010, the Company's Board of Directors approved a share repurchase authorization, pursuant to which the Company is authorized to purchase up to an additional \$100 million of its outstanding common shares. As of August 13, 2010, the Company had repurchased outstanding shares in the amount totaling the entire \$100 million authorized by the Board of Directors on February 16, 2007.

The Company did not repurchase any shares of its common stock during the three-month periods ended March 31, 2012 and April 2, 2011 pursuant to any repurchase authorization other than the shares of common stock from the Company's employees to satisfy tax withholding obligations upon vesting of restricted stock to such employees. Since inception of the repurchase program and through fiscal 2011, the Company repurchased and retired 6,658,410 shares, or approximately \$141.1 million, of its common stock at an average price of \$21.19 per share. We have reduced common stock by the par value of such shares repurchased and have deducted the remaining excess repurchase price over par value from additional paid-in capital. Future repurchases may occur from time to time in the open market, in negotiated transactions, or otherwise. The timing and amount of any repurchases will be determined by the Company's management, based on its evaluation of market conditions, share price, other investment priorities, and other factors.

On October 15, 2010, the Company entered into a \$375 million (\$130 million sub-limit for letters of credit and a swing line sub-limit of \$40 million) revolving credit facility with Bank of America as sole lead arranger and administrative agent, JP Morgan Chase Bank as syndication agent, and other financial institutions. This revolving credit facility was immediately drawn upon to pay off the Company's former term loan of \$232.2 million and pay transaction fees and expenses of \$3.8 million, leaving approximately \$130 million available under the revolver for future borrowings (net of letters of credit of approximately \$8.6 million). In connection with the repayment of the Company's former term loan, in the fourth quarter of fiscal 2010 the Company wrote off approximately \$1.2 million in unamortized debt issuance costs. In addition, in connection with the revolving credit facility, the Company recorded \$3.5 million of debt issuance costs to be amortized over the term of the revolving credit facility (five years). On December 22, 2011, the Company and lenders amended and restated the revolving credit facility to, among other things, provide a U.S. dollar revolving facility of \$340 million (\$130 million sub-limit for letters of credit and a swing line sub-limit of \$40 million) and a \$35 million multicurrency revolving facility (\$15 million sub-limit for letters of credit and a swing line sub-limit of \$5 million), which is available for borrowings by either TWCC or our Canadian subsidiary, in U.S. dollars or Canadian dollars. The term of the revolving credit facility expires October 15, 2015.

The revolving credit facility provides for two pricing options for U.S. dollar facility revolving loans: (i) revolving loans on which interest is payable quarterly at a base rate equal to the highest of (x) the Federal Funds Rate plus  $\frac{1}{2}$  of  $\frac{1}{2}$ , (y) the rate of interest in effect for such day as publicly announced from time to time by Bank of America, N.A. as its prime rate, or (z) the Eurodollar Rate plus  $\frac{1}{2}$ , plus, in each case, an applicable margin initially equal to 1.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 1.00% to 1.50% and (ii) revolving loans on which interest accrues for one, two, three, six or if, generally available, nine or twelve month interest periods (but is payable not less frequently than every three months) at a rate of interest per annum equal to an adjusted British Bankers Association LIBOR rate, plus an applicable margin initially equal to 2.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 2.00% to 2.50%.

The revolving credit facility provides for two pricing options for multicurrency facility revolving loans denominated in U.S. dollars: (i) revolving loans on which interest is payable quarterly at a base rate equal to the highest of (x) the Federal Funds Rate plus ½ of 1%, (y) the rate of interest in effect for such day as publicly announced from time to time by Bank of America, N.A., Canada Branch in Toronto as its reference rate for loans in U.S. dollars to its Canadian borrowers, or (z) the Eurodollar Rate plus 1%, plus, in each case, an applicable margin initially equal to 1.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 1.00% to 1.50% and (ii) revolving loans on which interest accrues for one, two, three, six or if, generally available, nine or twelve month interest periods (but is payable not less frequently than every three months) at a rate of interest per annum equal to an adjusted British Bankers Association LIBOR rate, plus an applicable margin initially equal to 2.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 2.00% to 2.50%.

The revolving credit facility provides for two pricing options for multicurrency facility revolving loans denominated in Canadian dollars: (i) revolving loans on which interest is payable quarterly at a base rate equal to the highest of (x) the rate of interest in effect for such day as publicly announced from time to time by Bank of America, N.A., Canada Branch in Toronto as its prime rate for loans in Canadian Dollars to Canadian Borrowers and (y) the rate of interest in effect for such day for Canadian dollar bankers' acceptances having a term of one month that appears on the Reuters Screen CDOR Page plus ½ of 1%, plus, in each case, an applicable margin initially equal to 1.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 1.00% to 1.50%, and (iii) revolving loans on which interest accrues for one, two, three, six or if, generally available, nine or twelve month interest periods (but is payable not less frequently than every three months) at a rate of interest per annum equal to an adjusted British Bankers Association LIBOR rate, plus an applicable margin initially equal to 2.25%, which may be adjusted based upon a leverage-based pricing grid ranging from 2.00% to 2.50%.

Amounts outstanding under the revolving credit facility currently accrue interest at a LIBOR rate plus 2.25%.

The revolving credit facility contains and defines financial covenants, including a lease adjusted leverage ratio (defined as, with certain adjustments, the ratio of the Company's consolidated indebtedness plus six times rent expense to consolidated net income before interest, taxes, depreciation, amortization, and rent expense ("EBITDAR")) to exceed (x) if such period ends on or before December 31, 2014, 3.75:1.00 and (y) if such period ends after December 31, 2014, 3.50:1.00; and consolidated fixed charge coverage ratio (defined as, with certain adjustments, the ratio of consolidated EBITDAR to consolidated fixed charges (defined as interest plus rent expense)), for any such period to be less than 2.75:1.00. As of March 31, 2012, the Company believes it was in compliance with its financial debt covenants.

At March 31, 2012, we had approximately \$236.0 million in revolver borrowings, exclusive of \$14.5 million of outstanding letters of credit. Weighted-average borrowings for the first quarter of fiscal 2012 were \$236.0 million at an effective interest rate of 3.22%, including amortization of debt issuance costs, as compared to weighted-average borrowings for the first quarter of fiscal 2011 of \$236.0 million at an effective interest rate of 3.24%, including amortization of debt issuance costs.

Our operating results are subject to risk from interest rate fluctuations on our revolving credit facility, which carries variable interest rates. As of March 31, 2012, our outstanding variable rate debt aggregated approximately \$236.0 million. An increase or decrease of 1% in the applicable rate would increase or decrease our annual interest cost by approximately \$2.4 million and could have an adverse effect on our net income (loss) and cash flow.

On June 30, 2011, Northstar purchased all of the outstanding shares of capital stock of Bonnie Togs for total consideration of up to CAD \$95 million, of which USD \$61.2 million was paid in cash at closing. The sellers may also be paid contingent consideration ranging from zero to CAD \$35 million if the Canadian business meets certain earnings targets for the period beginning July 1, 2011 and ending on June 27, 2015. Sellers may receive a portion of the contingent consideration of up to CAD \$25 million if interim earnings targets are met through June 2013 and June 2014, respectively. Any such payments are not recoverable in the event of any failure to meet overall targets.

As of March 31, 2012, the Company had a discounted contingent consideration liability of approximately \$26.8 million based upon the high probability that Bonnie Togs will attain its earnings targets and is included in other long-term liabilities on the accompanying audited consolidated balance sheet. The fair value of the discounted contingent consideration liability as of December 31, 2011 was approximately \$25.6 million. The \$1.2 million change in the fair value of the liability is reflected as \$0.7 million in accretion expense and \$0.5 million in other comprehensive income resulting from an unfavorable foreign currency translation adjustment. The Company determined the fair value of the contingent consideration based upon a probability-weighted discounted cash flow analysis. The Company will continue to revalue the contingent consideration at each reporting date.

In conjunction with the plan to close the Hogansville, Georgia distribution facility, the Company recorded approximately \$1.1 million in closing-related costs during first quarter of fiscal 2012, consisting of severance of \$1.0 million and \$0.1 million of accelerated depreciation (included in selling, general, and administrative expenses). As of March 31, 2012, there was approximately \$1.1 million of restructuring reserves included in other long-term liabilities on the accompanying unaudited condensed consolidated balance sheet related to this closure. The Company expects to incur additional closure-related charges of approximately \$1.8 million for one-time termination benefits (\$1.1 million in fiscal 2012 and \$0.7 million in fiscal 2013) and \$1.6 million in accelerated depreciation (\$1.1 million in fiscal 2012 and \$0.5 million in fiscal 2013), and other closure costs of \$1.0 million in fiscal 2013. The salvage value of this facility is estimated to be \$2.0 million.

Based on our current outlook, we believe that cash generated from operations and available cash, together with amounts available under our revolving credit facility, will be adequate to meet our working capital needs and capital expenditure requirements for the foreseeable future, although no assurance can be given in this regard. We may, however, need to refinance all or a portion of the principal amount, if any, outstanding under our revolving credit facility on or before October 15, 2015.

### EFFECTS OF INFLATION AND DEFLATION

The Company is subject to both inflationary and deflationary risks. With respect to inflation, the Company is experiencing higher product costs, driven by increases in underlying component costs, such as cotton, polyester, labor rates, fuel, and transportation costs. The Company expects product costs will remain at elevated levels for at least the first half of fiscal 2012. The Company's product costs have also been adversely impacted by the devaluation of the U.S. dollar relative to foreign currencies. These inflationary and currency risk factors have resulted in higher costs of goods sold and inventory values. Although we raised our selling prices on many of our products, we were unable to fully absorb these cost increases and our profitability was adversely impacted. We do not expect in the near term to be able to fully absorb these inflated costs and our profitability may continue to be adversely impacted.

In recent years, the Company has also experienced deflationary pressure on its selling prices, in part driven by intense price competition in the young children's apparel industry. In this environment there is a risk that customers will not accept our price increases.

### **SEASONALITY**

We experience seasonal fluctuations in our sales and profitability due to the timing of certain holidays and key retail shopping periods, generally resulting in lower sales and gross profit in the first half of our fiscal year. More of our consolidated net sales over the past five fiscal years, excluding the effect of the Acquisition in fiscal 2011, have typically been generated in the second half of our fiscal year (approximately 57%). Accordingly, our results of operations during the first half of the year may not be indicative of the results we expect for the full year.

### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, expenses, and related disclosure of contingent assets and liabilities. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Our significant accounting policies are described in Note 2 to our audited consolidated financial statements contained in our most recently filed Annual Report on Form 10-K. The following discussion addresses our critical accounting policies and estimates, which are those policies that require management's most difficult and subjective judgments, often as a result of the need to make estimates about the effect of matters that are inherently uncertain.

Revenue recognition: We recognize wholesale and eCommerce revenue after shipment of products to customers, when title passes, when all risks and rewards of ownership have transferred, the sales price is fixed or determinable, and collectability is reasonably assured. In certain cases, in which we retain the risk of loss during shipment, revenue recognition does not occur until the goods have reached the specified customer. In the normal course of business, we grant certain accommodations and allowances to our wholesale customers to assist these customers with inventory clearance or promotions. Such amounts are reflected as a reduction of net sales and are recorded based upon agreements with customers, historical trends, and annual forecasts. Retail store revenues are recognized at the point of sale. We reduce revenue for estimated customer returns and deductions. We also maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make payments and other actual and estimated deductions. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, an additional allowance could be required. Past due balances over 90 days are reviewed individually for collectability. Our credit and collections department reviews all other balances regularly. Account balances are charged off against the allowance when we believe it is probable the receivable will not be recovered.

We contract with a third-party service to provide us with the fair value of cooperative advertising arrangements entered into with certain of our major wholesale customers. Such fair value is determined based upon, among other factors, comparable market analysis for similar advertisements. In accordance with accounting guidance on consideration given by a vendor to a customer/reseller, we have included the fair value of these arrangements of approximately \$0.6 million in the first quarter of fiscal 2012, and \$0.2 million in the first quarter of fiscal 2011, as a component of selling, general, and administrative expenses on the accompanying unaudited condensed consolidated statements of operations rather than as a reduction of revenue. Amounts determined to be in excess of the fair value of these arrangements are recorded as a reduction of net sales.

*Inventory:* We provide reserves for slow-moving inventory equal to the difference between the cost of inventory and the estimated market value based upon assumptions about future demand and market conditions. If actual market conditions are less favorable than we project, additional write-downs may be required.

Goodwill and tradename: As of March 31, 2012, we had approximately \$189.7 million in Carter's and Bonnie Togs goodwill and \$306.1 million of aggregate value related to the *Carter's*, *OshKosh*, and *Bonnie Togs* tradename assets. The fair value of the *Carter's* tradename was estimated using a discounted cash flow analysis at the time of the acquisition of Carter's, Inc. which was consummated on August 15, 2001. The particular discounted cash flow approach utilized the hypothetical cost savings that accrue as a result of our ownership of the tradename. The fair value of the *OshKosh* tradename was estimated at its acquisition date, July 14, 2005, using an identical discounted cash flow analysis. The *Carter's* and *OshKosh* tradenames were determined to have indefinite lives. The *Bonnie Togs* tradename was also estimated using an identical discounted cash flow analysis at the time of acquisition on June 30, 2011. The *Bonnie Togs* tradename was determined to have a definite life and is being amortized over two years.

The carrying values of the goodwill and indefinite lived tradename assets are subject to annual impairment reviews in accordance with accounting guidance on goodwill and other intangible assets, as of the last day of each fiscal year. Impairment reviews may also be triggered by any significant events or changes in circumstances affecting our business. Factors affecting such impairment reviews include the continued market acceptance of our offered products and the development of new products. We use discounted cash flow models to determine the fair value of these assets, using assumptions we believe hypothetical marketplace participants would use. For indefinite-lived intangible assets, if the carrying amount exceeds the fair value, an impairment charge is recognized in the amount equal to that excess.

We perform impairment tests of our goodwill at our reporting unit level, which is consistent with our operating segments. The goodwill impairment test consists of a two-step process, if necessary. The first step is to compare the fair value of a reporting unit to its carrying value, including goodwill. We use discounted cash flow models to determine the fair value of a reporting unit. The assumptions used in these models are consistent with those we believe hypothetical marketplace participants would use. If the fair value of a reporting unit is less than its carrying value, the second step of the impairment test must be performed in order to determine the amount of impairment loss, if any. The second step compares the implied fair value of the reporting unit goodwill with the carrying amount of that goodwill. If the carrying amount of the reporting unit's goodwill exceeds its implied fair value, an impairment charge is recognized in an amount equal to that excess. The loss recognized cannot exceed the carrying amount of goodwill.

A deterioration of macroeconomic conditions may not only negatively impact the estimated operating cash flows used in our cash flow models, but may also negatively impact other assumptions used in our analyses, including, but not limited to, the estimated cost of capital and/or discount rates. Additionally, as discussed above, in accordance with accounting guidance, we are required to ensure that assumptions used to determine fair value in our analyses are consistent with the assumptions a hypothetical marketplace participant would use. As a result, the cost of capital and/or discount rates used in our analyses may increase or decrease based on market conditions and trends, regardless of whether our actual cost of capital has changed. Therefore, we may recognize an impairment of an intangible asset or assets even though realized actual cash flows are approximately equal to or greater than our previously forecasted amounts.

Accrued expenses: Accrued expenses for workers' compensation, incentive compensation, health insurance, and other outstanding obligations are assessed based on actual commitments, statistical trends, and estimates based on projections and current expectations, and these estimates are updated periodically as additional information becomes available.

Loss contingencies: We record accruals for various contingencies including legal exposures as they arise in the normal course of business. In accordance with accounting guidance on contingencies, we determine whether to disclose and accrue for loss contingencies based on an assessment of whether the risk of loss is remote, reasonably possible or probable. Our assessment is developed in consultation with our internal and external counsel and other advisors and is based on an analysis of possible outcomes under various strategies. Loss contingency assumptions involve judgments that are inherently subjective and can involve matters that are in litigation, which, by its nature is unpredictable. We believe that our assessment of the probability of loss contingencies is reasonable, but because of the subjectivity involved and the unpredictable nature of the subject matter at issue, our assessment may prove ultimately to be incorrect, which could materially impact our consolidated financial statements.

Accounting for income taxes: As part of the process of preparing the accompanying unaudited condensed consolidated financial statements, we are required to estimate our actual current tax exposure (state, federal, and foreign). We assess our income tax positions and record tax benefits for all years subject to examination based upon management's evaluation of the facts, circumstances, and information available at the reporting dates. For those uncertain tax positions where it is "more likely than not" that a tax benefit will be sustained, we have recorded the largest amount of tax benefit with a greater than 50% likelihood of being realized upon ultimate settlement with a taxing authority that has full knowledge of all relevant information. For those income tax positions where it is not "more likely than not" that a tax benefit will be sustained, no tax benefit has been recognized in the financial statements. Where applicable, associated interest is also recognized. We also assess permanent and temporary differences resulting from differing bases and treatment of items for tax and accounting purposes, such as the carrying value of intangibles, deductibility of expenses, depreciation of property, plant, and equipment, stock-based compensation expense, and valuation of inventories. Temporary differences result in deferred tax assets and liabilities, which are included within our consolidated balance sheets. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income. Actual results could differ from this assessment if sufficient taxable income is not generated in future periods. To the extent we determine the need to establish a valuation allowance or increase such allowance in a period, we must include an expense within the tax provision in the accompanying unaudited condensed consolidated statement of operations.

*Foreign currency:* The functional currency of the Company's foreign operations is the local currency. Assets and liabilities are translated into U.S. dollars using the current exchange rates in effect at the balance sheet date, while revenues and expenses are translated at the average exchange rates for the period. The resulting translation adjustments are recorded as a component of accumulated other comprehensive income within stockholders' equity.

*Employee benefit plans:* We sponsor a defined contribution plan, a frozen defined benefit pension plan and other unfunded post-retirement plans. The defined benefit pension and post-retirement plans require an actuarial valuation to determine plan obligations and related periodic costs. We use independent actuaries to assist with these calculations. Plan valuations require economic assumptions, including expected rates of return on plan assets, discount rates to value plan obligations, employee demographic assumptions including mortality rates, and changes in health care costs. The actuarial assumptions used may differ materially from actual results due to changing market and economic conditions. Actual results that differ from the actuarial assumptions are reflected as unrecognized gains and losses. Unrecognized gains and losses that exceed 10% of the greater of the plan's projected benefit obligations or market value of assets are amortized to earnings over the estimated service life of the remaining plan participants.

The most significant assumption used to determine the Company's projected benefit obligation under its post-retirement life and medical plan under which retirement benefits were frozen in 1991 is the discount rate used to determine the plan's projected benefit obligation.

See Note 8, "Employee Benefits Plans," to our audited consolidated financial statements, in our most recently filed Annual Report in Form 10-K for further details on rates and assumptions.

*Stock-based compensation arrangements:* The Company accounts for stock-based compensation in accordance with the fair value recognition provisions of accounting guidance on share-based payments. The Company adopted this guidance using the modified prospective application method of transition. The Company uses the Black-Scholes option pricing model, which requires the use of subjective assumptions. These assumptions include the following:

*Volatility* – This is a measure of the amount by which a stock price has fluctuated or is expected to fluctuate. The Company uses actual monthly historical changes in the market value of our stock covering the expected life of stock options being valued. An increase in the expected volatility will increase compensation expense.

*Risk-free interest rate* – This is the U.S. Treasury rate as of the grant date having a term equal to the expected term of the stock option. An increase in the risk-free interest rate will increase compensation expense.

*Expected term* — This is the period of time over which the stock options granted are expected to remain outstanding and is based on historical experience and estimated future exercise behavior. Separate groups of employees that have similar historical exercise behavior are considered separately for valuation purposes. An increase in the expected term will increase compensation expense.

*Dividend yield* – The Company does not have plans to pay dividends in the foreseeable future. An increase in the dividend yield will decrease compensation expense.

Forfeitures - The Company estimates forfeitures of stock-based awards based on historical experience and expected future activity.

Changes in the subjective assumptions can materially affect the estimate of fair value of stock-based compensation and consequently, the related amount recognized in the accompanying unaudited condensed consolidated statements of operations.

The Company accounts for its performance-based awards in accordance with accounting guidance on share-based payments and records stock-based compensation expense over the vesting term of the awards that are expected to vest based on whether it is probable that the performance criteria will be achieved. The Company reassesses the probability of vesting at each reporting period for awards with performance criteria and adjusts stock-based compensation expense based on its probability assessment.

### FORWARD-LOOKING STATEMENTS

Statements contained herein that relate to our future performance, including, without limitation, statements with respect to our anticipated results of operations or level of business for fiscal 2012 or any other future period, are forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such statements are based on current expectations only and are subject to certain risks, uncertainties, and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated, or projected. These risks are described herein under Item 1A of Part II. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

### **CURRENCY AND INTEREST RATE RISKS**

In the operation of our business, we have market risk exposures including those related to foreign currency risk and interest rates. These risks and our strategies to manage our exposure to them are discussed below.

We contract for production with third parties primarily in Asia. While these contracts are stated in United States dollars, there can be no assurance that the cost for the future production of our products will not be affected by exchange rate fluctuations between the United States dollar and the local currencies of these contractors. Due to the number of currencies involved, we cannot quantify the potential impact of future currency fluctuations on net income (loss) in future years. In order to manage this risk, we source products from over 100 vendors in over 15 countries, providing us with flexibility in our production should significant fluctuations occur between the United States dollar and various local currencies. To date, such exchange fluctuations have not had a material impact on our financial condition or results of operations.

Transactions by our Canadian subsidiary may be denominated in a currency other than the entity's functional currency, which is the Canadian dollar. Fluctuations in exchange rates, primarily between the United States dollar and the Canadian dollar, may affect our results of operations, financial position, and cash flows. We employ foreign exchange contracts to hedge foreign currency exchange rate risk associated with the procurement of U.S. dollar denominated finished goods destined for the Canadian market. These foreign exchange contracts are marked to market at the end of each reporting period, which could result in earnings volatility.

Our operating results are subject to risk from interest rate fluctuations on our revolving credit facility, which carries variable interest rates. As of March 31, 2012, our outstanding variable rate debt aggregated approximately \$236.0 million. An increase or decrease of 1% in the applicable rate would increase or decrease our annual interest cost by \$2.4 million and could have an adverse effect on our net income (loss) and cash flow.

#### **OTHER RISKS**

We enter into various purchase order commitments with our suppliers. We can cancel these arrangements, although in some instances, we may be subject to a termination charge reflecting a percentage of work performed prior to cancellation. As we rely exclusively on our full package global sourcing network, we could incur more of these termination charges, which could increase our cost of goods sold and have a material impact on our business.

#### ITEM 4. CONTROLS AND PROCEDURES

### **Evaluation of Disclosure Controls and Procedures**

Our Chief Executive Officer and Chief Financial Officer have evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined under Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures are effective as of March 31, 2012.

### **Changes in Internal Control over Financial Reporting**

There were no changes in the Company's internal controls over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

### PART II - OTHER INFORMATION

### **ITEM 1. LEGAL PROCEEDINGS:**

A shareholder class action lawsuit was filed on September 19, 2008 in the United States District Court for the Northern District of Georgia entitled Plymouth County Retirement System v. Carter's, Inc., No. 1:08-CV-02940-JOF (the "Plymouth Action"). The Amended Complaint filed on May 12, 2009 in the Plymouth Action asserted claims under Sections 10(b), 20(a), and 20A of the 1934 Securities Exchange Act, and alleged that between February 1, 2006 and July 24, 2007, the Company and certain current and former executives made material misrepresentations to investors regarding the successful integration of OshKosh into the Company's business, and that the share price of the Company's stock later fell when the market learned that the integration had not been as successful as represented. Defendants in the Plymouth Action filed a motion to dismiss the Amended Complaint for failure to state a claim under the federal securities laws on July 17, 2009, and briefing of that motion was complete on October 22, 2009.

A separate shareholder class action lawsuit was filed on November 17, 2009 in the United States District Court for the Northern District of Georgia entitled Mylroie v. Carter's, Inc., No. 1:09-CV-3196-JOF (the "Mylroie Action"). The initial Complaint in the Mylroie Action asserted claims under Sections 10(b) and 20(a) of the 1934 Securities Exchange Act, and alleged that between April 27, 2004 and November 10, 2009, the Company and certain current and former executives made material misstatements to investors regarding the Company's accounting for discounts offered to some wholesale customers. The Court consolidated the Plymouth Action and the Mylroie Action on November 24, 2009 (the "Consolidated Action"). On March 15, 2010, the plaintiffs in the Consolidated Action filed their amended and consolidated complaint. The Company filed a motion to dismiss on April 30, 2010, and briefing of the motion was complete on July 23, 2010.

On March 16, 2011, the United States District Court for the Northern District of Georgia granted without prejudice the Company's motion to dismiss all of the claims in the amended and consolidated complaint in the Consolidated Action for failure to state a claim under the federal securities laws. The plaintiffs filed a second amended and consolidated complaint on July 20, 2011. On December 21, 2011, the Company reached an agreement to settle the Consolidated Action for an amount which has been paid by the Company's insurance providers. The settlement agreement includes no admission of liability or wrongdoing by the Company or by any other defendants and provides for a full and complete release of all related claims that were or could have been brought against the Company, its subsidiaries, and any and all current and former directors, officers, and employees of the Company and its subsidiaries. On January 19, 2012, the Court granted preliminary approval of the settlement and ordered that notice be provided to the proposed settlement class (as defined in the settlement agreement). The Court has scheduled a hearing for May 31, 2012 to determine whether the settlement will receive final approval.

The Company is subject to various other claims and pending or threatened lawsuits in the normal course of our business. The Company is not currently party to any other legal proceedings that it believes would have a material adverse effect on its financial position, results of operations or cash flows.

### ITEM 1A. RISK FACTORS:

You should carefully consider each of the following risk factors as well as the other information contained in this Quarterly Report on Form 10-Q and other filings with the SEC in evaluating our business. The risks and uncertainties described below are not the only we face. Additional risks and uncertainties not presently known to us or that we currently consider immaterial may also impact our business operations. If any of the following risks actually occur, our operating results may be affected.

### **Risks Relating to Our Business**

### The loss of one or more of our major customers could result in a material loss of revenues.

In the first quarter of fiscal 2012, we derived approximately 29% of our consolidated net sales from our top four customers. We do not enter into long-term sales contracts with our major customers, relying instead on long-standing relationships and on our position in the marketplace. As a result, we face the risk that one or more of our major customers may significantly decrease their business with us or terminate their relationship with us. Any such decrease or termination of our major customers' business could result in a material decrease in our sales and operating results.

### The acceptance of our products in the marketplace is affected by consumers' tastes and preferences, along with fashion trends.

We believe that continued success depends on our ability to provide a unique and compelling value proposition for our consumers in the Company's distribution channels. There can be no assurance that the demand for our products will not decline, or that we will be able to successfully and timely evaluate and adapt our products to changes in consumers' tastes and preferences or fashion trends. If consumers' tastes and preferences are not aligned with our product offerings, promotional pricing may be required to move seasonal merchandise. Increased use of promotional pricing would have a material adverse effect on our gross margin and results of operations.

### The value of our brand, and our sales, could be diminished if we are associated with negative publicity.

Although our employees, agents, and third-party compliance auditors periodically visit and monitor the operations of our vendors, independent manufacturers, and licensees, we do not control these vendors, independent manufacturers, licensees, or their labor practices. A violation of our vendor policies, licensee agreements, labor laws, or other laws by these vendors, independent manufacturers, or licensees could interrupt or otherwise disrupt our supply chain or damage our brand image. As a result, negative publicity regarding our Company, brands or products, including licensed products, could adversely affect our reputation and sales.

In addition, the Company's brand image, which is associated with providing a consumer product with outstanding quality and name recognition, makes it valuable as a royalty source. The Company is able to generate royalty income from the sale of licensed products that bear its *Carter*'s, *Just One You, Precious Firsts, Child of Mine, OshKosh, OshKosh Est. 1895, Genuine Kids*, and related trademarks. While the Company takes significant steps to ensure the reputation of its brand is maintained through its license agreements, there can be no guarantee that the Company's brand image will not be negatively impacted through its association with products outside of the Company's core apparel products.

### We may incur substantial costs as a result of litigation, investigations or other proceedings, including those related to our previously filed restatements.

We are currently involved in litigation matters and investigations and may be subject to additional actions in the future. As disclosed in the Company's amended and restated Annual Report on Form 10-K for fiscal 2008, we announced on November 10, 2009, that our Audit Committee, with the assistance of outside counsel, had commenced a review of customer margin support provided by the Company and an investigation into undisclosed margin support commitments and related matters. The Company self-reported information concerning this investigation to the SEC in the fourth quarter of fiscal 2009 and has also been informed that the United States Attorney's Office is conducting an investigation into this matter. In December 2010, the Company and the SEC entered into a non-prosecution agreement pursuant to which the SEC agreed not to charge the Company with any violations of the federal securities laws, commence any enforcement action against the Company, or require the Company to pay any financial penalties in connection with the SEC's investigation of customer margin support provided by the Company, conditioned upon the Company's continued cooperation with the SEC's investigation and with any related enforcement proceedings. The Company has incurred, and expects to continue to incur, substantial expenses for legal and accounting services due to the SEC and United States Attorney's Office investigations and any resulting litigation. These matters have diverted in the past, and may continue to divert in the future, management's time and attention away from operations and cause the Company to continue to incur substantial costs. The Company also may bear additional costs to the extent it is required, under the terms of organizational documents or under Delaware law, to indemnify former officers of the Company in respect of costs they incur in connection with any proceedings related to these matters.

At this point, the Company is unable to predict the duration, costs, scope or result of these matters.

As described in more detail in Part II - Item 1 of this filing, the Company is also currently subject to a class action lawsuit, as well as various other claims and pending or threatened lawsuits in the normal course of our business. We have only limited amounts of insurance, which may not provide coverage to offset a negative judgment or a settlement payment, which could be substantial. We may be unable to obtain additional insurance in the future, or we may be unable to do so on favorable terms. Our insurers may also dispute our claims for coverage. Further, these lawsuits may result in diversion of management's time and attention, the expenditure of large amounts of cash on legal fees and other expenses, and injury to our reputation, all of which may adversely affect our operations and financial condition.

The Company's databases containing personal information of our retail customers could be breached, which could subject us to adverse publicity, litigation, and expenses. In addition, if we are unable to comply with security standards created by the banks and payment card industry, our operations could be adversely affected.

Database privacy, network security, and identity theft are matters of growing public concern. In an attempt to prevent unauthorized access to our network and databases containing confidential, third-party information, we have installed privacy protection systems, devices, and activity monitoring on our network. Nevertheless, if unauthorized parties gain access to our networks or databases, they may be able to steal, publish, delete, or modify our private and sensitive third-party information. In such circumstances, we could be held liable to our customers or other parties or be subject to regulatory or other actions for breaching privacy rules. This could result in costly investigations and litigation, civil or criminal penalties, and adverse publicity that could adversely affect our financial condition, results of operations, and reputation. Further, if we are unable to comply with the security standards, established by banks and payment card industry, we may be subject to fines, restrictions, and expulsion from card acceptance programs, which could adversely affect our retail operations.

## Increased production costs and deflationary pressures on our selling prices may adversely affect our results.

The Company's product costs, driven by inflation in significant component costs such as cotton, polyester, labor, fuel, and transportation, have increased and may remain at elevated levels or increase further. Our product costs have also been adversely impacted by the devaluation of the U.S. dollar relative to foreign currencies. These inflationary and currency risk factors have resulted in higher costs of goods sold and inventory values. Although we have raised our selling prices on many of our products, we do not expect in the near term to be able to fully absorb these cost increases, and we expect our profitability to continue to be adversely impacted. In recent years, the Company has also experienced deflationary pressure on its selling prices, in part driven by intense price competition in the young children's apparel industry.

#### Our business is sensitive to overall levels of consumer spending, particularly in the young children's apparel segment.

Consumers' demand for young children's apparel, specifically brand name apparel products, is impacted by the overall level of consumer spending. Discretionary consumer spending is impacted by employment levels, gasoline and utility costs, business conditions, availability of consumer credit, tax rates, interest rates, levels of consumer indebtedness, and overall levels of consumer confidence. Recent and further reductions in the level of discretionary spending may have a material adverse effect on the Company's sales and results of operations.

We source substantially all of our products through foreign production arrangements. Our dependence on foreign supply sources could result in disruptions to our operations in the event of political instability, unfavorable economic conditions, international events, or new foreign regulations and such disruptions may increase our cost of goods sold and decrease gross profit.

We source substantially all of our products through a network of vendors primarily in Asia, coordinated by our sourcing agents. The following could disrupt our foreign supply chain, increase our cost of goods sold, decrease our gross profit, or impact our ability to get products to our customers:

- financial instability of one or more of our major vendors;
- political instability or other international events resulting in the disruption of trade in foreign countries from which we source our products;
- · increases in transportation costs as a result of increased fuel prices or significant changes in the relationship between

carrier capacity and shipper demand;

- interruptions in the supply, or increases in the cost of raw materials, including cotton, fabric, and trim items;
- significant changes in the cost of labor in our sourcing locations;
- the imposition of new regulations relating to imports, duties, taxes, and other charges on imports;
- the occurrence of a natural disaster, unusual weather conditions, or an epidemic, the spread of which may impact our ability to obtain products on a timely basis;
- changes in the United States customs procedures concerning the importation of apparel products;
- · unforeseen delays in customs clearance of any goods;
- disruption in the global transportation network such as a port strike, capacity withholding, world trade restrictions, or war;
- the application of foreign intellectual property laws;
- · the ability of our vendors to secure sufficient credit to finance the manufacturing process including the acquisition of raw materials; and
- exchange rate fluctuations between the Company's and/or its subsidiaries' functional currency and the currencies paid to foreign contractors.

These and other events beyond our control could interrupt our supply chain and delay receipt of our products into the United States.

We source all of our products through a network of vendors. We have limited control over these vendors and we may experience delays, product recalls or loss of revenues if our products do not meet our quality standards or regulatory requirements.

Our vendors, independent manufacturers, and licensees may not continue to provide products that are consistent with our standards. We have occasionally received, and may in the future continue to receive, shipments of product that fail to conform to our quality control standards. A failure in our quality control program may result in diminished product quality, which may result in increased order cancellations and returns, decreased consumer demand for our products, or product recalls, any of which may have a material adverse effect on our results of operations and financial condition. In addition, notwithstanding our strict quality control procedures, because we do not control our vendors, products that fail to meet our standards, or other unauthorized products, could end up in the marketplace without our knowledge. This could materially harm our brand and our reputation in the marketplace.

Our products are subject to regulation of and regulatory standards set by various governmental authorities including the Consumer Product Safety Commission, with respect to quality and safety. Regulations and standards in this area are currently in place. These regulations and standards may change from time to time. Our inability, or that of our vendors, to comply on a timely basis with regulatory requirements could result in significant fines or penalties, which could adversely affect our reputation and sales. Issues with the quality and safety of merchandise we sell in our stores, regardless of our culpability, or customer concerns about such issues, could result in damage to our reputation, lost sales, uninsured product liability claims or losses, merchandise recalls, and increased costs.

Any significant disruption to our eCommerce business, including order acceptance and processing, order fulfillment, web-hosting, warehousing, and call center operations, could result in lost sales and could harm our brand and our reputation in the marketplace.

The operation of our eCommerce business depends on the ability to maintain the efficient and uninterrupted operation of online order-taking and fulfillment operations. We currently rely on a third party to host our eCommerce website, process and manage web orders, warehouse inventory sold through our eCommerce website, fulfill our eCommerce sales to our customers, and operate a call center supporting our eCommerce business, and we intend to transition fulfillment services in-house in the second half of fiscal 2012. Any significant disruption in the operations of our eCommerce business or in our ability to transition fulfillment services, could result in lost sales and could harm our brand and our reputation in the marketplace.

The loss of a sourcing agent could negatively impact our ability to timely deliver our inventory supply and disrupt our business, which may adversely affect our operating results.

One sourcing agent currently manages approximately 75% of our inventory purchases. Although we believe that other buying agents could be retained, or we could procure some of the inventory directly, the loss of this buying agent could delay our ability to timely receive inventory supply and disrupt our business, which could result in a material adverse effect on our operating results.

We operate in a highly competitive market and the size and resources of some of our competitors may allow them to compete more effectively than we can, resulting in a loss of market share and, as a result, a decrease in revenue and gross profit.

The baby and young children's apparel market is highly competitive. Both branded and private label manufacturers compete in the baby and young children's apparel market. Our primary competitors in our wholesale businesses include private label product offerings, Disney, and Gerber. Our primary competitors in the retail store channel include Disney, Gymboree, Old Navy, The Children's Place, and The Gap. Because of the fragmented nature of the industry, we also compete with many other manufacturers and retailers. Some of our competitors have greater financial resources and larger customer bases than we have and are less financially leveraged than we are. As a result, these competitors may be able to:

- · adapt to changes in customer requirements more quickly;
- take advantage of acquisition and other opportunities more readily;
- · devote greater resources to the marketing and sale of their products; and
- adopt more aggressive pricing strategies than we can.

The Company's retail success and future growth is dependent upon identifying locations and negotiating appropriate lease terms for retail stores.

The Company's retail stores are located in leased retail locations across the United States and Canada. Successful operation of a retail store depends, in part, on the overall ability of the retail location to attract a consumer base sufficient to make store sales volume profitable. If the Company is unable to identify new retail locations with consumer traffic sufficient to support a profitable sales level, retail growth may consequently be limited. Further, if existing outlet and brand stores do not maintain a sufficient customer base that provides a reasonable sales volume or the Company is unable to negotiate appropriate lease terms for the retail stores, there could be a material adverse impact on the Company's sales, gross margin, and results of operations.

Profitability could be negatively impacted if we do not adequately forecast the demand for our products and, as a result, create significant levels of excess inventory or insufficient levels of inventory.

If the Company does not adequately forecast demand for its products and purchases inventory to support an inaccurate forecast, the Company could experience increased costs due to the need to dispose of excess inventory or lower profitability due to insufficient levels of inventory.

We face various risks arising from our recent acquisition of Bonnie Togs, a Canadian children's apparel retailer. We may fail to realize growth opportunities and other benefits from the acquisition of Bonnie Togs, and we may fail to successfully integrate the Bonnie Togs business with our existing business, either of which could adversely affect our financial condition and results of operations.

We may fail to realize growth opportunities and other benefits from the acquisition of Bonnie Togs. We have no prior experience operating a retail business in Canada, and we may not be as successful in operating and growing this business in Canada as we have been in the United States. We may be unable to continue existing, or to develop new, vendor and customer relationships, and enhance our position in Canada. Further, our operations in Canada are subject to the various risks and uncertainties to which our United States retail operations are subject. Our ability to successfully integrate Bonnie Togs is subject to risks, including delays or difficulties in completing integration and higher than expected costs. In connection with the integration efforts, our management's attention and our resources could be diverted from other business concerns. If integration difficulties arise, the diversion of attention and resources may be increased. Any of these may adversely affect our financial condition and results of operations.

#### We may not achieve sales growth plans, cost savings, and other assumptions that support the carrying value of our intangible assets.

As of March 31, 2012, the Company had goodwill of \$136.6 million for Carter's and \$53.1 million for Bonnie Togs, and tradename assets of \$220.2 million for the *Carter's* brand, \$85.5 million for the *OshKosh* brand, and \$0.4 million for the *Bonnie Togs* brand on its unaudited condensed consolidated balance sheet. The carrying value of these assets is subject to annual impairment reviews as of the last day of each fiscal year or more frequently, if deemed necessary, due to any significant events or changes in circumstances.

Estimated future cash flows used in these impairment reviews could be negatively impacted if we do not achieve our sales plans, planned cost savings, and other assumptions that support the carrying value of these intangible assets, which could result in potential impairment of the remaining asset value.

# The Company's success is dependent upon retaining key individuals within the organization to execute the Company's strategic plan.

The Company's ability to attract and retain qualified executive management, marketing, merchandising, design, sourcing, operations, and support function staffing is key to the Company's success. If the Company were unable to attract and retain qualified individuals in these areas, an adverse impact on the Company's growth and results of operations may result.

# ITEM 2. UNREGISTERED SALES OF EQUITY SECURTIES AND USE OF PROCEEDS:

# **Share Repurchases**

The following table provides information about shares acquired from employees during the first quarter of fiscal 2012 to satisfy the required withholding of taxes in connection with the vesting of restricted stock:

Period	Total number of shares purchased (1)	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Approximate dollar value of shares that may yet be purchased under the plans or programs
January 1, 2012 through January 28, 2012	_	\$	_	Not applicable
January 29, 2012 through February 25, 2012	36,394	\$ 43.61	_	Not applicable
February 26, 2012 through March 31, 2012	13,461	\$ 48.60		Not applicable
Total	49,855	\$ 45.02		Not applicable

<sup>(1)</sup> All of the shares were surrendered by our employees to satisfy required tax withholding upon the vesting of restricted stock awards.

# ITEM 3. DEFAULTS UPON SENIOR SECURITIES:

N/A

**ITEM 4. MINE SAFETY DISCLOSURES:** 

N/A

ITEM 5. OTHER INFORMATION:

N/A

# **ITEM 6. EXHIBITS:**

(a) Exhibits:

Exhibit Number	Description of Exhibits		
10.21	Lease Agreement dated March 29, 2012 between The William Carter Company and Duke Secured Financing 2009-1 ALZ, LLC.		
31.1	Rule 13a-15(e)/15d-15(e) and 13a-15(f)/15d-15(f) Certification		
31.2	Rule 13a-15(e)/15d-15(e) and 13a-15(f)/15d-15(f) Certification		
32	Section 1350 Certification		

# **SIGNATURES**

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrants have duly caused this report to be signed on their behalf by the undersigned thereunto duly authorized.

CARTER'S, INC.

Date : April 27, 2012

/s/ MICHAEL D. CASEY

Michael D. Casey Chief Executive Officer (Principal Executive Officer)

Date : April 27, 2012

/s/ RICHARD F. WESTENBERGER

Richard F. Westenberger

Executive Vice President and

Chief Financial Officer

(Principal Financial and Accounting Officer)

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# **LEASE**

THIS LEASE (the "Lease") is executed this day of	, 2012, by and between DUKE SECURED
FINANCING 2009-1 ALZ, LLC, a Delaware limited liability company ("La	ndlord"), and THE WILLIAM CARTER COMPANY, a
Massachusetts corporation ("Tenant").	

# **ARTICLE 1 - LEASE OF PREMISES**

# Section 1.01. Basic Lease Provisions and Definitions.

- (a) Leased Premises (labeled "Leased Premises" on **Exhibit A** hereto and made a part hereof): Suite 200 of the building (the "Building") located at 625 Braselton Parkway, Braselton, Georgia 30517, within Park 85 at Braselton (the "Park"). The Building and the land upon which the Building is located (the "Land") are depicted on **Exhibit A** hereto. The Building and Land, together with all other improvements located on the Land, are referred to hereinafter, collectively, as the "Property".
  - (b) Rentable Area: approximately 556,394 square feet.
  - (c) Tenant's Proportionate Share: 52.41%.
  - (d) Minimum Annual Rent:

Year 1 \$1,224,066.84

(e) Monthly Rental Installments:

Months 1 - 12 \$102,005.57

- (f) Intentionally Omitted.
- (g) Commencement Date: April 1, 2012.
- (h) Lease Term: One (1) year, beginning on April 1, 2012 and ending at 11:59 p.m. on March 31, 2013, and any extension or renewal thereof.
  - (i) Security Deposit: None.
  - (j) Broker: CBRE, Inc. representing Tenant and Duke Realty Services, LLC representing Landlord.
- (k) Permitted Use: General office (which may include, without limitation, operation of a call center), manufacturing, storage, product processing and distribution of products that do not contain more than de minimis amounts of Hazardous Substances and related purposes. In addition, to the extent permitted by applicable law, a portion of the Leased Premises may be used for third party childcare services.
  - (l) Address for notices and payments are as follows:

Landlord: Duke Secured Financing 2009-1 ALZ, LLC

c/o Duke Realty Corporation

Attn.: Atlanta Market – V.P., Asset Mgmt. & Customer Service

3715 Davinci Court, Suite 300 Peachtree Corners, Georgia 30092

With Payments to: Duke Secured Financing 2009-1 ALZ, LLC

75 Remittance Drive, Suite 1175 Chicago, Illinois 60675-1175

Tenant: The William Carter Company

1170 Peachtree Street, Suite 900

Atlanta, Georgia 30309

Attn.: Vice President – Real Estate

With a copy to: The William Carter Company

1170 Peachtree Street, Suite 900

Atlanta, Georgia 30309 Attn.: Real Estate Counsel

For billing purposes: The William Carter Company

One Waterview Drive Shelton, Connecticut 06484 Attn.: Vice President – Finance

(m) Guarantor(s): None.

## **EXHIBITS**

Exhibit A: Site Plan of Leased Premises Exhibit B: Building Readiness Work

Exhibit C: Letter of Understanding – Leased Premises Exhibit C-1: Letter of Understanding – Expansion Space

Exhibit D: Rules and Regulations

Exhibit E: Form of SNDA

Exhibit F: Expansion Improvements
Exhibit G: Form of Memorandum of Lease

Exhibit H: Form of Quitclaim Deed

<u>Section 1.02</u>. <u>Lease of Premises</u>. Landlord hereby leases to Tenant and Tenant hereby leases from Landlord the Leased Premises, under the terms and conditions herein, together with a non-exclusive right, in common with others, to use the following (collectively, the "Common Areas"): the areas of the Building and the Land and improvements thereto that are designed for use in common by all tenants (as such is applicable) of the Building and their respective employees, agents, customers, invitees and others, including but not limited to all parking fields and ingress/egress roads.

# **ARTICLE 2 - TERM AND POSSESSION**

Section 2.01. Term. The Commencement Date and Lease Term shall be as set forth in Sections 1.01(g) and 1.01(h) above.

## Section 2.02. Building Readiness.

- (a) Landlord's Obligations. Tenant has personally inspected the Leased Premises and, except as otherwise expressly set forth herein, accepts the same "AS IS" without representation or warranty by Landlord of any kind and with the understanding that Landlord shall have no responsibility with respect thereto except to perform, in a good and workmanlike manner, the work described on Exhibit B attached hereto and made a part hereof (the "Building Readiness Work"); provided, however, that the foregoing shall not be deemed to alleviate any maintenance or other responsibilities of Landlord set forth in this Lease. Landlord shall use commercially reasonable efforts to complete the Building Readiness Work on or before the Commencement Date. In the event the Building Readiness Work is not complete prior to the Commencement Date, Landlord shall complete all such work after giving possession of the Leased Premises to Tenant with commercially reasonable speed and diligence. Tenant acknowledges and agrees that it will use reasonable efforts to cooperate with Landlord in connection with Landlord's performance of the Building Readiness Work and Landlord's entry into the Leased Premises pursuant thereto. Notwithstanding the foregoing, while performing the Building Readiness Work, Landlord shall use reasonable efforts not to interfere with Tenant's construction and/or business operations at the Leased Premises.
- (b) <u>Letter of Understanding</u>. Promptly following the Commencement Date, Tenant and Landlord shall execute Landlord's Letter of Understanding in substantially the form attached hereto as <u>Exhibit C</u> and made a part hereof, acknowledging, among other things, that Tenant has accepted the Leased Premises.
- (c) <u>Early Occupancy</u>. If and to the extent permitted by applicable laws, rules and ordinances, Tenant shall have the right, upon full execution of this Lease and receipt by Landlord of an occupancy permit for the Leased Premises, to enter the Leased Premises in order to install fixtures (such as racking) and otherwise prepare the Leased Premises for occupancy, which right shall expressly exclude making any structural modifications. Landlord anticipates the issuance of an occupancy permit within two (2) business days of the application submittal to the Town of Braselton. During any entry prior to the Commencement Date (i) Tenant shall comply with all terms and conditions of this Lease other than the obligation to pay rent, (ii) Tenant shall not in any material manner interfere with Landlord's completion of the Building Readiness Work, (iii) Tenant shall cause its personnel and contractors to comply with the terms and conditions of Landlord's rules of conduct (which Landlord heretofore furnished to Tenant), and (iv) Tenant shall not begin operation of its business. Tenant acknowledges that Tenant shall be responsible for obtaining all applicable permits and inspections relating to any such entry by Tenant.
- (d) <u>Warranty</u>. Landlord hereby warrants to Tenant, which warranty shall survive for the one (1) year period following the Commencement Date, that (i) the materials and equipment furnished by Landlord's contractors in the completion of the Building Readiness Work will be of good quality and new, and (ii) such materials and equipment and the work of such contractors shall be free from defects not inherent in the quality required or permitted hereunder. This warranty shall exclude damages or defects caused by Tenant, its agents, employees or contractors, improper or insufficient maintenance, improper operation or normal wear and tear under normal usage.

<u>Section 2.03</u>. <u>Surrender of the Leased Premises</u>. Upon the expiration or earlier termination of this Lease, Tenant shall, at its sole cost and expense, immediately (a) surrender the Leased Premises to Landlord in broom-clean condition and in good order, condition and repair, reasonable wear and tear excepted, (b) remove from the Leased Premises or where located (i) Tenant's Property (as defined in

<u>Section 8.01</u> below), and (ii) any alterations required to be removed pursuant to <u>Section 7.03</u> below, and (c) repair any damage caused by any such removal. All of Tenant's Property that is not removed within ten (10) days following Landlord's written demand therefor shall be conclusively deemed to have been abandoned and Landlord shall be entitled to dispose of such property at Tenant's cost without incurring any liability to Tenant. This Section 2.03 shall survive the expiration or any earlier termination of this Lease.

Section 2.04. Holding Over. If Tenant retains possession of the Leased Premises after the expiration or earlier termination of this Lease, Tenant shall (a) for the first sixty (60) days of such holdover period, be a tenant at sufferance at one hundred twenty-five percent (125%) of the Monthly Rental Installments and the monthly installment of the Annual Rental Adjustment (as hereinafter defined) for the Leased Premises in effect upon the date of such expiration or earlier termination, and (b) thereafter, be a tenant at sufferance at one hundred fifty percent (150%) of the Monthly Rental Installments and the monthly installment of the Annual Rental Adjustment for the Leased Premises in effect upon the date of such expiration or earlier termination, and otherwise upon the terms, covenants and conditions herein specified, so far as applicable. Acceptance by Landlord of rent after such expiration or earlier termination shall not result in a renewal of this Lease, nor shall such acceptance create a month-to-month tenancy. In the event a month-to-month tenancy is created by operation of law, either party shall have the right to terminate such month-to-month tenancy upon thirty (30) days' prior written notice to the other, whether or not said notice is given on the rent paying date. This Section 2.04 shall in no way constitute a consent by Landlord to any holding over by Tenant upon the expiration or earlier termination of this Lease, nor limit Landlord's remedies in such event.

# **ARTICLE 3 - RENT**

<u>Section 3.01</u>. <u>Base Rent</u>. Tenant shall pay to Landlord the Minimum Annual Rent in the Monthly Rental Installments in advance, without demand, deduction or offset (except as otherwise expressly set forth herein), on the Commencement Date and on or before the first day of each and every calendar month thereafter during the Lease Term. The Monthly Rental Installments for partial calendar months shall be prorated. Tenant shall be responsible for delivering the Monthly Rental Installments to the payment address set forth in <u>Section 1.01(l)</u> above in accordance with this <u>Section 3.01</u>.

# Section 3.02. Annual Rental Adjustment Definitions.

- (a) "Annual Rental Adjustment" shall mean the amount of Tenant's Proportionate Share of Operating Expenses, Real Estate Taxes and Insurance Premiums for a particular calendar year.
- (b) "Tenant's Proportionate Share of Operating Expenses, Real Estate Taxes and Insurance Premiums" shall mean an amount equal to the product of Tenant's Proportionate Share times the sum of the Operating Expenses, Real Estate Taxes and Insurance Premiums.

  Notwithstanding the foregoing, Operating Expenses, Real Estate Taxes and Insurance Premiums for calendar year 2012 shall not exceed \$0.58 per square foot.
- (c) "Operating Expenses" shall mean the amount of all of Landlord's costs and expenses paid or incurred in operating, replacing and maintaining the Building and the Common Areas in good condition and repair for a particular calendar year (including all additional costs and expenses that Landlord reasonably determines that it would have paid or incurred during such year if the Building had been fully occupied), including by way of illustration and not limitation, the following: commercially reasonable insurance deductibles, water, sewer, electrical and other utility charges other than the

separately billed electrical and other charges paid by Tenant as provided in this Lease (or other tenants in the Building); painting; stormwater discharge fees; tools and supplies; repair costs; landscape maintenance costs; access patrols; license, permit and inspection fees; management fees (which shall not exceed 2% of the Minimum Annual Rent for the Building); supplies, costs, wages and related employee benefits payable for the management, maintenance and operation of the Building (provided, however, if an employee of Landlord works on several buildings within the area, including the Building, the costs and expenses incurred in connection with such employee shall be allocated among such buildings by Landlord in accordance with reasonable and consistent criteria); maintenance, repair and replacement of the driveways, parking areas, curbs and sidewalk areas (including snow and ice removal), landscaped areas, drainage strips, sewer lines, exterior walls, foundation, structural frame, roof, gutters and lighting; and maintenance and repair costs, dues, fees and assessments incurred under any covenants or charged by any owners association. The cost of any Operating Expenses that are capital in nature shall be amortized over the useful life of the improvement (as reasonably determined by Landlord in accordance with generally accepted accounting principles ("GAAP")), and only the amortized portion shall be included in Operating Expenses. However, all such amortized Operating Expenses shall be considered Controllable Expenses pursuant to Section 3.05, and as such, shall be subject to the CAM Cap set forth in said Section 3.05 below. Notwithstanding the above, and pursuant to Section 7.01 below, Landlord acknowledges that Landlord shall be solely responsible for the repair, replacement, and maintenance of the roof, foundation, structure and exterior walls of the Building, which shall all be done at Landlord's expense and shall not be included in Operating Expenses or in any way charged to Tenant.

The following includes some of the items (but not all) that shall be excluded in computing Tenant's share of Operating Expenses:

- (i) Costs attributable to seeking and obtaining new tenants as well as retaining existing tenants, such as, but not limited to, advertising, brokerage commissions, and architectural and attorneys' fees;
  - (ii) Costs attributable to enforcing leases against tenants at the Property, such as attorneys' fees, court costs and similar expenses;
- (iii) Costs that are reimbursed to Landlord by tenants as a result of provisions contained in their specific lease, other than costs that are reimbursed to Landlord as part of Operating Expenses;
  - (iv) Any fines or penalties incurred due to violations by Landlord of any governmental rule or authority;
- (v) The costs incurred to test, survey, cleanup, contain, abate, remove, or otherwise remedy asbestos-containing materials or other materials from the Building or Common Areas that have been classified as "Hazardous Substances" under Environmental Laws (as defined under <u>Section 15.01(a)</u> of the Lease) as of the date of this Lease;
  - (vi) Costs attributable to repairing items that are reimbursed by warranties;
- (vii) The costs of the land or the construction of the buildings (including any depreciation) of the Property, whether initially or in connection with any replacement or expansion thereof;

- (viii) Any reserves for future expenditures that would be incurred subsequent to the then current accounting year;
- (ix) Any interest or payments on any financing for the Property, interest and penalties incurred as a result of Landlord's late payment of any bill and any bad debt loss, rent loss or reserves for a bad debt or rent loss;
- (x) Capital expenses except to the extent amortized over the useful life as set forth above and subject to the CAM Cap set forth in Section 3.05 below; and
- (xi) Costs and expenses of special services rendered to particular tenants of the Building or any portion thereof or that exclusively benefit another tenant or tenants of the Building or any portion thereof or vacant space within the Building, including, without limitation, costs of tenant installations, decorating expenses, redecorating expenses or constructing improvements or alterations to any tenant space or vacant space, and the cost of any janitorial cleaning service or security services provided to other tenants which exceed the standard of that provided to Tenant.
- (d) "Real Estate Taxes" shall mean any form of real estate tax or assessment or service payments in lieu thereof, and any license fee, commercial rental tax, improvement bond or other similar charge or tax (other than inheritance, personal income, transfer taxes or estate taxes) imposed upon the Building or Common Areas, or against Landlord's business of leasing the Building, by any authority having the power to so charge or tax, together with the reasonable costs and expenses of contesting the validity or amount of the Real Estate Taxes. Landlord agrees to contest Real Estate Taxes applicable to the Leased Premises for calendar year 2013 based on Tenant's intended use (and, provided Tenant exercises its Expansion Option pursuant to Section 17.01 below, any other year at the request of Tenant) unless Landlord and Tenant mutually agree that such contest shall not be required, or unless such contest is not permitted or not applicable under the Tax Abatement Program (as hereinafter defined).
- (e) "Insurance Premiums" shall mean insurance premiums for commercially reasonable insurance coverage on the Building or Common Areas and shall include all fire and extended coverage insurance on the Building and all liability insurance coverage on the Common Areas of the Building, and the grounds, sidewalks, driveways and parking areas related thereto, together with such other insurance coverages, including, but not limited to, rent interruption insurance, as are from time to time reasonably obtained by Landlord.

## Section 3.03. Payment of Additional Rent.

- (a) Any amount required to be paid by Tenant hereunder (in addition to Minimum Annual Rent) and any charges or expenses incurred by Landlord on behalf of Tenant under the terms of this Lease shall be considered "Additional Rent" payable in the same manner and upon the same terms and conditions as the Minimum Annual Rent reserved hereunder, except as set forth herein to the contrary.
- (b) In addition to the Minimum Annual Rent specified in this Lease, commencing as of the Commencement Date, Tenant shall pay to Landlord as Additional Rent for the Leased Premises, in each calendar year or partial calendar year during the Lease Term, an amount equal to the Annual Rental Adjustment for such calendar year. Landlord shall estimate reasonably, subject to Section 3.05 below, the Annual Rental Adjustment annually, and written notice thereof shall be given to Tenant prior to the beginning of each calendar year. Tenant shall pay to Landlord each month, at the same time the Monthly Rental Installment is due, an amount equal to one-twelfth (1/12) of the estimated Annual Rental

Adjustment. Tenant shall be responsible for delivering the Additional Rent to the payment address set forth in Section 1.01(l) above in accordance with this Section 3.03. If Operating Expenses increase or decrease during a calendar year, Landlord may increase or decrease the estimated Annual Rental Adjustment reasonably during such year by giving Tenant written notice to that effect, and thereafter, subject to Section 3.05 below, Tenant shall pay to Landlord, in each of the remaining months of such year, an amount equal to the amount of such increase in the estimated Annual Rental Adjustment divided by the number of months remaining in such year. Within one hundred twenty (120) days after the end of each calendar year, Landlord shall prepare and deliver to Tenant a detailed statement that shows the actual amounts incurred and Tenant's Proportionate Share of the Annual Rental Adjustment. This statement shall also give Tenant credit for all payments made during the year and determine whether Tenant owes money or is owed money for the prior year. Within thirty (30) days after receipt of the aforementioned statement, Tenant shall pay to Landlord, or Landlord shall credit against the next rent payment or payments due from Tenant, as the case may be, the difference between the actual Annual Rental Adjustment for the preceding calendar year and the estimated amount paid by Tenant during such year. At Tenant's request, Landlord shall deliver to Tenant copies of invoices related to the aforementioned statement as Tenant shall reasonably request (as reasonably determined by Landlord). This Section 3.03 shall survive the expiration or any earlier termination of this Lease.

<u>Section 3.04</u>. <u>Late Charges</u>. Tenant acknowledges that Landlord shall incur certain additional unanticipated administrative and legal costs and expenses if Tenant fails to pay timely any payment required hereunder. Therefore, in addition to the other remedies available to Landlord hereunder, if any payment required to be paid by Tenant to Landlord hereunder shall become overdue, such unpaid amount shall bear interest from the due date thereof to the date of payment at the prime rate of interest, as reported in the Wall Street Journal (the "Prime Rate") plus six percent (6%) per annum; provided, however such interest rate shall not be less than ten percent (10%) per annum.

Section 3.05. Maximum Increase in Operating Expenses. Notwithstanding anything in this Lease to the contrary, Tenant will be responsible for Tenant's Proportionate Share of Real Estate Taxes, insurance premiums, utilities, snow removal, management fees (not to exceed two percent (2%) of Minimum Annual Rent), charges assessed against the Building pursuant to any covenants or owner's association, and costs to maintain, repair and replace any improvements on the Adjacent Land, as defined in Section 17.02 below ("Uncontrollable Expenses"), without regard to the level of increase in any or all of the above in any year or other period of time. Tenant's obligation to pay all other Building Operating Expenses that are not Uncontrollable Expenses (herein "Controllable Expenses") shall be limited to a five percent (5%) per annum increase over the amount the Controllable Expenses per square foot for the immediately preceding calendar year would have been had the Controllable Expenses per square foot increased at the rate of five percent (5%) in all previous calendar years beginning with the actual Controllable Expenses per square foot for the year ending December 31, 2012; provided, however, that in no event shall Controllable Expenses per rentable square foot in any calendar year increase over the amount of Controllable Expenses per rentable square foot in the immediately preceding calendar year by more than ten percent (10%) (the "CAM Cap"). Notwithstanding the foregoing, Controllable Expenses for calendar year 2012 shall not exceed \$0.08 per square foot.

# Section 3.06. Inspection and Audit Rights.

(a) Tenant shall have the right to inspect, at reasonable times and in a reasonable manner, during the one hundred eighty (180) day period following the delivery of Landlord's statement of the actual amount of the Annual Rental Adjustment (the "Inspection Period"), such of Landlord's books of account and records as pertain to and contain information concerning the Annual Rental Adjustment for

the prior calendar year in order to verify the amounts thereof. Such inspection shall take place at Landlord's office upon at least fifteen (15) days prior written notice from Tenant to Landlord. Only Tenant or a consultant that is not being compensated for its services on a contingency fee basis shall conduct such inspection. Tenant shall also agree to follow Landlord's reasonable procedures for auditing such books and records. Landlord and Tenant shall act reasonably in assessing the other party's calculation of the Annual Rental Adjustment. Tenant shall provide Landlord with a copy of its findings within thirty (30) days after completion of the audit. Tenant's failure to exercise its rights hereunder within the Inspection Period shall be deemed a waiver of its right to inspect or contest the method, accuracy or amount of such Annual Rental Adjustment.

- (b) If Landlord and Tenant agree that Landlord's calculation of the Annual Rental Adjustment for the inspected calendar year was incorrect, the parties shall enter into a written agreement confirming such undisputed error and then Landlord shall make a correcting payment in full to Tenant within thirty (30) days after the determination of the amount of such error or credit such amount against future Additional Rent if Tenant overpaid such amount, and Tenant shall pay Landlord within thirty (30) days after the determination of such error if Tenant underpaid such amount. In the event of any errors on the part of Landlord that Landlord agrees were errors costing Tenant in excess of five percent (5%) of Tenant's actual operating expense liability for any calendar year, Landlord will also reimburse Tenant for the costs of an audit reasonably incurred by Tenant in an amount not to exceed \$5,000 within the above thirty (30) day period. If Tenant provides Landlord with written notice disputing the correctness of Landlord's statement, and if such dispute shall have not been settled by agreement within thirty (30) days after Tenant provides Landlord with such written notice, Tenant may submit the dispute to a reputable firm of independent certified public accountants or such other qualified individual selected by Tenant and approved by Landlord, and the decision of such accountants shall be conclusive and binding upon the parties. If such accountant decides that there was an error, Landlord will make correcting payment if Tenant overpaid such amount, and Tenant shall pay Landlord if Tenant underpaid such amount. The fees and expenses involved in such decision shall be borne by the party required to pay for the audit.
- (c) All of the information obtained through Tenant's inspection with respect to financial matters (including, without limitation, costs, expenses and income) and any other matters pertaining to Landlord, the Leased Premises, the Building and/or the Park as well as any compromise, settlement or adjustment reached between Landlord and Tenant relative to the results of the inspection shall be held in strict confidence by Tenant and its officers, agents, and employees; and Tenant shall cause its independent professionals to be similarly bound. The obligations within the preceding sentence shall survive the expiration or earlier termination of the Lease.

## **ARTICLE 4 - SECURITY DEPOSIT**

INTENTIONALLY OMITTED.

## ARTICLE 5 - OCCUPANCY AND USE

Section 5.01. Use. Tenant shall use the Leased Premises for the Permitted Use and for no other purpose without the prior written consent of Landlord. To Landlord's actual knowledge, as of the date hereof, based on that certain title commitment prepared by First American Title Insurance Company, dated March 1, 2012, there are no deed restrictions or other title restrictions of record that would prohibit the use of the Leased Premises for the Permitted Use. Landlord agrees to assist Tenant in such manner as Tenant reasonably requests, but at no cost to Landlord, in confirming that Tenant's intended use of the Leased Premises meets all zoning requirements and that the sprinkler system is sufficient. Landlord

covenants that during the Lease Term, Landlord will not voluntarily enter into any document that prohibits Tenant's use of the Leased Premises for the Permitted Use. In the event any such document is made known to Landlord, Landlord will notify Tenant promptly.

# Section 5.02. Covenants of Tenant Regarding Use.

- (a) Tenant shall (i) use and maintain the Leased Premises and conduct its business thereon in a safe, careful, reputable and lawful manner, (ii) comply with all covenants that encumber the Building and all laws, rules, regulations, orders, ordinances, directions and requirements of any governmental authority or agency, now in force or which may hereafter be in force, including, without limitation, those which shall impose upon Landlord or Tenant any duty with respect to or triggered by a change in the use or occupation of, or any improvement or alteration to, the Leased Premises, and (iii) comply with and obey all reasonable directions, rules and regulations of Landlord, including the Building Rules and Regulations attached hereto as **Exhibit D** and made a part hereof, as may be reasonably modified from time to time by Landlord on reasonable notice to Tenant, so long as any such modification does not materially decrease Tenant's rights hereunder or materially increase Tenant's obligations hereunder. Landlord represents that to the knowledge of Chris Brown, Brian Sutton, Michael Prochaska, Miller Getz and Tammi Parker, without investigation, Landlord is not aware of any deed restrictions or other title restrictions that could prevent Tenant's use of the Leased Premises for the Permitted Use. Landlord agrees to reasonably assist Tenant in confirming that Tenant's intended use meets all zoning requirements and that the sprinkler system is sufficient.
- (b) Tenant shall not do or permit anything to be done in or about the Leased Premises that will in any material way cause a nuisance, obstruct or interfere with the rights of other tenants or occupants of the Building or injure them. Landlord shall not be responsible to Tenant for the non-performance by any other tenant or occupant of the Building of any of Landlord's directions, rules and regulations, but agrees that any enforcement thereof shall be done uniformly. Tenant shall not overload the floors of the Leased Premises. All damage to the floor structure or foundation of the Building due to improper positioning or storage of items or materials shall be repaired by Landlord at the sole expense of Tenant, who shall reimburse Landlord for any reasonable costs incurred by Landlord within thirty (30) days after the receipt by Tenant of a detailed letter explaining the repairs, together with copies of all invoices incurred in connection therewith. Tenant shall not use the Leased Premises, nor allow the Leased Premises to be used, for any purpose or in any manner that would (i) knowingly invalidate any policy of insurance now or hereafter carried by Landlord on the Building, or (ii) knowingly increase the rate of premiums payable on any such insurance policy unless Tenant reimburses Landlord for any increase in premium charged. To Landlord's knowledge, use of the Leased Premises for the Permitted Use will not invalidate any current policy of insurance or increase the rate of premiums payable on any such insurance policy.

Section 5.03. Landlord's Rights Regarding Use. Without limiting any of Landlord's rights specified elsewhere in this Lease (a) Landlord shall have the right at any time, without notice to Tenant, to control, change or otherwise alter the Common Areas in such manner as it deems reasonably necessary or proper; provided, however, that if Tenant has exercised the Expansion Option pursuant to Section 17.01 below, Landlord shall not control, change or alter the Common Areas without Tenant's prior consent, and (b) Landlord, its agents, employees and contractors and any mortgagee of the Building shall have the right to enter any part of the Leased Premises at reasonable times upon reasonable notice (except in the event of an emergency where no notice shall be required) for the purposes of examining or inspecting the same (including, without limitation, testing to confirm Tenant's compliance with this Lease), showing the same to prospective purchasers, mortgagees or tenants, and making such repairs, alterations or improvements to

the Leased Premises or the Building as Landlord may deem reasonably necessary or desirable. If Tenant's consent to a change or alteration to the Common Areas is required hereunder, Tenant shall be deemed to have reasonably withheld its consent if Tenant has a reasonable basis to believe that the change or alteration will have more than a nominal adverse impact on Tenant's use of the Leased Premises for the Permitted Use. Except to the extent of Landlord's negligence or willful misconduct not otherwise waived by Tenant pursuant to Section 8.06 below or any other provision of this Lease, Landlord shall incur no liability to Tenant for such entry, nor shall such entry constitute an eviction of Tenant or a termination of this Lease. Without limiting the foregoing, Landlord covenants and agrees that in exercising any of its rights under this Section 5.03, Landlord shall use reasonable efforts to minimize any interference with Tenant's use of the Leased Premises for the Permitted Use.

# **ARTICLE 6 - UTILITIES**

Tenant shall obtain in its own name and pay directly to the appropriate supplier the cost of all utilities and services serving the Leased Premises. However, if any services or utilities are jointly metered with other property, Landlord shall make a reasonable determination of Tenant's proportionate share of the cost of such utilities and services (at rates that would have been payable if such utilities and services had been directly billed by the utilities or services providers) and Tenant shall pay such share to Landlord within thirty (30) days after receipt of Landlord's written statement. Without limiting the foregoing, following the Expansion Date, if any services or utilities supplied to the Leased Premises are jointly metered with property outside of the Property, Landlord shall make every effort to submeter the Leased Premises from such property. Landlord shall not be liable in damages or otherwise for any failure or interruption of any utility or other Building service and no such failure or interruption shall entitle Tenant to terminate this Lease or withhold sums due hereunder; provided, however, that Landlord shall use good faith, diligent efforts to restore such services or utilities as soon as possible. Notwithstanding the foregoing, in the event that (a) an interruption of utility service to the Leased Premises is due to Landlord's negligence or intentional wrongful acts, (b) the restoration of such utility service is within Landlord's control, and (c) such interruption renders all or a portion of the Leased Premises untenantable (meaning that Tenant is unable to use, and does not use, such space in the normal course of its business for the Permitted Use) for more than three (3) consecutive business days, then Minimum Annual Rent shall abate proportionately with respect to the portion of the Leased Premises rendered untenantable on a per diem basis for each day after such three (3) business-day period during which such portion of the Leased Premises remains untenantable. Such abatement shall be Tenant's sole remedy for Landlord's failure to restore service as set forth above, and Tenant shall not be entitled to damages (consequential or otherwise) as a result thereof.

# **ARTICLE 7 - REPAIRS, MAINTENANCE AND ALTERATIONS**

Section 7.01. Repair and Maintenance of Building. Landlord, at Landlord's sole cost and expense, shall make all necessary repairs, replacements and maintenance to the roof, exterior walls, foundation, and structural frame of the Building, which shall be at Landlord's sole cost and expense and not included in any Operating Expenses or in any way charged to Tenant. In addition, Landlord shall make all necessary repairs, replacements and maintenance to the sprinkler systems of the Building and the parking and landscaped areas and other Common Areas, as well as all utilities located outside of the exterior walls of the Building, the cost of which shall be included in Operating Expenses to the extent provided in Section 3.02, and except as limited pursuant to the CAM Cap set forth in Section 3.05. Notwithstanding the foregoing, to the extent any such repairs, replacements or maintenance are required because of the gross negligence or default of Tenant, its employees, agents or contractors, Landlord shall make such repairs at Tenant's sole expense. Nothing herein shall limit Tenant's rights set forth in Section

#### 13.03 below.

Section 7.02. Repair and Maintenance of Leased Premises. Subject to Section 17.08 below, Tenant shall, at its own cost and expense, maintain the interior of the Leased Premises in good condition, regularly servicing and promptly making all repairs and replacements thereto, including but not limited to the electrical systems, heating and air conditioning systems, plate glass, floors (other than structural repairs), windows and doors, and plumbing systems inside the walls of the Building. Tenant shall obtain a preventive maintenance contract on the heating, ventilating and air-conditioning systems and provide Landlord with a copy thereof. The preventive maintenance contract shall meet or exceed Landlord's standard maintenance criteria, and shall provide for the inspection and maintenance of the heating, ventilating and air conditioning system on at least a semi-annual basis.

Section 7.03. Alterations. Tenant shall not permit alterations in or to the Leased Premises unless and until Landlord has approved the plans therefor in writing; provided, however, that Tenant shall have the right to make alterations to the Leased Premises without obtaining Landlord's prior written consent provided that (a) such alterations do not exceed One Hundred Thousand Dollars (\$100,000.00) in cost in any one instance and Two Hundred Thousand Dollars (\$200,000.00) in cost in the aggregate during each twelve (12) month period of the Lease Term; (b) such alterations are non-structural and non-mechanical in nature; (c) such alterations do not require a permit; (d) Tenant provides Landlord with prior written notice of its intention to make such alterations stating in reasonable detail the nature, extent and estimated cost of such alterations together with the plans and specifications for the same (the "Alterations Notice"), and (e) at Landlord's option, Tenant must remove such alterations and restore the Leased Premises upon termination of this Lease. Notwithstanding anything contained herein to the contrary, Tenant shall have no obligation hereunder to remove alterations or improvements which have been made by Tenant with the express written consent of Landlord, unless, at the time of granting such consent, Landlord has expressly required the removal of any such proposed alterations or improvements as a condition to granting such consent (or if Landlord's consent is not required, then within ten (10) business days of Landlord's receipt of the Alterations Notice). Landlord agrees to act reasonably in determining whether the proposed alterations or improvements must be removed. Except to the extent Tenant is required to remove alterations and restore the Leased Premises upon termination of this Lease as set forth above, all such alterations shall become a part of the realty and the property of Landlord, and shall not be removed by Tenant. Tenant shall ensure that all alterations shall be made in accordance with all applicable laws, regulations and building codes, in a good and workmanlike manner and of quality equal to or better than the original construction of the Building. No person shall be entitled to any lien derived through or under Tenant for any labor or material furnished to the Leased Premises, and nothing in this Lease shall be construed to constitute Landlord's consent to the creation of any lien. If any lien is filed against the Leased Premises for work claimed to have been done for or material claimed to have been furnished to Tenant, Tenant shall cause such lien to be discharged of record or bonded over within thirty (30) days after notice to Tenant of such filing. Tenant shall indemnify Landlord from all reasonable costs, losses, expenses and attorneys' fees in connection with any such lien. If the proposed alterations exceed \$100,000.00, and Landlord is still an affiliate of Duke Realty Corporation, then Tenant agrees that at Landlord's option, Duke Construction Limited Partnership or a subsidiary or affiliate of Landlord, who shall receive a fee as Landlord's construction manager or general contractor, shall perform all work on any alterations to the Leased Premises at competitive market rates. Notwithstanding anything to the contrary set forth herein, the provisions of this Section 7.03 do not apply to the Expansion Improvements or the Land Improvements to be performed in accordance with Sections 17.01 and 17.02, respectively, below.

#### **ARTICLE 8 - INDEMNITY AND INSURANCE**

Section 8.01. Release. All of Tenant's trade fixtures, merchandise, inventory, special fire protection equipment, telecommunication and computer equipment, supplemental air conditioning equipment, kitchen equipment and all other personal property in or about the Leased Premises, the Building or the Common Areas, which is deemed to include the trade fixtures, merchandise, inventory and personal property of others located in or about the Leased Premises or Common Areas at the invitation, direction or acquiescence (express or implied) of Tenant (all of which property shall be referred to herein, collectively, as "Tenant's Property"), shall be and remain at Tenant's sole risk. Landlord shall not be liable to Tenant or to any other person for, and Tenant hereby releases Landlord (and its affiliates, property managers and mortgagees) from (a) any and all liability for theft or damage to Tenant's Property, and (b) any and all liability for any injury to Tenant or its employees, agents, contractors, guests and invitees in or about the Leased Premises, the Building or the Common Areas, except to the extent of personal injury caused directly by the negligence or willful misconduct of Landlord, its agents, employees or contractors. Nothing contained in this Section 8.01 shall limit (or be deemed to limit) the waivers contained in Section 8.06 below. In the event of any conflict between the provisions of Section 8.06 below and this Section 8.01, the provisions of Section 8.06 shall prevail. This Section 8.01 shall survive the expiration or earlier termination of this Lease.

Section 8.02. Indemnification by Tenant. Tenant shall protect, defend, indemnify and hold Landlord, its agents, employees and contractors of all tiers harmless from and against any and all claims, damages, demands, penalties, costs, liabilities, losses, and expenses (including reasonable attorneys' fees and expenses at the trial and appellate levels actually incurred, without regard to statutory interpretation) to the extent (a) arising out of or relating to any act, omission, negligence, or willful misconduct of Tenant or Tenant's agents, employees or contractors in or about the Leased Premises, the Building or the Common Areas, (b) arising out of or relating to any of Tenant's Property, or (c) arising out of any other act or occurrence within the Leased Premises, in all such cases except to the extent of personal injury caused directly by the negligence or willful misconduct of Landlord, its agents, employees or contractors. Nothing contained in this Section 8.02 shall limit (or be deemed to limit) the waivers contained in Section 8.06 below. In the event of any conflict between the provisions of Section 8.06 below and this Section 8.02, the provisions of Section 8.06 shall prevail. This Section 8.02 shall survive the expiration or earlier termination of this Lease.

<u>Section 8.03</u>. <u>Indemnification by Landlord</u>. Landlord shall protect, defend, indemnify and hold Tenant, its agents, employees and contractors of all tiers harmless from and against any and all claims, damages, demands, penalties, costs, liabilities, losses and expenses (including reasonable attorneys' fees and expenses at the trial and appellate levels actually incurred, without regard to statutory interpretation) to the extent arising out of or relating to any act, omission, negligence or willful misconduct of Landlord or Landlord's agents, employees or contractors. Nothing contained in this <u>Section 8.03</u> shall limit (or be deemed to limit) the waivers contained in <u>Section 8.06</u> below. In the event of any conflict between the provisions of <u>Section 8.06</u> below and this <u>Section 8.03</u>, the provisions of <u>Section 8.06</u> shall prevail. This <u>Section 8.03</u> shall survive the expiration or earlier termination of this Lease.

## Section 8.04. Tenant's Insurance.

- (a) During the Lease Term (and any period of early entry or occupancy or holding over by Tenant, if applicable), Tenant shall maintain the following types of insurance, in the amounts specified below:
- (i) <u>Liability Insurance</u>. Commercial General Liability Insurance, ISO Form CG 00 01, or its equivalent, covering Tenant's use of the Leased Premises against claims for bodily injury or

death or property damage, which insurance shall be primary and non-contributory and shall provide coverage on an occurrence basis with a per occurrence limit of not less than \$5,000,000 for each policy year (which limit shall be increased to \$10,000,000 for each policy year in the event Tenant exercises the Expansion Option pursuant to <u>Section 17.01</u> below), which limit may be satisfied by any combination of primary and excess or umbrella per occurrence policies.

- (ii) <u>Property Insurance</u>. Special Form Insurance in the amount of the full replacement cost of Tenant's Property (including, without limitation, alterations or additions performed by Tenant pursuant hereto, but excluding those improvements, if any, made pursuant to <u>Section 2.02</u> above), which insurance shall waive coinsurance limitations.
- (iii) <u>Worker's Compensation Insurance</u>. Worker's Compensation insurance in amounts required by applicable law; provided, if there is no statutory requirement for Tenant, Tenant shall still obtain Worker's Compensation insurance coverage.
  - (iv) Intentionally omitted.
- (v) <u>Automobile Insurance</u>. Commercial Automobile Liability Insurance insuring bodily injury and property damage arising from all owned, non-owned and hired vehicles, if any, with minimum limits of liability of \$1,000,000 combined single limit, per accident. Notwithstanding the foregoing, Tenant may elect not to carry Automobile Insurance; provided, however, that in such event Tenant shall release Landlord from any and all liability arising during the Lease Term that would have been covered by such Automobile Insurance had Tenant elected to carry such coverage.
- (b) All insurance required to be carried by Tenant hereunder shall (i) be issued by one or more insurance companies licensed to do business in the State in which the Leased Premises is located and having an AM Best's rating of A VII or better, and (ii) provide that said insurance shall not be materially changed, canceled or permitted to lapse on less than thirty (30) days' prior written notice to Landlord. In addition, Tenant shall name Landlord, Landlord's managing agent, and any mortgagee requested in writing by Landlord, as additional insureds under its commercial general liability, excess and umbrella policies (but only to the extent of the limits required hereunder). On or before the Commencement Date (or the date of any earlier entry or occupancy by Tenant), and thereafter, within thirty (30) days prior to the expiration of each such policy, Tenant shall furnish Landlord with certificates of insurance in the form of ACORD 25 (or other evidence of insurance reasonably acceptable to Landlord), evidencing all required coverages, and that with the exception of workers compensation insurance, such insurance is primary and non-contributory. If Tenant fails to carry such insurance and furnish Landlord with such certificates of insurance and such failure continues for ten (10) days after notice from Landlord, Landlord may obtain such insurance on Tenant's behalf and Tenant shall reimburse Landlord upon demand for the cost thereof as Additional Rent. Landlord reserves the right following the initial Lease Term to require Tenant to obtain higher minimum amounts or different types of insurance if it becomes customary for other landlords of similar buildings in the area to require similar sized tenants in similar industries to carry insurance of such higher minimum amounts or of such different types; provided, however, that in no event will Landlord require more than a ten percent (10%) increase in the per occurrence limit of the Commercial General Liability Insurance coverage during each extension of the Lease Term. Any coverage of Tenant's may be carried per a blanket policy.

# Section 8.05. Landlord's Insurance.

(a) During the Lease Term, Landlord shall maintain the following types of insurance, in the

amounts specified below (the cost of which shall be included in Operating Expenses):

- (i) <u>Liability Insurance</u>. Commercial General Liability Insurance, ISO Form CG 00 01, or its equivalent, covering the Common Areas against claims for bodily injury or death and property damage, which insurance shall be primary and non-contributory and shall provide coverage on an occurrence basis with a per occurrence limit of not less than \$10,000,000 for each policy year, which limit may be satisfied by any combination of primary and excess or umbrella per occurrence policies.
- (ii) <u>Property Insurance</u>. Special Form Insurance in the amount of the full replacement cost of the Building, including, without limitation, any improvements, if any, made pursuant to <u>Section 2.02</u> above, but excluding Tenant's Property and any other items required to be insured by Tenant pursuant to <u>Section 8.04</u> above.
- (b) Upon Tenant's request, which request shall not be made more than one (1) time annually (or in the event of an ownership change in the Building), Landlord shall furnish Tenant with certificates of insurance evidencing Landlord's required coverages.

Section 8.06. Waiver of Subrogation. Notwithstanding anything contained in this Lease to the contrary, Landlord (and its affiliates, property managers and mortgagees) and Tenant (and its affiliates) hereby waive any rights each may have against the other on account of any loss of or damage to their respective property, the Leased Premises, its contents, or other portions of the Building or Common Areas arising from any risk which is required to be insured against by Sections 8.04(a)(ii), 8.04(a)(iii) and 8.05(a)(ii) above. The special form property insurance policies and worker's compensation insurance policies maintained by Landlord and Tenant as provided in this Lease shall include an endorsement containing an express waiver of any rights of subrogation by the insurance company against Landlord and Tenant, as applicable.

## **ARTICLE 9 - CASUALTY**

In the event of total or partial destruction of the Building or the Leased Premises by fire or other casualty, Landlord agrees promptly to restore and repair same; provided, however, Landlord's obligation hereunder with respect to the Leased Premises shall be limited to the reconstruction of such of the leasehold improvements as were originally required to be made by Landlord pursuant to Section 2.02 above, Section 17.02 below, or Exhibit F attached hereto. Rent shall proportionately abate during the time that the Leased Premises or part thereof are unusable because of any such damage. Notwithstanding the foregoing, if the Leased Premises are (a) so destroyed that they cannot be repaired or rebuilt within thirty (30) days from the casualty date (or if Tenant has exercised the Expansion Option set for the in Section 17.01 below, then within one hundred eighty (180) days from the casualty date); or (b) destroyed by a casualty that is covered by the insurance required hereunder but such insurance proceeds exceed \$1,000,000.00 and are not released by any mortgagee entitled thereto (Landlord acknowledging that it will be responsible for the cost to restore and repair the Building up to \$1,000,000 in the event the mortgagee does not release the insurance proceeds); then, in case of a clause (a) casualty, either Landlord or Tenant may, or, in the case of a clause (b) casualty, then Landlord may, upon thirty (30) days' written notice to the other party, terminate this Lease with respect to matters thereafter accruing. Tenant waives any right under applicable laws inconsistent with the terms of this paragraph.

#### **ARTICLE 10 - EMINENT DOMAIN**

If all or any substantial part of the Building or Common Areas shall be acquired by the exercise of

eminent domain, Landlord may terminate this Lease by giving written notice to Tenant on or before the date possession thereof is so taken; provided, however, if Tenant exercises the Expansion Option pursuant to Section 17.01 below, Landlord shall have no right to terminate this Lease in the event of eminent domain if only the Common Areas (and not the Building) are acquired by the condemning authority. If all or any part of the Leased Premises or more than ten percent (10%) of Tenant's parking rights, or access to such parking or the Leased Premises shall be acquired by the exercise of eminent domain so that the Leased Premises shall become impractical for Tenant to use for the Permitted Use, Tenant may terminate this Lease by giving written notice to Landlord as of the date possession thereof is so taken. All damages awarded shall belong to Landlord; provided, however, that Tenant may claim dislocation damages if such amount is not subtracted from Landlord's award.

# **ARTICLE 11 - ASSIGNMENT AND SUBLEASE**

# Section 11.01. Assignment and Sublease.

- (a) Tenant shall not assign this Lease or sublet the Leased Premises in whole or in part without Landlord's prior written consent. In the event of any permitted assignment or subletting, Tenant shall remain primarily liable hereunder. The acceptance of rent from any other person shall not be deemed to be a waiver of any of the provisions of this Lease or to be a consent to the assignment of this Lease or the subletting of the Leased Premises. Any assignment or sublease consented to by Landlord shall not relieve Tenant (or its assignee) from obtaining Landlord's consent to any subsequent assignment or sublease.
- (b) By way of example and not limitation, Landlord shall be deemed to have reasonably withheld consent to a proposed assignment or sublease if in Landlord's opinion (i) the Leased Premises are or may be in any way materially adversely affected; (ii) the business reputation of the proposed assignee or subtenant is unacceptable in Landlord's reasonable business judgment; (iii) the financial worth of the proposed assignee or subtenant is insufficient to meet the obligations hereunder, or (iv) the prospective assignee or subtenant is a current tenant at the Park or is a bona-fide third-party prospective tenant and Landlord has space available within the Park to meet such tenant's or prospective tenant's needs, and Landlord has received a proposal from or submitted a proposal to such tenant or prospective tenant within ninety (90) days of the date of Tenant's request to assign or sublease. Landlord further expressly reserves the right to refuse to give its consent to any subletting if the proposed rent is publicly advertised to be less than the then current rent for similar premises in the Building. If Landlord refuses to give its consent to any proposed assignment or subletting, Landlord may, at its option, within thirty (30) days after receiving a request to consent, terminate this Lease by giving Tenant thirty (30) days' prior written notice of such termination, whereupon each party shall be released from all further obligations and liability hereunder, except those which expressly survive the termination of this Lease. Notwithstanding the foregoing, in the event Landlord elects to terminate this Lease pursuant to the immediately preceding sentence, Tenant shall have the right to withdraw its assignment or sublet request within twenty (20) days after receipt of Landlord's termination notice, whereupon Landlord's termination shall be ineffective and this Lease shall continue in full force and effect.
- (c) If Tenant shall make any assignment or sublease, with Landlord's consent, for a rental in excess of the rent payable under this Lease, Tenant shall pay to Landlord fifty percent (50%) of any such excess rental upon receipt (less Tenant's actual and reasonable third party out of pocket expenses incurred in connection with such subletting or assignment). Tenant agrees to pay Landlord \$500.00 upon demand by Landlord for reasonable accounting and attorneys' fees incurred in conjunction with the processing and documentation of any requested assignment, subletting or any other hypothecation of this Lease or

Tenant's interest in and to the Leased Premises as consideration for Landlord's consent.

Section 11.02. Permitted Transfer. Notwithstanding anything to the contrary contained in Section 11.01 above, Tenant shall have the right, without Landlord's consent, but upon notice to Landlord, to (a) sublet all or part of the Leased Premises to any related corporation or other entity which controls Tenant, is controlled by Tenant or is under common control with Tenant; (b) assign all or any part of this Lease to any related corporation or other entity which controls Tenant, is controlled by Tenant, or is under common control with Tenant, or to a successor entity into which or with which Tenant is merged or consolidated or which acquires substantially all of Tenant's assets or property or stock; or (c) effectuate any public offering (or privatizing) of Tenant's stock on the New York Stock Exchange or in the NASDAQ over the counter market, provided that such successor entity assumes all of the obligations and liabilities of Tenant (any such entity hereinafter referred to as a "Permitted Transferee"). Tenant shall use reasonable efforts to notify Landlord prior to any sublet or assignment to a Permitted Transferee, but in all events Tenant shall notify Landlord within thirty (30) days following such sublet or assignment to a Permitted Transferee. For the purpose of this Article 11 "control" shall mean ownership of not less than fifty percent (50%) of all voting stock or legal and equitable interest in such corporation or entity. Any such transfer shall not relieve Tenant of its obligations under this Lease. Nothing in this paragraph is intended to nor shall permit Tenant to transfer its interest under this Lease as part of a fraud or subterfuge to intentionally avoid its obligations under this Lease (for example, transferring its interest to a shell corporation that subsequently files a bankruptcy), and any such transfer shall constitute a Default hereunder. Any change in control of Tenant resulting from a merger, consolidation, or a transfer of partnership or membership interests, a stock transfer, or any sale of substantially all of the assets of Tenant that do not meet the requirements of this Section 11.02 shall be deemed an assignment or transfer that requires Landlord's prior written consent pursuant to Section 11.01 above.

## **ARTICLE 12 - TRANSFERS BY LANDLORD**

Section 12.01. Sale of the Building. Landlord shall have the right to sell the Building and Leased Premises at any time during the Lease Term, subject only to the rights of Tenant hereunder; and such sale shall operate to release Landlord from liability hereunder that arises after the date of such conveyance, provided that the new landlord agrees in writing to assume all of the obligations of Landlord under this Lease. Without limiting the foregoing, the guaranty provided by Duke Realty Limited Partnership pursuant to Article 18 below shall remain in effect as if the original Landlord hereunder had not conveyed its interest in the Building until the earlier to occur of (i) the guaranty no longer being applicable, and (ii) the new landlord providing a similar guaranty.

# Section 12.02. Estoppel Certificate.

- (a) <u>Tenant's Estoppel</u>. Within fifteen (15) days following receipt of a written request from Landlord, Tenant shall execute and deliver to Landlord, without cost to Landlord, a commercially reasonable estoppel certificate certifying (a) that this Lease is in full force and effect and unmodified or stating the nature of any modification, (b) the date to which rent has been paid, (c) that there are not, to Tenant's knowledge, any uncured defaults or specifying such defaults if any are claimed, and (d) any other matters or state of facts reasonably required respecting the Lease. Such estoppel may be relied upon by Landlord and by any purchaser or mortgagee of the Building.
- (b) <u>Landlord's Estoppel</u>. Within fifteen (15) days following receipt of a written request from Tenant, Landlord shall execute and deliver to Tenant a commercially reasonable estoppel certificate certifying (i) that this Lease is in full force and effect and unmodified or stating the nature of any

modification, (ii) the date to which rent has been paid, (iii) that there are not, to Landlord's knowledge, any uncured defaults or specifying such defaults if any are claimed, and (iv) any other matters or state of facts reasonably required respecting the Lease, it being intended that any such statement delivered pursuant hereto may be relied upon by Tenant, any mortgagee of Tenant, and by any assignee or sublessee of the Leased Premises.

Section 12.03. Subordination. This Lease is and shall be expressly subject and subordinate at all times to the lien of any present or future mortgage, deed to secure debt, or deed of trust encumbering fee title to the Leased Premises (herein, a "Mortgage"). If any such Mortgage be foreclosed, upon request of the mortgagee or beneficiary, as the case may be, Tenant will attorn to the purchaser at the foreclosure sale. The foregoing provisions are declared to be self-operative and no further instruments shall be required to effect such subordination and/or attornment; provided, however, that subordination of this Lease to any future Mortgage shall be conditioned upon the mortgagee, beneficiary, or purchaser at foreclosure, as the case may be, agreeing that the Lease will remain in full force and effect and Tenant's occupancy of the Leased Premises and other rights under this Lease shall not be disturbed by reason of the foreclosure of such Mortgage so long as Tenant is not in default under this Lease beyond applicable notice and cure periods. Within fifteen (15) days following receipt of a written request from Landlord, Tenant shall execute and deliver to Landlord, without cost, a commercially reasonable instrument that Landlord deems reasonably necessary or desirable to confirm the subordination of this Lease. Without limiting the foregoing, simultaneously with its execution of this Lease, Landlord and Tenant shall each execute a subordination, non-disturbance, and attornment agreement, in substantially the form attached hereto as Exhibit E.

<u>Section 12.04</u>. <u>Quiet Enjoyment</u>. So long as Tenant has not committed a default beyond any applicable notice and cure periods hereunder that remains uncured, Landlord agrees that Tenant shall have the right to quietly use, possess and enjoy the Leased Premises for the Lease Term, without hindrance by anyone claiming by, through or under Landlord.

# **ARTICLE 13 - DEFAULT AND REMEDY**

Section 13.01. Default. The occurrence of any of the following shall be a "Default":

- (a) Tenant fails to pay any (i) Monthly Rental Installments (A) within five (5) business days following written notice from Landlord on the first three (3) occasions in any twelve (12) month period, and (B) within five (5) business days after the same is due on any subsequent occasion within said twelve (12) month period, or (ii) Additional Rent within ten (10) business days following written notice from Landlord.
- (b) Tenant fails to perform or observe any other term, condition, covenant or obligation required under this Lease for a period of thirty (30) days after written notice thereof from Landlord; provided, however, that if the nature of Tenant's default is such that more than thirty (30) days are reasonably required to cure, then such default shall be deemed to have been cured if Tenant commences such performance within said thirty (30) day period and thereafter diligently completes the required action within a reasonable time.
- (c) Tenant shall vacate or abandon the Leased Premises, or fail to occupy the Leased Premises or any substantial portion thereof for a period of thirty (30) days. Notwithstanding the foregoing, Tenant may vacate the Leased Premises during the term of this Lease provided (i) Tenant is not otherwise in default hereunder beyond applicable notice and cure periods; (ii) Tenant adequately secures

the Leased Premises to prevent damage, destruction or vandalism to the Leased Premises; (iii) Tenant continues such utilities to the Leased Premises as will prevent any damage to the Leased Premises; (iv) Tenant continues to provide insurance for the Leased Premises and Tenant pays any increased premium resulting from a lack of a tenant in the Leased Premises.

- (d) Tenant shall assign or sublet all or a portion of the Leased Premises in contravention of the provisions of <u>Article 11</u> of this Lease.
- (e) All or substantially all of Tenant's assets in the Leased Premises or Tenant's interest in this Lease are attached or levied under execution (and Tenant does not discharge the same within ninety (90) days thereafter); a petition in bankruptcy, insolvency or for reorganization or arrangement is filed by or against Tenant (and Tenant fails to secure a stay or discharge thereof within ninety (90) days thereafter); Tenant is insolvent and unable to pay its debts as they become due; Tenant makes a general assignment for the benefit of creditors; Tenant takes the benefit of any insolvency action or law; the appointment of a receiver or trustee in bankruptcy for Tenant or its assets if such receivership has not been vacated or set aside within ninety (90) days thereafter; or, dissolution or other termination of Tenant's corporate charter if Tenant is a corporation.

<u>Section 13.02</u>. <u>Remedies</u>. Upon the occurrence of any Default, Landlord shall have the following rights and remedies, in addition to those stated elsewhere in this Lease and those allowed by law or in equity, any one or more of which may be exercised without further notice to Tenant:

- (a) Landlord may re-enter the Leased Premises and cure any Default of Tenant, and Tenant shall reimburse Landlord as Additional Rent for any costs and expenses that Landlord thereby incurs; and Landlord shall not be liable to Tenant for any loss or damage that Tenant may sustain by reason of Landlord's action except to the extent of Landlord's negligence or willful misconduct not otherwise waived by Tenant pursuant to Section 8.06 below or any other provision of this Lease.
- (b) Landlord may terminate this Lease by giving Tenant notice of termination, in which event this Lease shall expire and terminate on the date specified in such notice of termination and all rights of Tenant under this Lease and in and to the Leased Premises shall terminate; provided, however, that prior to any termination of this Lease by Landlord pursuant to this subsection (b), and without limiting any notice and cure period set forth in Section 13.01 above, Landlord shall give Tenant an additional ten (10) day prior written notice and cure period. Tenant shall remain liable for all obligations under this Lease arising up to the date of such termination, and Tenant shall surrender the Leased Premises to Landlord on the date specified in such notice. Furthermore, Tenant shall be liable to Landlord for the unamortized balance of any leasehold improvement allowance and brokerage fees paid in connection with the Lease.
- (c) Without terminating this Lease, Landlord may terminate Tenant's right to possession of the Leased Premises, and thereafter, neither Tenant nor any person claiming under or through Tenant shall be entitled to possession of the Leased Premises. In such event, Tenant shall immediately surrender the Leased Premises to Landlord, and Landlord may re-enter the Leased Premises and dispossess Tenant and any other occupants of the Leased Premises by any lawful means and may remove their effects, without prejudice to any other remedy that Landlord may have. Upon termination of possession, Landlord may re-let all or any part thereof as the agent of Tenant for a term different from that which would otherwise have constituted the balance of the Lease Term and for rent and on terms and conditions different from those contained herein, whereupon Tenant shall be obligated to pay to Landlord, within thirty (30) days following Landlord's request therefor, an amount equal to (i) the difference between the rent provided for herein and that provided for in any lease covering a subsequent re-letting of the Leased Premises, for the

period which would otherwise have constituted the balance of the Lease Term had this Lease not been terminated (said period being referred to herein as the "Remaining Term"), (ii) the reasonable costs of recovering possession of the Leased Premises and all other expenses, loss or damage incurred by Landlord by reason of Tenant's Default ("Default Damages"), which shall include, without limitation, the reasonable expenses of preparing the Leased Premises for re-letting, demolition, repairs, tenant finish improvements, brokers' commissions and attorneys' fees, and (iii) all unpaid Minimum Annual Rent and Additional Rent that accrued prior to the date of termination of possession, plus any interest and late fees due hereunder (the "Prior Obligations"). Neither the filing of any dispossessory proceeding nor an eviction of personalty in the Leased Premises shall be deemed to terminate the Lease.

- (d) With or without terminating this Lease, declare immediately due and payable all Default Damages and all Prior Obligations, whereupon Tenant shall be obligated to pay the same to Landlord.
  - (e) Landlord may sue for injunctive relief or to recover damages for any loss resulting from the Default.
- (f) Notwithstanding anything to the contrary contained herein, Landlord shall use reasonable efforts to mitigate its damages, which shall not exceed those required by applicable law or such efforts as Landlord generally uses to lease other space in the Building.

Section 13.03. Landlord's Default and Tenant's Remedies. Landlord shall be in default if it fails to perform any term, condition, covenant or obligation required under this Lease for a period of thirty (30) days after written notice thereof from Tenant to Landlord; provided, however, that if the term, condition, covenant or obligation to be performed by Landlord is such that it cannot reasonably be performed within thirty (30) days, such default shall be deemed to have been cured if Landlord commences such performance within said thirty-day period and thereafter diligently undertakes to complete the same. Upon the occurrence of any such default, Tenant may sue for injunctive relief or to recover damages for any loss directly resulting from the breach, or pursue other rights allowed at law or in equity, however Tenant shall not be entitled to terminate this Lease or withhold, offset or abate any sums due hereunder. Notwithstanding anything to the contrary contained herein, in no event shall Landlord be liable for any consequential or punitive damages. As to Landlord's maintenance and repair obligations hereunder, if Landlord has not cured or commenced to cure a maintenance or repair default set forth in said notice from Tenant within said 30-day period (or such lesser period of time as may be reasonable under the circumstances in the event such default by Landlord poses an imminent risk of harm to persons or property), Tenant may undertake all reasonable action to cure Landlord's failure of performance. If Tenant elects to cure said default, Tenant shall, prior to commencement of said work, provide to Landlord a specific description of the work to be performed by Tenant and the name of Tenant's contractor. Any materials used shall be of equal or better quality than currently exists in the Building and Tenant's contractor shall be adequately insured and of good reputation. Landlord agrees to reimburse Tenant on demand for all reasonable, third party out-of-pocket expenses incurred by Tenant in connection therewith, provided that Tenant delivers to Landlord adequate bills or other supporting evidence substantiating said cost. If Landlord does not reimburse Tenant or give Tenant notice of objection to such reimbursement within sixty (60) days following Tenant's demand, and if Landlord's objection to such reimbursement is resolved against Landlord by agreement of the parties or by a court of competent jurisdiction to which the dispute has been submitted by the parties, Tenant shall have the right to set off said reimbursement from the rental payable by Tenant to Landlord hereunder.

<u>Section 13.04</u>. <u>Limitation of Landlord's Liability</u>. If Landlord shall fail to perform any term, condition, covenant or obligation required to be performed by it under this Lease and if Tenant shall, as a

consequence thereof, recover a money judgment against Landlord, Tenant agrees that it shall look solely to Landlord's right, title and interest in and to the Building (and the unencumbered stream of rent) for the collection of such judgment ("Landlord's Equity Interest"); and Tenant further agrees that no other assets of Landlord shall be subject to levy, execution or other process for the satisfaction of Tenant's judgment. For purposes of this Section 13.04, in no event shall Landlord's Equity Interest in the Building be deemed to be less than twenty percent (20%) of the fair market value of the Building determined as of the date on which Tenant initiates the applicable action to enforce its rights under the Lease.

Section 13.05. Nonwaiver of Defaults. Neither party's failure or delay in exercising any of its rights or remedies or other provisions of this Lease shall constitute a waiver thereof or affect its right thereafter to exercise or enforce such right or remedy or other provision. No waiver of any default shall be deemed to be a waiver of any other default. Landlord's receipt of less than the full rent due shall not be construed to be other than a payment on account of rent then due, nor shall any statement on Tenant's check or any letter accompanying Tenant's check be deemed an accord and satisfaction. No act or omission by Landlord or its employees or agents during the Lease Term shall be deemed an acceptance of a surrender of the Leased Premises, and no agreement to accept such a surrender shall be valid unless in writing and signed by Landlord.

<u>Section 13.06</u>. <u>Attorneys' Fees</u>. If either party defaults in the performance or observance of any of the terms, conditions, covenants or obligations contained in this Lease and the non-defaulting party obtains a judgment against the defaulting party, then the defaulting party agrees to reimburse the non-defaulting party for reasonable attorneys' fees actually incurred in connection therewith, without regard to statutory interpretation.

## **ARTICLE 14 - LANDLORD'S RIGHT TO RELOCATE TENANT**

INTENTIONALLY OMITTED.

# ARTICLE 15 - TENANT'S RESPONSIBILITY REGARDING ENVIRONMENTAL LAWS AND HAZARDOUS SUBSTANCES

# Section 15.01. Environmental Definitions.

- (a) "Environmental Laws" shall mean all present or future federal, state and municipal laws, ordinances, rules and regulations applicable to the environmental and ecological condition of the Leased Premises, and the rules and regulations of the Federal Environmental Protection Agency and any other federal, state or municipal agency or governmental board or entity having jurisdiction over the Leased Premises.
- (b) "Hazardous Substances" shall mean those substances included within the definitions of "hazardous substances," "hazardous materials," "toxic substances" "solid waste" or "infectious waste" under Environmental Laws and petroleum products.

<u>Section 15.02</u>. <u>Restrictions on Tenant</u>. Tenant shall not cause or permit the use, generation, release, manufacture, refining, production, processing, storage or disposal of any Hazardous Substances on, under or about the Leased Premises, or the transportation to or from the Leased Premises of any Hazardous Substances, except as necessary and appropriate for its Permitted Use in which case the use, storage or disposal of such Hazardous Substances shall be performed in compliance with the Environmental Laws and the standards prevailing in the industry.

<u>Section 15.03</u>. <u>Notices, Affidavits, Etc</u>. Tenant shall immediately (a) notify Landlord of (i) any violation by Tenant, its employees, agents, representatives, customers, invitees or contractors of any Environmental Laws on, under or about the Leased Premises, or (ii) the presence or suspected presence of any Hazardous Substances on, under or about the Leased Premises, and (b) deliver to Landlord any notice received by Tenant relating to (a)(i) and (a)(ii) above from any source.

<u>Section 15.04</u>. <u>Tenant's Indemnification</u>. Tenant shall indemnify Landlord and Landlord's managing agent from any and all claims, losses, liabilities, costs, expenses and damages, including attorneys' fees, costs of testing and remediation costs, incurred by Landlord in connection with any breach by Tenant of its obligations under this <u>Article 15</u>. The covenants and obligations under this <u>Article 15</u> shall survive the expiration or earlier termination of this Lease.

Section 15.05. Existing Conditions. Notwithstanding anything contained in this Article 15 to the contrary, Tenant shall not have any liability to Landlord under this Article 15 resulting from any conditions existing, or events occurring, or any Hazardous Substances existing or generated, at, in, on, under or in connection with the Leased Premises prior to the Commencement Date of this Lease (or any earlier occupancy of the Leased Premises by Tenant) except to the extent Tenant knowingly exacerbates the same. In addition, Tenant shall not have any liability to Landlord under this Lease resulting from any mold existing at, in, on, under or in connection with the Leased Premises prior to the Commencement Date of this Lease (or any earlier occupancy of the Leased Premises by Tenant) except to the extent Tenant knowingly exacerbates the same.

Section 15.06. Landlord's Representation and Indemnity. Landlord represents that, to the actual knowledge of Chris Brown, Brian Sutton, Michael Prochaska, Miller Getz, Craig Caskey and Tammi Parker, employees of Landlord who are responsible for the development, leasing, management, maintenance and all legal aspects of the Building and the Leased Premises, no Hazardous Substances are located within the Building or Leased Premises or underlying land in violation of Environmental Laws. Landlord hereby agrees to indemnify Tenant and hold Tenant harmless from and against any clean-up costs, remedial costs, preventative costs, and/or any governmental fees, costs, expenses, charges or the like arising from any presence of any Hazardous Substances upon or within the Leased Premises which were caused by Landlord, its agents, employees or contractors. Nothing in this Section shall be interpreted as imposing any liability on Landlord for any other costs or expenses incurred by Tenant including any lost sales or profits of Tenant resulting from any such presence. The covenants and obligations under this Article 15 shall survive the expiration or earlier termination of this Lease.

## **ARTICLE 16 - MISCELLANEOUS**

<u>Section 16.01</u>. <u>Benefit of Landlord and Tenant</u>. This Lease shall inure to the benefit of and be binding upon Landlord and Tenant and their respective successors and assigns.

<u>Section 16.02</u>. <u>Governing Law</u>. This Lease shall be governed in accordance with the laws of the State where the Building is located. Venue in all events will be in the County where the Building is located.

<u>Section 16.03</u>. <u>Force Majeure</u>. Landlord and Tenant (except with respect to the payment of any monetary obligation) shall be excused for the period of any delay in the performance of any obligation hereunder when such delay is occasioned by causes beyond its control, including but not limited to work stoppages, boycotts, slowdowns or strikes; shortages of materials, equipment, labor or energy; unusual

weather conditions; or acts or omissions of governmental or political bodies.

<u>Section 16.04</u>. <u>Examination of Lease</u>. Submission of this instrument by Landlord to Tenant for examination or signature does not constitute an offer by Landlord to lease the Leased Premises. This Lease shall become effective, if at all, only upon the execution by and delivery to both Landlord and Tenant. Execution and delivery of this Lease by Tenant to Landlord constitutes an offer to lease the Leased Premises on the terms contained herein.

<u>Section 16.05</u>. <u>Indemnification for Leasing Commissions</u>. The parties hereby represent and warrant that the only real estate broker involved in the negotiation and execution of this Lease is the Broker and that no other party is entitled, as a result of the actions of the respective party, to a commission or other fee resulting from the execution of this Lease. Each party shall indemnify the other from any and all liability for the breach of this representation and warranty on its part and shall pay any compensation to any other broker or person who may be entitled thereto. Landlord shall pay any commission due Broker based on this Lease pursuant to a separate agreement between Landlord and Broker.

<u>Section 16.06</u>. <u>Notices</u>. Any notice required or permitted to be given under this Lease or by law shall be deemed to have been given if it is written and delivered in person or by overnight courier or mailed by certified mail, postage prepaid, to the party who is to receive such notice at the address specified in <u>Section 1.01(1)</u>. If sent by overnight courier, the notice shall be deemed to have been given one (1) business day after sending. If mailed, the notice shall be deemed to have been given on the date that such notice is first received or rejected. Either party may change its address by giving written notice thereof to the other party.

<u>Section 16.07</u>. <u>Partial Invalidity; Complete Agreement</u>. If any provision of this Lease shall be held to be invalid, void or unenforceable, the remaining provisions shall remain in full force and effect. This Lease represents the entire agreement between Landlord and Tenant covering everything agreed upon or understood in this transaction. There are no oral promises, conditions, representations, understandings, interpretations or terms of any kind as conditions or inducements to the execution hereof or in effect between the parties. No change or addition shall be made to this Lease except by a written agreement executed by Landlord and Tenant.

Section 16.08. Financial Statements. In the event that Carters, Inc. is no longer a publicly traded company or no longer continues to own a one hundred percent (100%) interest in Tenant, during the Lease Term and any extensions thereof, Tenant shall provide to Landlord, within thirty (30) days following Landlord's request (which request shall not be made more than annually), a copy of Tenant's most recent financial statements prepared as of the end of Tenant's fiscal year. Such financial statements shall be signed by Tenant or an officer of Tenant, if applicable, who shall attest to the truth and accuracy of the information set forth in such statements, or if the Minimum Annual Rent hereunder exceeds \$100,000.00, said statements shall be certified and, if available, audited. All financial statements provided by Tenant to Landlord hereunder shall be prepared in conformity with generally accepted accounting principles, consistently applied. Landlord agrees that it shall maintain the confidentiality of such financial statements during the Lease Term; provided, however, Landlord may disclose the contents of the financial statements to (a) officers and employees of Landlord and those agents, attorneys and consultants of Landlord reasonably requiring access, (b) actual or prospective lenders, purchasers, investors or shareholders of Landlord, (c) any entity or agency required by law, or (d) any entity or agency which is reasonably necessary to protect Landlord's interest in any action, suit or proceeding brought by or against Landlord and relating to the subject matter of this Lease.

#### Section 16.09. Representations and Warranties.

- (a) Tenant hereby represents and warrants that (i) Tenant is duly organized, validly existing and in good standing (if applicable) in accordance with the laws of the State under which it was organized; (ii) Tenant is authorized to do business in the State where the Building is located; and (iii) the individual(s) executing and delivering this Lease on behalf of Tenant has been properly authorized to do so, and such execution and delivery shall bind Tenant to its terms.
- (b) Landlord hereby represents and warrants that (i) Landlord is duly organized, validly existing and in good standing (if applicable) in accordance with the laws of the State under which it was organized; (ii) Landlord is authorized to do business in the State where the Building is located; and (iii) the individual(s) executing and delivering this Lease on behalf of Landlord has been properly authorized to do so, and such execution and delivery shall bind Landlord to its terms.

Section 16.10. Signage. Tenant, at Tenant's sole cost and expense, shall have the right to install (a) a monument sign displaying Tenant's name and/or logo located at the main entrance drive to the Building (the "Monument Sign"), (b) a Building-mounted identification sign displaying Tenant's name and/or logo located on the side of the Building (the "Building Sign"), and (c) provided Tenant exercises the Expansion Option, other signage at the Property reasonably requested by Tenant (the "Other Signage"; the Monument Sign, the Building Sign and the Other Signage hereinafter referred to, collectively, as the "Signs"); provided that said Signs and Tenant's installation thereof comply with all laws, rules, regulations, ordinances and covenants encumbering the Building. The size, location, materials, coloring, lettering, lighting and method of installation of the Signs shall be subject to Landlord's prior approval. Tenant shall, at its sole cost and expense, keep and maintain the Signs in good condition and repair. On or before the expiration or earlier termination of this Lease, Tenant shall be responsible for removing the Signs and repairing any damage to the Building caused by such removal. Tenant shall place no other exterior signs on the Leased Premises without the prior written consent of Landlord. Any signs not in conformity with the Lease may, after fifteen (15) days notice to Tenant from Landlord, be immediately removed or commenced to be removed by Landlord. Tenant's rights with respect to this Section 16.10 are personal to The William Carter Company (or any Permitted Transferee) and shall automatically terminate and be of no further force or effect if The William Carter Company assigns or sublets all or any portion of its interest in the Lease (except to a Permitted Transferee).

Section 16.11. Parking. Tenant shall be entitled to the non-exclusive use of the parking spaces designated for the Building by Landlord. Tenant agrees not to overburden the parking facilities and agrees to cooperate with Landlord and other tenants in the use of the parking facilities. Landlord reserves the right in its reasonable discretion to determine whether parking facilities are becoming crowded and, in such event, to allocate parking spaces between Tenant and other tenants, provided such space shall be allocated proportionately based upon the space leased by each tenant. There will be no assigned parking unless Landlord, in its reasonable discretion, deems such assigned parking advisable. No vehicle may be repaired or serviced in the parking area and any vehicle brought into the parking area by Tenant, or any of Tenant's employees, contractors or invitees, and deemed abandoned by Landlord will be towed and all costs thereof shall be borne by the Tenant. All driveways, ingress and egress, and all parking spaces are for the joint use of all tenants. There shall be no parking permitted on any of the streets or roadways located within the Park. In addition, Tenant agrees that its employees will not park in the spaces designated visitor parking.

<u>Section 16.12</u>. <u>Consent</u>. Where the consent of a party is required, such consent will not be unreasonably withheld, conditioned or delayed.

<u>Section 16.13</u>. <u>Time</u>. Time is of the essence of each term and provision of this Lease.

Section 16.14. Patriot Act. Each of Landlord and Tenant, each as to itself, hereby represents its compliance and its agreement to continue to comply with all applicable anti-money laundering laws, including, without limitation, the USA Patriot Act, and the laws administered by the United States Treasury Department's Office of Foreign Assets Control, including, without limitation, Executive Order 13224 ("Executive Order"). Each of Landlord and Tenant further represents (such representation to be true throughout the Lease Term) (a) that it is not, and it is not owned or controlled directly or indirectly by any person or entity, on the SDN List published by the United States Treasury Department's Office of Foreign Assets Control and (b) that it is not a person otherwise identified by government or legal authority as a person with whom a U.S. Person is prohibited from transacting business. As of the date hereof, a list of such designations and the text of the Executive Order are published under the website address www.ustreas.gov/offices/enforcement/ofac.

<u>Section 16.15</u>. <u>Usufruct</u>. Tenant's interest in the Leased Premises is a usufruct, not subject to levy and sale, and not assignable by Tenant except as expressly set forth herein.

<u>Section16.16</u>. <u>Landlord's Lien</u>. Landlord expressly waives any liens (whether contractual, statutory, or constitutional, arising under common law, or otherwise) on Tenant's property (including, without limitation, fixtures, equipment or inventory) located in the Leased Premises.

## **ARTICLE 17 - SPECIAL STIPULATIONS**

<u>Section 17.01</u>. <u>Option to Expand</u>. Provided that no default has occurred and is then continuing (provided that if there is a default hereunder that has occurred, but the cure period related thereto has not expired, Tenant's exercise of this option to extend shall be valid provided that Tenant does cure such default within such cure period), Landlord hereby grants to Tenant an exclusive option (the "Expansion Option") to expand the Leased Premises to include that certain approximately 505,269 square feet of space labeled "Expansion Space" on **Exhibit A** to this Lease (the "Expansion Space"), on the terms and conditions set forth herein.

- (a) The term of the Expansion Option shall commence on the date of the Lease and shall expire on May 31, 2012 (the "Option Period"). In the event that Tenant desires to exercise the Expansion Option, Tenant shall deliver written notice to Landlord to such effect (the "Option Notice"). The Option Notice shall not be effective unless delivered to Landlord by Tenant within the Option Period.
- (b) If Tenant validly exercises the Expansion Option, the Leased Premises shall be expanded to include the Expansion Space effective as of October 1, 2012 (the "Expansion Date"), and thereafter, Tenant shall lease the Leased Premises (which shall be deemed to include the Expansion Space) on all of the terms and conditions set forth in this Lease, with the following modifications:
  - (i) Effective as of the Expansion Date, the Rentable Area shall be increased to 1,061,663 square feet.
  - (ii) Effective as of the Expansion Date, Tenant's Proportionate Share shall be increased to 100%.
  - (iii) The Lease Term shall be extended through and including September 30, 2023.

(iv) Effective as of the Expansion Date, the schedule of Minimum Annual Rent payable by Tenant with respect to the Leased Premises as set forth in Section 1.01(d) shall be deleted in its entirety and replaced with the following:

```
October 1, 2012 - September 30, 2013
                                         $0.00
October 1, 2013 – September 30, 2014
                                         $2,346,275.23
October 1, 2014 - September 30, 2015
                                         $2,346,275.23
October 1, 2015 - September 30, 2016
                                         $2,404,932.11
October 1, 2016 – September 30, 2017
                                         $2,465,055.41
October 1, 2017 – September 30, 2018
                                         $2,526,681.80
October 1, 2018 - September 30, 2019
                                         $2,589,848.84
October 1, 2019 - September 30, 2020
                                         $2,654,595.06
October 1, 2020 - September 30, 2021
                                         $2,720,959.94
October 1, 2021 – September 30, 2022
                                         $2,788,983.94
October 1, 2022 - September 30, 2023
                                         $2,858,708.54
```

(v) Effective as of the Expansion Date, the schedule of Monthly Rental Installments payable by Tenant with respect to the Leased Premises as set forth in Section 1.01(e) shall be deleted in its entirety and replaced with the following:

```
October 1, 2012 - September 30, 2013
                                        $0.00
October 1, 2013 - September 30, 2014
                                        $195,522.94
October 1, 2014 – September 30, 2015
                                        $195,522.94
October 1, 2015 - September 30, 2016
                                        $200,411.01
October 1, 2016 - September 30, 2017
                                        $205,421.28
October 1, 2017 - September 30, 2018
                                        $210,556.82
October 1, 2018 - September 30, 2019
                                        $215,820.74
October 1, 2019 - September 30, 2020
                                        $221,216.26
October 1, 2020 - September 30, 2021
                                        $226,746.66
October 1, 2021 – September 30, 2022
                                        $232,415.33
October 1, 2022 - September 30, 2023
                                        $238,225.71
```

- (vi) Tenant's Proportionate Share of Operating Expenses, Real Estate Taxes and Insurance Premiums for the period commencing October 1, 2012 through and including September 30, 2013 shall be abated.
- (vii) Landlord shall construct and install all leasehold improvements to the Expansion Space (collectively, the "Expansion Improvements") in accordance with **Exhibit F** attached hereto and made a part hereof.
  - (viii) Effective as of the Expansion Date, the Land shall be expanded to include the Adjacent Land (as hereinafter defined).
- (ix) Effective as of the Expansion Date, Landlord agrees that it shall not grant any other party the right to use the Common Areas without Tenant's consent; provided, however, that this provision shall not apply to the use of any visitor parking, the exercise of any right or obligation of Landlord under this Lease, permissions granted any overnight delivery service, or similar uses of the Common Areas.

(x) At the option of either Landlord or Tenant, Landlord and Tenant shall enter into an amendment confirming Tenant's lease of the Expansion Space on the aforesaid terms; provided, however, that this <u>Section 17.01</u> shall be fully effective on the terms and conditions set forth above, whether or not such amendment is executed and delivered.

# Section 17.02. Adjacent Land.

(a) Additional Parking. Provided that Tenant exercises the Expansion Option set forth in Section 17.01 above, Tenant shall have the right, commencing as of the Expansion Date to use the adjacent approximately 14.51 acre parcel of undeveloped land as shown on Exhibit A hereto (the "Adjacent Land") as an additional parking area and/or for additional truck access to the Leased Premises. Commencing as of the Expansion Date, Tenant shall pay for all Operating Expenses, Real Estate Taxes and Insurance Premiums with respect to the Adjacent Land as Additional Rent in accordance with Article 3 above. Landlord hereby represents to Tenant that the cost of Real Estate Taxes for calendar year 2011 with respect to the Adjacent Land totaled \$5,031.00, and that Operating Expenses and Insurance Premiums with respect to the Adjacent Land were negligible.

# (b) Development of Adjacent Land.

- (i) Landlord and Tenant acknowledge that the Adjacent Land is undeveloped as of the date of this Lease. If Tenant elects to use the Adjacent Land for parking or truck access as set forth above, Tenant shall have the right to (A) construct and install such improvements (the "Land Improvements"), or (B) request that Landlord construction and install the Land Improvements.
- (ii) If Tenant elects to construct and install the Land Improvements in accordance with clause (i)(A) above, Tenant shall solicit competitive bids from third party contractors, provided that Landlord or Landlord's affiliate shall have the opportunity to submit a bid. If a third party contractor is selected by Tenant to perform the Land Improvements, such work shall be performed in accordance with Section 7.03 of this Lease, and Landlord shall have the right to approve the design and construction specifications, including, without limitation, all quality control specifications. The Land Improvements shall be performed at Tenant's sole cost and expense, and Landlord shall be entitled to a construction management fee in an amount equal to two and one-half percent (2.5%) of the Land Improvement costs.
- (iii) If Tenant elects to have Landlord construct and install the Land Improvements in accordance with clause (i)(B) above, Tenant shall provide written notice of such request (the "Adjacent Land Notice") to Landlord on or before October 1, 2013. Thereafter, Landlord shall solicit competitive bids from at least three (3) subcontractors for each trade, and Landlord and Tenant shall review the bids jointly and select one subcontractor for each item bid. Promptly following the selection of a subcontractor for each trade, Landlord shall deliver to Tenant a statement of the cost to construct and install the Land Improvements. If the parties cannot, each acting reasonably and in good faith, agree on a scope of work, schedule and/or the cost of the Land Improvements on or before the one hundred twentieth (120th) day following Tenant's delivery of the Adjacent Land Notice, either party shall have the right to terminate the rights and obligations of the parties under Section 17.02(b)(i)(B) above and this 17.02(b)(iii), in which event such Sections shall be null and void and of no further force or effect; provided, however that Tenant shall retain the right to perform the Land Improvements in accordance with clauses (i)(A) and (ii) of this Section 17.02(b) above. If Landlord performs the Land Improvements, the cost of the Land Improvements shall be multiplied by seven percent (7%) to determine the amount to be paid by Tenant as Additional Rent in accordance with this Lease, which Additional Rent shall be paid

commencing as of the first day of the first calendar month following substantial completion of the Land Improvements, with such amount escalating at a rate of two and one-half percent (2.5%) per annum coterminous with the Minimum Annual Rent escalations (such payment obligation being referred to herein as the "Additional Base Rent"). If, however, the first such escalation occurs less than twelve (12) months following the commencement of the Additional Base Rent payments, then the escalation for such first year only shall be a prorated escalation, determined by multiplying the escalation rate of 2.5% by a fraction, the numerator of which is the number of months since commencement of the Additional Base Rent payments and the denominator of which is twelve (12). Tenant's exercise of its option to surrender a portion of the Leased Premises pursuant to Section 17.05 below shall not impact the amount of any Additional Base Rent paid pursuant to this Section 17.02, nor shall Tenant's exercise of such option to surrender limit Tenant's rights with respect to the Adjacent Land.

# Section 17.03. License to Use Additional Office Space.

- (a) <u>Grant of License</u>. As of the Commencement Date, Landlord hereby grants Tenant a license to use the existing office space within the Expansion Space (the "License Space") for general office use, and for no other purpose. In no event shall Tenant store any hazardous, toxic, chemical, combustible, flammable or infectious materials in or about the License Space. It is understood that this <u>Section 17.03</u> does not constitute a lease of the License Space and does not entitle Tenant to possession of the License Space, but is merely authorization to use the License Space for the purpose stated hereinabove. Throughout the term of this license, as set forth in subsection (b) below, Tenant shall maintain the License Space in a clean and orderly condition. Upon the expiration or earlier termination of this license, Tenant shall return the License Space to Landlord in the same condition as exists as of the date immediately preceding the Commencement Date.
- (b) <u>Term of License</u>. The term of the license shall commence as of the Commencement Date and shall continue for the initial Lease Term. In the event Tenant fails to exercise the Expansion Option set forth in <u>Section 17.01</u> above, Landlord shall have the right to terminate this license at any time upon thirty (30) days written notice to Tenant. Notwithstanding the foregoing, if Tenant defaults in its obligations under this <u>Section 17.03</u>, and such default continues for a period of ten (10) days following notice from Landlord, Landlord shall have the right to terminate the license immediately.
- (c) Release. All of Tenant's trade fixtures, merchandise, inventory and all other personal property in or about the License Space, which is deemed to include the trade fixtures, merchandise, inventory and personal property of others located in or about the License Space or Common Areas related thereto at the invitation, direction or acquiescence (express or implied) of Tenant (all of which property shall be referred to herein, collectively, as "License Property"), shall be and remain at Tenant's sole risk. Landlord shall not be liable to Tenant or to any other person for, and Tenant hereby releases Landlord from (a) any and all liability for theft or damage to License Property, and (b) any and all liability for any injury to Tenant or its employees, agents, contractors, guests and invitees in or about the License Space or the Common Areas related thereto, except to the extent caused directly by the negligence or willful misconduct or omissions of Landlord, its agents, employees or contractors. This Section 17.03 shall survive the expiration or earlier termination of the license granted herein.
- (d) <u>Indemnity</u>. Tenant shall protect, defend, indemnify and hold Landlord, its agents, employees and contractors harmless from and against any and all claims, damages, demands, penalties, costs, liabilities, losses, and expenses (including reasonable attorneys' fees and expenses actually incurred, without regard to statutory interpretation) to the extent (i) arising out of or relating to any act, omission, negligence, or willful misconduct of Tenant or Tenant's agents, employees or contractors in or

about the License Space, (ii) arising out of or relating to any of the License Property, or (iii) arising out of any other act or occurrence within the License Space, in all such cases except to the extent caused directly by the negligence or willful misconduct or omissions of Landlord, its agents, employees or contractors. This <u>Section 17.03(d)</u> shall survive the expiration or earlier termination of this Agreement.

- (e) <u>Waiver of Subrogation</u>. Notwithstanding anything to the contrary contained herein, Landlord and Tenant hereby waive any rights each may have against the other on account of any loss of or damage to the License Space or contents arising from any risk that is insured against by a party hereto.
- (f) <u>Failure to Surrender</u>. Tenant acknowledges that TIME IS OF THE ESSENCE with respect to Tenant's surrender of the License Space as required herein, and that Tenant shall be liable to Landlord for any and all losses, liability and damages (including, without limitation, attorneys' fees and expenses and loss of rentals from other tenants or potential tenants of the License Space) suffered or incurred by Landlord as a result of Tenant's failure to surrender the License Space to Landlord in the condition required herein on or before the Termination Date.

# Section 17.04. Options to Extend.

- (a) Grant and Exercise of Option. Provided that (i) Tenant exercises the Expansion Option pursuant to Section 17.01 above, (ii) no default has occurred and is then continuing (provided that if there is a default hereunder that has occurred, but the cure period related thereto has not expired, Tenant's exercise of this option to extend shall be valid provided that Tenant does cure such default within such cure period), and (iii) subject to subsection (d) below, the tangible net worth of Tenant is then equal to or greater than \$25,000,000.00, Tenant shall have the option to extend the Lease Term for two (2) additional periods of five (5) years each (each an "Extension Term"). Each Extension Term shall be upon the same terms and conditions contained in the Lease except (x) this provision giving two (2) extension options shall be amended to reflect the remaining options to extend, if any, (y) any improvement allowances or other concessions applicable to the Leased Premises under the Lease shall not apply to the Extension Term, and (z) the Minimum Annual Rent shall be adjusted as set forth below (the "Rent Adjustment"). Tenant shall exercise each option by delivering to Landlord, no later than nine (9) months prior to the expiration of the preceding term, written notice of Tenant's desire to extend the Lease Term, together with a copy of Tenant's most recent audited financial statements to the extent not publicly available (the "Extension Notice"). Tenant's failure to timely exercise such option shall be deemed a waiver of such option and any succeeding option. If Tenant properly exercises its option to extend, Landlord and Tenant shall execute an amendment to the Lease reflecting the terms and conditions of the Extension Term within thirty (30) days after Tenant's exercise of its option to extend; provided, however, that this Section 17.04 shall be fully effective on the terms and conditions set forth herein, whether or not such amendment is executed and delivered. For the purpose of this Section 17.04, "tangible net worth" shall mean the excess of the value of tangible assets (i.e. assets excluding those which are intangible such as goodwill, patents and trademarks) over liabilities.
- (b) Rent Adjustment. The Minimum Annual Rent for the applicable Extension Term shall be calculated as follows: For the first twelve (12) months of the applicable Extension Term, the Minimum Annual Rent shall be an amount equal to one hundred two and one-half percent (102.5%) of the sum of (i) the Minimum Annual Rent per square foot (which includes, without limitation, the Allowance Rent set forth in Exhibit F, Section 2(e), if elected by Tenant), plus (ii) the Additional Base Rent for the period immediately preceding the applicable Extension Term. Thereafter, the Minimum Annual Rent per square foot shall increase by two and one-half percent (2.5%) for each successive twelve (12) month period of the Extension Term. The Monthly Rental Installments shall be an amount equal to one-twelfth (1/12) of

the Minimum Annual Rent for each year of the Extension Term and shall be paid at the same time and in the same manner as provided in the Lease.

- (c) Extension Allowance. Subject to subsection (d) below, in the event Tenant exercises its option to extend in accordance with this Section 17.04, Landlord shall provide to Tenant a refurbishment allowance of up to \$0.50 per square foot (the "Refurbishment Allowance") for each option exercised to be used in connection with the construction and installation of various improvements and alterations within the Leased Premises (with any such alterations to be completed in compliance with Section 7.03 of the Lease). Such Refurbishment Allowance shall be paid by Landlord to Tenant within thirty (30) days following Tenant's written request therefor, which request shall be accompanied by receipts or other reasonable evidence of the cost of such alterations. Any portion of the Refurbishment Allowance that remains unpaid within six (6) months following the commencement of the applicable Extension Term shall be credited against the next Monthly Rental Installment(s) due under this Lease.
- (d) Credit Enhancement. In the event that Tenant exercises its option to extend the Lease Term pursuant to subsection (a) above, but Landlord notifies Tenant in writing (the "TNW Notice") within ten (10) business days following Landlord's receipt of the applicable Extension Notice that Tenant's tangible net worth is then less than \$25,000,000.00. Tenant shall nevertheless have the right to extend the Lease Term provided that Tenant agrees, by written notice to Landlord delivered within ten (10) business days following Tenant's receipt of the TNW Notice, to either (i) forego the Refurbishment Allowance, in which event subsection (c) above shall be deemed null and void and of no further force or effect with respect to the applicable Extension Term, or (ii) deliver to Landlord an Irrevocable Letter of Credit (the "Letter of Credit") in the amount of One Million Five Hundred Thousand and No/100 Dollars (\$1,500,000.00). If Tenant fails to respond within said 10-business day period, Tenant shall be deemed to have elected to forego the Refurbishment Allowance for the applicable Extension Term. If Tenant elects to deliver the Letter of Credit, the Letter of Credit shall be delivered prior to the commencement of the Extension Term in form and from a financial institution reasonably acceptable to Landlord, and, except as set forth below, shall be maintained in full force and effect throughout the Lease Term and during the sixty (60) day period after the later of (x) the expiration of the Lease Term or (y) the date that Tenant delivers possession of the Leased Premises to Landlord, as security for the performance by Tenant of all of Tenant's obligations contained in this Lease. In the event that, during the Lease Term, Tenant fails to deliver to Landlord a renewal or replacement to the Letter of Credit by a date no later than forty-five (45) days prior to its expiration date, Landlord shall have the right to demand and receive payment in full under the letter of credit and to hold the cash proceeds as a security deposit under this Lease for the applicable Extension Term. Notwithstanding the foregoing, commencing as of the first (1st) anniversary of the applicable Extension Term and continuing on each subsequent anniversary of the applicable Extension Term, the Letter of Credit shall be reduced by \$500,000.00 provided that (A) the Letter of Credit is then in full force and effect (i.e. it has not been converted to cash), and (B) Tenant is not in default hereunder that is then continuing (provided that if there is a default hereunder that has occurred, but the cure period related thereto has not expired, the Letter of Credit shall still reduce provided that Tenant does cure such default within such cure period). Following each such reduction in the Letter of Credit, and provided the conditions set forth in clauses (A) and (B) are satisfied, Landlord shall (at no cost to Landlord) (1) accept from the issuer of the Letter of Credit an amendment to the Letter of Credit reducing the Letter of Credit by \$500,000.00, but which does not otherwise amend or modify the same, and (2) execute and deliver to the issuer of the Letter of Credit such instruments as may be reasonably required by such issuer to effectuate such reduction. At such time, if at all, as the Letter of Credit is reduced to zero, Landlord shall return the Letter of Credit to Tenant.
  - (e) The option to extend provided in subparagraph (a) above is personal to The William

Carter Company (or its Permitted Transferee) and shall automatically terminate and be of no further force and effect if The William Carter Company assigns its interest in the Lease (except to a Permitted Transferee), or sublets more than 100,000 square feet of the Leased Premises (other than to a Permitted Transferee).

# Section 17.05. Option to Surrender Space.

- (a) Provided that (i) Tenant exercises the Expansion Option pursuant to Section 17.01 above, and (ii) no default has occurred and is then continuing (provided that if there is a default hereunder that has occurred, but the cure period related thereto has not expired, Tenant's exercise of this option to extend shall be valid provided that Tenant does cure such default within such cure period), Tenant shall have the right to surrender a portion of the Leased Premises (such portion being referred to herein as the "Reduction Space") consisting of up to 556,394 square feet, but in no event less than 265,212 square feet, in accordance with the terms of this Section 17.05; provided, however, that (A) the configuration of the Reduction Space must reasonably run along column lines from dock wall to dock wall so as to preserve the cross-dock nature of the Building, and (B) the Leased Premises following such surrender must consist of contiguous space. In the event that Tenant exercises its right to surrender the Reduction Space, such surrender shall be effective as of September 30, 2018 (the "Surrender Date"). In order to exercise such surrender, Tenant shall notify Landlord of such exercise in writing on or before September 30, 2017. If Tenant fails to notify Landlord by the deadline set forth above, Tenant shall have waived Tenant's surrender right for the remainder of the term of the Lease and any extensions thereof.
- (b) In the event that Tenant exercises its option to surrender the Reduction Space pursuant to subsection (a) above, Tenant shall deliver to Landlord, in immediately available funds, an amount equal to One Million Five Hundred Thousand and No/100 Dollars (\$1,500,000.00) (the "Surrender Fee") on or before the Surrender Date; provided, however, that if Tenant exercised its option to use the Additional Allowance as set forth in Section 2(e) of Exhibit F below, the Surrender Fee shall be increased by an amount equal to One Hundred Eighty-Three Thousand Four Hundred Twenty-Seven Thousand and 19/100 Dollars (\$183,427.19) multiplied by the amount of the Additional Allowance actually used by Tenant, then divided by One Million and No/100 Dollars (\$1,000,000.00). Additionally, if the Reduction Space consists of less than 556,394 square feet, the Surrender Fee, as adjusted pursuant to the foregoing sentence, shall be prorated accordingly by multiplying it by the number of square feet actually being given back and dividing it by 556,394. Such payment is made in consideration for Landlord's grant of this option to surrender to compensate Landlord for rental and other concessions given to Tenant and for other good and valuable consideration. Such payment does not constitute payment of rent to Landlord.
- (c) In the event that Tenant exercises its option to surrender the Reduction Space pursuant to subsection (a) above (i) commencing as of the Surrender Date, all rights and obligations of Tenant with respect to the Reduction Space shall terminate and be of no further force or effect (provided, however, that any of Tenant's obligations under the Lease that survive the termination of the Lease shall continue to apply to the Reduction Space as provided therein), (ii) Tenant shall remain responsible for any Minimum Annual Rent and Additional Rent payable with respect to the Reduction Space and attributable to any period up through and including the effective date of such surrender, (iii) Tenant shall reimburse Landlord upon demand for the actual and reasonable cost of any demising wall necessary to subdivide the space and any necessary changes to the security fence required as a result of such surrender (provided that Landlord shall separate any utilities from the Reduction Space to the extent required at Landlord's sole cost and expense), and (iv) the Lease shall continue unmodified and in full force and effect, except that thereafter (A) all references to the "Leased Premises" under the Lease shall refer to the Leased Premises less and except the Reduction Space, and (B) the Rentable Area, Tenant's Proportionate Share, and the

Minimum Annual Rent and Monthly Rental Installments shall be adjusted proportionately.

- (d) If Tenant exercises its right to surrender the Reduction Space pursuant to subsection (a) above, and fails to surrender the Reduction Space on or before the Surrender Date, Tenant shall be deemed to be holding over with respect to the Reduction Space, as set forth in Section 2.04 of the Lease.
- (e) If Tenant exercises its right to surrender the Reduction Space, at the election of either party, Landlord and Tenant shall enter into an amendment confirming the terms set forth in this <u>Section 17.05</u>; provided, however, that this <u>Section 17.05</u> shall be fully effective on the terms and conditions set forth above, whether or not such amendment is executed and delivered.
- (f) The option to surrender space provided in subparagraph (a) above is personal to The William Carter Company (or its Permitted Transferee) and shall automatically terminate and be of no further force and effect if The William Carter Company assigns its interest in the Lease (except to a Permitted Transferee).

Section 17.06. Right of First Offer to Purchase. Provided that (i) Tenant exercises the Expansion Option pursuant to Section 17.01 above, and (ii) no default has occurred and is then continuing (provided that if there is a default hereunder that has occurred, but the cure period related thereto has not expired, Tenant's exercise of this option to extend shall be valid provided that Tenant does cure such default within such cure period), Landlord hereby grants to Tenant a right of first offer (the "Purchase Offer") to purchase the Building, subject to the terms and conditions set forth herein.

- (a) The term of the Purchase Offer shall commence as of the date hereof and shall continue throughout the Lease Term, unless sooner terminated pursuant to the terms hereof. Notwithstanding anything contained herein to the contrary, in the event the Lease is terminated or expires prior to the exercise of the Purchase Offer by Tenant, then the Purchase Offer shall terminate.
- (b) Prior to offering the Building and/or Leased Premises for sale to a third party, Landlord shall deliver to Tenant a written notice that Landlord intends to list the Building for sale (the "Notice to Sell"), which Notice to Sell shall specify, among other things, the purchase price for the Building and the terms of payment (the "Purchase Price"). Tenant shall have thirty (30) days after receipt of the Notice to Sell to deliver an offer to Landlord offering to purchase the Building (the "Notice of Purchase") for the Purchase Price and on the terms set forth in the Notice to Sell. The negotiation and execution of a mutually acceptable purchase and sale agreement, based on Landlord's standard form, must occur no more than thirty (30) calendar days after the date on which Tenant gives Landlord the Notice of Purchase. Landlord and Tenant agree to negotiate said purchase and sale agreement during said 30-day period in good faith; provided, however, that Tenant acknowledges that the purchase and sale agreement will provide that the contemplated purchase and sale is subject to approval thereof by Landlord's investment committee on or before the expiration of any applicable inspection period set forth therein, and that if Landlord's investment committee does not approve such transaction, Landlord will reimburse Tenant for its reasonable and actual third party verified out of pocket expenses incurred in connection with the proposed purchase and sale, up to a maximum of Fifty Thousand and No/100 Dollars (\$50,000.00).
- (c) If Tenant fails or elects not to give the Notice of Purchase within said thirty (30) day period, then this Purchase Offer shall terminate and Landlord may proceed to offer to sell the Building and/or Leased Premises, and may thereafter sell the Building and/or Leased Premises at a price equal to or greater than the Purchase Price offered to Tenant and upon terms no more favorable than those offered to Tenant, without any longer being subject to this Purchase Offer, except as provided above. Provided,

however, (i) if, within one (1) year after the termination of the Purchase Offer pursuant to the preceding sentence, Landlord fails to enter into a binding contract with a third party for the sale of the Building and/or Leased Premises at a purchase price that is equal to or greater than the Purchase Price set forth in Landlord's Notice to Sell (the "New Contract"), or (ii) Landlord enters into the New Contract, but the New Contract is terminated for any reason prior to the consummation of the purchase and sale contemplated therein, then the Purchase Offer shall be deemed reinstated and Landlord shall again be required to comply with the provisions of this <u>Section 17.06</u>.

- (d) If Tenant elects to give the Notice of Purchase within said thirty (30) day period, but a mutually acceptable purchase and sale agreement is not executed, delivered and accepted by and between Landlord and Tenant within the thirty (30) calendar day period referenced in subsection (b) above, then this Purchase Offer shall terminate and Landlord may proceed to offer to sell the Building and/or Leased Premises, and may thereafter sell the Building and/or Leased Premises, without any longer being subject to this Purchase Offer, except as set forth above. Provided, however, (i) if, within two (2) years after the termination of the Purchase Offer pursuant to the preceding sentence, Landlord fails to enter into a New Contract, or (ii) Landlord enters into the New Contract, but the New Contract is terminated for any reason prior the consummation of the purchase and sale contemplated therein, then the Purchase Offer shall be deemed reinstated and Landlord shall again be required to comply with the provisions of this Section 17.06.
- (e) The following transactions by Landlord shall be excluded from the Purchase Offer (in which event the Purchase Offer shall continue in full force and effect following any such transaction):
- (i) A transfer of the Building from Landlord to a joint venture partner of Landlord, or from one joint venture partner of Landlord to another joint venture partner of Landlord, or a transfer of the Building to an entity controlled by Landlord or a joint venture partner of Landlord;
- (ii) A transfer of the Building to or from an industrial development authority or other governmental or quasi-governmental agency (collectively, the "Agency") as part of a tax reduction or tax abatement program in which Landlord leases the Building back from the Agency and then subleases to a tenant;
- (iii) A sale of the Building to the appropriate condemning authority pursuant to eminent domain or under threat of eminent domain;
- (iv) If Landlord creates a security interest in the Building as collateral for a loan or in the event of a conveyance pursuant to a foreclosure of a security interest or a deed in lieu of foreclosure; or
- (v) A sale of the Building in connection with any bona fide portfolio transaction that includes the Building and one or more additional buildings owned by Landlord or its affiliate.
  - (f) This Purchase Offer shall be null and void and terminate if Tenant is a holdover Tenant pursuant to <u>Section 2.04</u> of the Lease.
- (g) The right of first offer to purchase provided in this <u>Section 17.06</u> is personal to The William Carter Company (or its Permitted Transferee) and shall automatically terminate and be of no further force and effect if The William Carter Company assigns its interest in the Lease (except to a Permitted Transferee), or sublets more than 100,000 square feet of the Leased Premises (other than to a

Permitted Transferee).

<u>Section 17.07</u>. Free Trade Zone. In the event Tenant exercises the Expansion Option pursuant to <u>Section 17.01</u> above, Tenant shall have the right to pursue qualification of the entire Leased Premises and Adjacent Land as a Free Trade Zone. Landlord shall cooperate reasonably with Tenant in connection therewith, and shall complete and execute any related paperwork or documentation; provided, however, that Landlord's costs with respect to such Free Trade Zone qualification shall not exceed Twenty-Five Thousand and No/100 Dollars (\$25,000.00).

#### Section 17.08, Warranty.

- (a) Landlord hereby warrants to Tenant, which warranty shall survive through and including the initial Lease Term if the Expansion Option is not exercised, and through and including September 30, 2013 if the Expansion Option is exercised (the "Systems Warranty Period"), that the building systems, including but not limited to, electrical, sprinkler, plumbing, and heating, ventilation and air conditioning systems servicing the Leased Premises shall be in good working order. The foregoing warranty shall include all repairs and/or replacements required during the Systems Warranty Period. In addition, Landlord warrants that during the Systems Warranty Period, the heating, ventilation and air conditioning system will be able to handle three (3) air changes per hour.
- (b) Landlord hereby warrants to Tenant, which warranty shall survive for the three (3) year period following the Commencement Date, that provided Tenant does not exceed the floor load capacity, the floor slab within the Leased Premises shall be free from defects.
- (c) The foregoing warranties shall exclude damages or defects caused by Tenant, its agents, employees or contractors, improper or insufficient maintenance, improper operation or normal wear and tear under normal usage.
- (d) Following the expiration of any warranty period set forth in this Lease, Landlord shall pass through to Tenant the benefit of any warranties held by Landlord with respect to the Leased Premises and the Expansion Space, as applicable.

# Section 17.09. Compliance with Law.

- (a) <u>Existing Governmental Regulations</u>. If any federal, state or local laws, ordinances, orders, rules, regulations or requirements (collectively, "Governmental Requirements") in existence as of the date of the Lease require an alteration or modification of the Leased Premises (a "Code Modification") and such Code Modification (i) is not made necessary as a result of the specific use being made by Tenant of the Leased Premises (as distinguished from an alteration or improvement which would be required to be made by the owner of any warehouse building comparable to the Building irrespective of the use thereof by any particular occupant), and (ii) is not made necessary as a result of any alteration of the Leased Premises by Tenant, such Code Modification shall be performed by Landlord, at Landlord's sole cost and expense.
- (b) <u>Governmental Regulations Landlord Responsibility</u>. If, as a result of one or more Governmental Requirements that are not in existence as of the date of this Lease, it is necessary from time to time during the Lease Term, to perform a Code Modification to the Building or the Common Areas that (i) is not made necessary as a result of the specific use being made by Tenant of Leased Premises (as distinguished from an alteration or improvement which would be required to be made by the owner of any

warehouse building comparable to the Building irrespective of the use thereof by any particular occupant), and (ii) is not made necessary as a result of any alteration of the Leased Premises by Tenant, such Code Modification shall be performed by Landlord and cost thereof shall be amortized over the useful life of the improvements in accordance with GAAP and shall be included in Operating Expenses as a Controllable Expense, and as such, shall also be subject to the CAM Cap set forth in <u>Section 3,05</u> above.

(c) <u>Governmental Regulations – Tenant Responsibility</u>. If, as a result of one or more Governmental Requirements, it is necessary from time to time during the Lease Term to perform a Code Modification to the Building or the Common Areas that is made necessary as a result of the specific use being made by Tenant of the Leased Premises or as a result of any alteration of the Leased Premises by Tenant, such Code Modification shall be the sole and exclusive responsibility of Tenant in all respects; provided, however, that Tenant shall have the right to retract its request to perform a proposed alteration in the event that the performance of such alteration would trigger the requirement for a Code Modification.

# Section 17.10. Tax Abatement Program.

- (a) <u>Application</u>. Provided Tenant exercises the Expansion Option pursuant to <u>Section 17.01</u> above, Landlord agrees to participate in the Jackson County real estate tax abatement program (the "Tax Abatement Program") for the benefit of Tenant, and at the time designated by Tenant. Tenant shall file the application for the Tax Abatement Program and Landlord shall cooperate with Tenant in connection therewith.
- (b) Reimbursement. Tenant shall promptly reimburse Landlord for any and all reasonable costs incurred by Landlord and related to the Tax Abatement Program, including, without limitation (i) the costs, if any, to file the application, (ii) attorneys' fees, (iii) costs associated with any loan modification required by Landlord's lender (Landlord hereby agreeing to keep Tenant apprised of the process and costs articulated by Landlord's lender), and (iv) the cost of a leasehold title insurance policy insuring Landlord's interest in the Property following Landlord's conveyance of fee title to the Property as described below.
- (c) <u>Benefits</u>. Following the inclusion of the Property in the Tax Abatement Program, Landlord shall pass through to Tenant all reductions or abatements applicable to the Leased Premises. If the applicable authority elects not to include the Property in the Tax Abatement Program or if the Property is included in the Tax Abatement Program and thereafter removed therefrom at any point during the Lease Term for any reason, Tenant's obligations under this Lease shall not be affected. Any tax abatement received by Landlord in connection with the Tax Abatement Program prior to the Commencement Date shall be credited to Tenant in such manner as Tenant reasonably requests.
- (d) <u>Master Lease</u>. Landlord and Tenant acknowledge and agree that the Tax Abatement Program requires that Landlord convey fee title to the Property to a development authority with a leaseback of the Property to Landlord pursuant to a Master Lease in form reasonably acceptable to Tenant (the "Master Lease") and thus, this Lease shall automatically become a sublease for the term of the Master Lease and subject to the terms and conditions of the Master Lease. Notwithstanding, but without limiting the foregoing, Tenant shall, upon request, execute any and all documents necessary to confirm the status of this Lease as a sublease of the Master Lease and Tenant's consent thereto and that this Lease shall survive and become a prime lease if the Lease Term shall extend beyond the term of the Master Lease.
  - (e) Additional Rent. Tenant shall review and approve the Master Lease and shall comply

with all terms and conditions thereof. Tenant acknowledges that Additional Rent under this Lease to be paid by Tenant shall include any payment Landlord is required to make under the Master Lease, with the exception of rental payments that are equal to the principal and interest payments payable to Landlord in connection with the Tax Abatement Program. Tenant shall indemnify Landlord from and against all claims, damages, costs and expenses, including without limitation, reasonable attorney's fees actually incurred without regard to statutory interpretation and court costs, which Landlord may suffer as a result of a default under the Master Lease caused by the acts or omissions of Tenant. This subsection (e) shall survive the expiration or any earlier termination of this Lease.

- (f) Option. The documents to be executed by Landlord to implement the Tax Abatement Program must be in a form reasonably acceptable to Landlord and Tenant. The Master Lease must contain an option (the "Option") in favor of Landlord to purchase the Property for a nominal amount (which Tenant agrees to prepay on Landlord's behalf) and Landlord shall receive a leasehold title insurance policy, the cost of which shall be paid by Tenant, insuring Landlord's interest as Tenant under the Master Lease and the Option.
- (g) Purchase. Provided the Tax Abatement Program has been implemented, in the event that Landlord elects to sell the Property during the Lease Term, Landlord will first require that the purchaser take an assignment of the Master Lease in lieu of fee title to the Property so as to preserve the Tax Abatement Program. Should the proposed purchaser refuse such an assignment, Landlord shall have the right to exercise the Option and repurchase the Property, thereby possibly ending participation in the Tax Abatement Program, provided that if (i) Landlord exercises the Option prior to the scheduled end of the term of the Master Lease, and (ii) as a result of Landlord's exercise of the Option, the Property is no longer part of the Tax Abatement Program, Landlord, not Tenant, shall pay the Real Estate Taxes that otherwise would have been abated, and such amount shall not be paid by Tenant as Additional Rent.
- (h) <u>Definition of Property</u>. Landlord and Tenant acknowledge and agree that for purposes of this <u>Section 17.10</u>, the term "Property" may exclude the Adjacent Land.

<u>Section 17.11</u>. <u>T5 Lighting</u>. Landlord acknowledges that Tenant may elect to include T5 lighting with motion sensors as part of the Expansion Improvements, and that such lighting should provide twenty to twenty-five foot-candles on an open plan. The exact materials to be used, installation location and the timing of the T5 lighting installation shall be reasonably acceptable to both Landlord and Tenant. In the event any tax credits and/or incentives are issued by any governmental authority in connection with such T5 lighting, such credits and incentives shall be passed through to Tenant for Tenant's benefit. Landlord agrees to cooperate reasonably with Tenant, at no cost to Landlord, in applying for any such tax credits and/or incentives.

Section 17.12. Memorandum of Lease. Landlord and Tenant agree to execute a memorandum of this Lease substantially in the form attached hereto as **Exhibit G** (the "Memorandum of Lease"). Landlord and Tenant acknowledge, however, the Memorandum of Lease shall not be effective unless and until Tenant exercises the Expansion Option pursuant to Section 17.01 above. If Tenant fails or elects not to exercise the Expansion Option, Tenant shall destroy the Memorandum of Lease. If Tenant exercises the Extension Option set forth in Section 17.01 above, Tenant shall have the right to record the Memorandum of Lease, at is sole cost and expense; provided, however, that prior to such recording, Tenant has delivered to Landlord a Quitclaim Deed in the form attached hereto as **Exhibit H** (the "Release") executed by Tenant, which Release Landlord shall hold in trust pending the expiration or earlier termination of this Lease. Tenant hereby agrees that Landlord shall have the right to record the Release upon the termination or expiration of the Lease.

## **ARTICLE 18 - LEASE GUARANTY**

<u>Section 18.01</u>. <u>Lease Guaranty</u>. Duke Realty Limited Partnership shall also execute this Lease for the sole purpose of guarantying the obligations of Duke Secured Financing 2009-1 ALZ, LLC hereunder to the extent that Duke Secured Financing 2009-1 ALZ, LLC is responsible under the Lease for the payment of the Allowance, the Additional Allowance and the cost of development of the Adjacent Land, as set forth in <u>Section 2</u> of <u>Exhibit F</u> to the Lease and <u>Section 17.02</u> of the Lease.

(SIGNATURES CONTAINED ON FOLLOWING PAGE)

IN WITNESS WHEREOF, the parties hereto have executed this Lease as of the day and year first above written.

LANDLORD:
DUKE SECURED FINANCING 2009-1 ALZ, LLC, a Delaware limited liability company
By: Duke Realty Limited Partnership, an Indiana limited partnership, sole member and manager
By: Duke Realty Corporation, its General Partner
By:
Name: Title:
Dated:
TENANT:
THE WILLIAM CARTER COMPANY, a Massachusetts corporation
Ву:
Name: Title:
Tuc
Dated:

Duke Realty Limited Partnership is executing this Lease for the sole purpose of guarantying the obligations of Duke Secured Financing 2009-1 ALZ, LLC hereunder to the extent Duke Secured Financing 2009-1 ALZ, LLC is responsible under the Lease for the payment of the Allowance, the Additional Allowance and the cost of development of the Adjacent Land, as set forth in Section 2 of Exhibit F to the Lease and Section 17.02 of the Lease.

Duke Realty Limited Partnership, an Indiana limited partnership, sole member and manager

By:	Duke Realty Corporation, its General Partner
	By:
	Name:
	Title:
Dated:_	

# EXHIBIT A

# SITE PLAN OF LEASED PREMISES

[TO BE ADDED]

#### **EXHIBIT B**

#### **BUILDING READINESS WORK**

Deep	clean	all	car	pet	and	vin	vl	flo	or	in	g

Clean walls within warehouse portion

Deep clean restrooms; replace any stained/rusted areas; update and repair divider walls, tile work and fixtures as needed

Replace all stained or damaged ceiling tiles

Clean inside and outside of all windows

Scrub warehouse floor

Power wash inside and outside of all dock doors

Power wash truck court, parking areas, and sidewalks, as needed

Power wash and/or touch-up exterior walls, as needed

Touch-up or repaint all exterior staircases, personnel doors, bollards and railings

Recertify sprinkler risers, fire pump and monitoring

Replace or recertify expired or soon-to-expire fire extinguishers

Clean louvers and exhaust fans and confirm good working condition

Confirm perimeter lighting is in good working condition

Confirm generator is commissioned and in good working condition

Confirm dock doors, levelers and dock equipment are in operating condition

#### **EXHIBIT C**

#### LETTER OF UNDERSTANDING - LEASED PREMISES

Duke Realty Limited Partnership	
Attention:	, Property Manager
("Landlord") and The	Agreement between Duke Secured Financing 2009-1 ALZ, LLC, a Delaware limited liability company William Carter Company, a Massachusetts corporation ("Tenant") for the Leased Premises located at 625 traselton, Georgia 30517 (the "Leased Premises"), within Park 85 at Braselton, dated
Dear:	

The undersigned, on behalf of Tenant, certifies to Landlord as follows:

- 1. The Commencement Date under the Lease is April 1, 2012.
- 2. The rent commencement date is April 1, 2012.
  - 3. The expiration date of the Lease is March 31, 2013.
  - 4. The Lease (including amendments or guaranty, if any) is the entire agreement between Landlord and Tenant as to the leasing of the Leased Premises and is in full force and effect.
- 5. The Landlord has completed the improvements designated as Landlord's obligation under the Lease (excluding punchlist items as agreed upon by Landlord and Tenant), if any, and Tenant has accepted the Leased Premises as of the Commencement Date.
  - 6. To the actual knowledge of the undersigned, there are no uncured events of default by either Tenant or Landlord under the Lease.

[Signatures contained on following page]

IN WITNESS WHEREOF, the undersigned, 20	has caused this Letter of Understanding to be executed this day of
	[EXHIBIT – Not for signature]
	THE WILLIAM CARTER COMPANY, a Massachusetts corporation
	By: Printed Name: Title:
ACKNOWLEDGED AND AGREED TO THIS day of, 2012 by:	
DUKE SECURED FINANCING 2009-1 ALZ, LLC a Delaware limited liability company	
By: Duke Realty Limited Partnership, an Indiana limited partnership, sole member and managements of the control	ger
By: Duke Realty Corporation, its General Partner	
By: Name: Title:	

# **EXHIBIT C-1**

# LETTER OF UNDERSTANDING – EXPANSION SPACE

		y Limited Partnership , Property Manager
		RE: Lease Agreement between Duke Secured Financing 2009-1 ALZ, LLC, a Delaware limited liability company ("Landlord") and The William Carter Company, a Massachusetts corporation ("Tenant") for the Leased Premises located at 625 Braselton Parkway, Braselton, Georgia 30517 (the "Leased Premises"), within Park 85 at Braselton, dated (the "Lease").
Dear		:
	The	e undersigned, on behalf of Tenant, certifies to Landlord as follows:
	1.	The Expansion Date under the Lease is October 1, 2012.
	2.	The rent commencement date is October 1, 2013.
		3. The expiration date of the Lease is September 30, 2023.
		4. The Lease (including amendments or guaranty, if any) is the entire agreement between Landlord and Tenant as to the leasing of the Expansion Space and is in full force and effect.
	5.	Except for
		6. To the actual knowledge of the undersigned, there are no uncured events of default by either Tenant or Landlord under the Lease.
		[Signatures contained on following page]
		43

IN WITNESS WHEREOF, the undersigned, 20	has caused this Letter of Understanding to be executed this day of
	[EXHIBIT – Not for signature]
	THE WILLIAM CARTER COMPANY, a Massachusetts corporation
	By: Printed Name: Title:
ACKNOWLEDGED AND AGREED TO THIS day of, 2012 by: DUKE SECURED FINANCING 2009-1 ALZ, LLC	
a Delaware limited liability company  By: Duke Realty Limited Partnership, an Indiana limited partnership, sole member and mana	ger
By: Duke Realty Corporation, its General Partner	
By: Name: Title:	

#### **EXHIBIT D**

#### **RULES AND REGULATIONS**

- 1. The sidewalks, entrances, driveways and roadways serving and adjacent to the Leased Premises shall not be unreasonably obstructed or used for any purpose other than ingress and egress. Landlord shall control the Common Areas.
- 2. No awnings or other projections shall be attached to the outside walls of the Building. All electric ceiling fixtures hung in offices or spaces along the perimeter of the Building must be fluorescent, of a quality, type, design and tube color approved by Landlord. Neither the interior nor the exterior of any windows shall be coated or otherwise sunscreened without written consent of Landlord.
- 3. No sign, advertisement, notice or handbill shall be exhibited, distributed, painted or affixed by any tenant on, about or from any part of the Leased Premises, the Building or in the Common Areas including the parking area without the prior written consent of Landlord, except as otherwise set forth in the Lease.
- 4. The sinks and toilets and other plumbing fixtures shall not be used for any purpose other than those for which they were constructed, and no sweepings, rubbish, rags, or other substances shall be thrown therein. All damages resulting from any misuse of the fixtures shall be borne by the tenant who, or whose subtenants, assignees or any of their servants, employees, agents, visitors or licensees shall have caused the same.
- 5. No boring, cutting or stringing of wires or laying of any floor coverings shall be permitted, except with the prior written consent of the Landlord and as the Landlord may reasonably direct. Landlord shall reasonably direct electricians as to where and how telephone or data cabling are to be introduced. The location of telephones, call boxes and other office equipment affixed to the Leased Premises shall be subject to the approval of Landlord.
- 6. No bicycles, vehicles, birds or animals of any kind (except seeing eye dogs) shall be brought into or kept in or about the Leased Premises. Except as set forth in the CD's, no cooking shall be done or permitted by any tenant on the Leased Premises without first receiving Landlord's consent, except microwave cooking, and the preparation of coffee, tea, hot chocolate and similar items for tenants and their employees. No tenant shall cause or permit any unusual or objectionable odors to be produced in or permeate from the Leased Premises.
- 7. The Leased Premises shall not be used for manufacturing, unless such use conforms to the zoning applicable to the area and is in compliance with all terms and conditions set forth in the Lease. No tenant shall occupy or permit any portion of the Leased Premises to be occupied as an office for the manufacture or sale of liquor, narcotics, or tobacco in any form, or as a medical office, or as a barber or manicure shop, or a dance, exercise or music studio, or any type of school or daycare or copy, photographic or print shop or an employment bureau without the express written consent of Landlord. The Leased Premises shall not be used for lodging or sleeping or for any immoral or illegal purpose.
- 8. No tenant shall make, or permit to be made any unseemly, excessive or disturbing noises or disturb or interfere with occupants of this or neighboring buildings or premises or those having business with them, whether by the use of any musical instrument, radio, phonograph, unusual noise, or in any other way. No tenant shall throw anything out of doors, windows or down the passageways.

- 9. No tenant, subtenant or assignee nor any of its servants, employees, agents, visitors or licensees, shall at any time bring or keep upon the Leased Premises any flammable, combustible or explosive fluid, chemical or substance or firearm.
- 10. No additional locks or bolts of any kind shall be placed upon any of the doors or windows by any tenant. Tenant shall have the right to re-key or change some or all of the locks in the Building if it elects, provided that Tenant shall give Landlord a copy of suck keys upon request by Landlord. Each tenant must upon the termination of its tenancy, restore to the Landlord all keys of doors, offices, and toilet rooms, either furnished to, or otherwise procured by, such tenant and in the event of the loss of keys so furnished, such tenant shall pay to the Landlord the cost of replacing the same or of changing the lock or locks opened by such lost key if Landlord shall deem it reasonably necessary to make such changes.
  - 11. Intentionally omitted.
- 12. Each tenant shall be responsible for all persons entering the Building at tenant's invitation, express or implied. Landlord shall in no case be liable for damages for any error with regard to the admission to or exclusion from the Building of any person. In case of an invasion, mob riot, public excitement or other circumstances rendering such action advisable in Landlord's reasonable opinion, Landlord reserves the right without any abatement of rent to require all persons to vacate the Building and to prevent access to the Building during the continuance of the same for the safety of the tenants and the protection of the Building and the property in the Building. Landlord agrees to keep such a closure to the minimum amount of time that is necessary, in Landlord's reasonable opinion, to protect individuals and the Building.
- 13. Canvassing, soliciting and peddling in the Building are prohibited, and each tenant shall report and otherwise cooperate to prevent the same.
- 14. All equipment of any electrical or mechanical nature shall be placed by tenant in the Leased Premises in settings that will, to the extent reasonably possible, absorb or prevent vibrations, noise and annoyance.
  - 15. Intentionally omitted.
  - 16. Intentionally omitted.
- 17. The Building is a smoke-free building. Smoking is strictly prohibited within the Building. Smoking shall only be allowed in areas reasonably designated as a smoking area by Landlord. Tenant and its employees, representatives, contractors or invitees shall not smoke within the Building or throw cigar or cigarette butts or other substances or litter of any kind in or about the Building, except in receptacles for that purpose.
- 18. Tenants will insure that all doors are securely locked, and water faucets, electric lights (except security lights) and electric machinery (except as necessary to be on during the night) are turned off before leaving the Building.
- 19 Tenant, its employees, customers, invitees and guests shall, when using the parking facilities in and around the Building, observe and obey all signs regarding fire lanes and no-parking and

driving speed zones and designated handicapped and visitor spaces, and when parking always park between the designated lines. Each vehicle shall park in one parking space only. Landlord reserves the right to tow away, at the expense of the owner, any vehicle which is improperly parked or parked in a no-parking zone or in a designated handicapped area, and any vehicle which is left in any parking lot in violation of the foregoing regulations, provided, however, that Landlord shall give twenty-four (24) hours' prior verbal notice to Tenant's manager of the facility prior to towing. All vehicles shall be parked at the sole risk of the owner, and Landlord assumes no responsibility for any damage to or loss of vehicles.

- 20. Intentionally omitted.
- 21. No outside storage is permitted including without limitation the storage of trucks and other vehicles. This provision does not apply to the temporary parking of trucks at the Leased Premises, nor to the merchandise that may be in such trucks while they are being loaded or waiting to be picked up.
  - 22. No tenant shall be allowed to conduct an auction from the Leased Premises without the prior written consent of Landlord.

It is Landlord's desire to maintain in the Building and Common Areas the highest standard of dignity and good taste consistent with comfort and convenience for tenants. Any action or condition not meeting this high standard should be reported directly to Landlord. The Landlord reserves the right to make such other and further rules and regulations as in its judgment may from time to time be reasonably necessary for the safety, care and cleanliness of the Building and Common Areas, and for the preservation of good order therein.

#### **EXHIBIT E**

#### FORM OF SNDA

PREPARED BY AND RETURN TO: Charles W. Crabtree, Jr., Esq. Carter's / OshKosh B'gosh 1170 Peachtree Street, Suite 900 Atlanta, GA 30309

# SUBORDINATION, NON-DISTURBANCE AND ATTORNMENT AGREEMENT

THIS AGREEMENT, made as of the \_\_\_\_\_ day of \_\_\_\_\_\_, 2012, by and among ALLIANZ LIFE INSURANCE COMPANY OF NORTH AMERICA, a Minnesota corporation, whose address is c/o Allianz of America, Inc., 55 Greens Farms Road, P.O. Box 5160, Westport, Connecticut 06881-5160, Attn: Real Estate Department (hereinafter called "Mortgagee"), DUKE SECURED FINANCING 2009-1 ALZ, LLC, a Delaware limited liability company, whose address is 3715 Davinci Court, Suite 300, Peachtree Corners, Georgia 30092, Attn.: V.P. – Asset Management and Customer Service (hereinafter called "Landlord"), and THE WILLIAM CARTER COMPANY, a Massachusetts corporation, whose address is 1170 Peachtree Street, Suite 900, Atlanta, Georgia 30309, Attn.: Vice President – Real Estate (hereinafter called "Tenant").

# WITNESSETH:

WHEREAS, Mortgagee has made or is about to make a loan to Landlord secured by a mortgage or deed to secure debt (hereinafter called the "Mortgage") covering a parcel of land owned by Landlord and located at 625 Braselton Parkway, Braselton, Georgia 30517 (hereinafter called the "Mortgaged Property"); and

WHEREAS, by a certain lease heretofore entered into between Landlord and Tenant, or their predecessors in interest, dated as of \_\_\_\_\_\_\_, 2012 (hereinafter, the "Lease"), Landlord leased to Tenant a portion of the Mortgaged Property (said portion being hereinafter called the "Leased Premises"); and

WHEREAS, the Lease includes the right to construct and install parking spaces on an adjacent property that is not part of the Mortgaged Property (Landlord having secured an easement from the owner of the adjacent property for such parking construction and use); and

WHEREAS, a copy of the Lease has been delivered to Mortgagee, the receipt of which is hereby acknowledged; and

WHEREAS, Mortgagee is unwilling to make said loan to the Landlord unless the Lease is subordinate to the lien of the Mortgage; and

WHEREAS, the Lease provides that the Lease shall become subject and subordinate to the lien of a mortgage placed upon Landlord's interest in the Leased Premises if and when a non-disturbance agreement is entered into with respect to such mortgage; and

WHEREAS, the parties hereto desire to effect the subordination of the Lease to the lien of the Mortgage and to provide for the non-disturbance of Tenant by Mortgagee.

NOW, THEREFORE, in consideration of the premises and of the mutual covenants and agreements herein contained and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto, intending to be legally bound hereby, agree as follows:

- 1. Mortgagee hereby consents to and approves the Lease.
- 2. Tenant covenants and agrees with Mortgagee that the Lease is hereby made and shall continue hereafter to be subject and subordinate to the lien of the Mortgage, (as same may be modified and extended) subject to the provisions of this Agreement.
  - 3. Tenant certifies that the Lease is presently in full force and effect.
- 4. Mortgagee agrees that so long as the Lease shall be in full force and effect and Tenant is not in default thereunder beyond any applicable cure period:
- 4.1Except as required by applicable law governing foreclosures and/or sales pursuant to power of sale, Tenant shall not be named or joined as a party defendant or otherwise in any suit, action or proceeding for the foreclosure of the Mortgage or to enforce any rights under the Mortgage or the bond or note or other obligation secured thereby.
- 4.2The possession by Tenant of the Leased Premises and the Tenant's rights thereto shall not be disturbed, affected or impaired by, nor will the Lease or the term thereof be terminated or otherwise adversely affected by (i) any suit, action or proceeding upon the Mortgage or the bond or note or other obligation secured thereby, or for the foreclosure of the Mortgage or the enforcement of any rights under the Mortgage or any other documents held by Mortgagee, or by any judicial sale or execution or other sale of the Mortgaged Property, or by any deed given to Mortgagee by any other documents or as a matter of law, or (ii) any default under the Mortgage or the bond or note or other obligation secured thereby.
- 5. Mortgagee hereby acknowledges and agrees that all fixtures and equipment whether owned by Tenant or any subtenant or leased by Tenant and installed in or on the Leased Premises, regardless of the manner or mode of attachment, shall be and remain the property of Tenant and may, subject to the provision of the Lease, be removed by Tenant at any time. In no event (including a default under the Lease or Mortgage) shall Mortgagee have any liens, rights or claims in Tenant's fixtures and equipment, whether or not all or any part thereof shall be deemed fixtures; and Mortgagee expressly waives all rights of levy, distraint, or execution with respect to said fixtures and equipment arising out of the Mortgage.

- 6. If Mortgagee shall become the owner of the Mortgaged Property by reason of foreclosure of the Mortgage or otherwise, or if the Mortgaged Property shall be sold as a result of any action or proceeding to foreclose the Mortgage or by a deed given in lieu of foreclosure, the Lease shall continue in full force and effect, without necessity for executing any new lease, as a direct lease between Tenant, as Tenant thereunder, and the then owner of the Mortgaged Property, as Landlord thereunder, upon all of the same terms, covenants and provisions contained in the Lease, and in such event:
- 6.1Tenant shall be bound to Mortgagee or to such new owner under all of the terms, covenants and provisions of the Lease for the remainder of the term thereof (including the option periods, if Tenant elects or has elected to exercise its options to extend the term) and Tenant hereby agrees to attorn to such new owner and to recognize such new owner as Landlord under the Lease; and
- 6.2If Tenant is not in default under the Lease beyond any applicable cure period, such new owner shall be bound to Tenant under all of the terms, covenants and provisions of the Lease for the remainder of the term thereof (including the option periods, if Tenant elects or has elected to exercise its options to extend the term) which terms, covenants and provisions such new owner hereby agrees to assume and perform, provided, however, that Mortgagee or any successor or assignee of Mortgagee shall not (i) be bound by any prepayment of rent or additional rent made more than 30 days in advance, unless received and receipted for by Mortgagee or its successor or assignee; (ii) be personally liable under the Lease, and Mortgagee's or its successor's or assignee's liability under the Lease shall be limited to the interest of Mortgagee or its successor or assignee in the Premises; (iii) be liable for any act or omission of any prior landlord under the Lease, including, without limitation, the Landlord, except for any continuing act or omission of which Mortgagee had notice and failed to cure; (iv) be subject to any offsets or defenses which Tenant may have against any prior landlord under the Lease, including Landlord, except for any offsets or defenses related to any continuing act or omission of which Mortgagee had notice and failed to cure; (v) except as provided in Section 9 below, be bound by any amendment, modification or termination of the Lease (other than a termination of the Lease by Tenant pursuant to the express terms of the Lease) made without Mortgagee's prior written consent; and (vi) be liable to provide Tenant with any rights in or be bound by or be responsible for any restrictions on any property other than the Mortgaged Property during the remainder of the term of the Lease.
- 7. Tenant, Landlord, and Mortgagee acknowledge and agree that upon written instruction to Tenant from Landlord or Mortgagee instructing Tenant to make all rent and other payments due and to become due to Landlord under the Lease directly to Mortgagee, Tenant agrees to follow such direction until further written notice from Mortgagee, and Landlord and Mortgagee hereby expressly agree that any such payment shall discharge any obligation of Tenant to Landlord under the Lease to the extent of such payment; provided, however, that the foregoing shall have no effect on Tenant's rights to any offsets to or deductions from any rent under the Lease, if any, nor any effect on Landlord's obligations under the Lease.
- 8. Tenant shall give Mortgagee written notice of any default by Landlord under the Lease. Mortgagee shall have the same period of time provided Landlord under the Lease within which to cure such default.

- 9. Landlord and Tenant may, from time to time, modify or amend the Lease without Mortgagee's consent, provided such modifications or amendments do not result in a decrease in the term of the Lease, decrease in the rental amounts payable thereunder, increase in the obligations of the Landlord thereunder, or decrease in the rights of the Landlord; any such modifications having such result and made without Mortgagee's written consent shall be void and of no force or effect as between Mortgagee and Tenant.
  - 10. Tenant shall not pay an installment of rent more than thirty (30) days prior to the due date.
- 11. Any notices or communications given under this Agreement shall be in writing and shall be given by overnight mail delivery, or certified mail, return receipt requested, postage prepaid, (a) if to Mortgagee, at the address of Mortgagee as hereinabove set forth or at such other address as Mortgagee may designate by notice, (b) if to Tenant, at the address of Tenant as hereinabove set forth or at such other address as Tenant may designate by notice, or (c) if to Landlord, at the address of Landlord as hereinabove set forth or at such other address as Landlord may designate by notice.
- 12. This Agreement may be executed in one or more counterparts, or by the parties executing separate counterpart signature pages, including PDFs transmitted by email, all of which shall be deemed to be original counterparts of this Agreement.
- 13. This Agreement shall bind and inure to the benefit of and be enforceable by the parties hereto and their respective heirs, personal representatives, successors and assigns.
- 14. This Agreement contains the entire agreement between the parties and cannot be changed, modified, waived or canceled except by an agreement in writing executed by the party against whom enforcement of such modification, change, waiver or cancellation is sought.
  - 15. This Agreement and the covenants herein contained are intended to run with and bind all lands affected thereby.

By: Duke Realty Limited Partnership, an Indiana limited partnership, sole member and manager  By: Duke Realty Corporation, its General Partner  By: Name:	WITNESS: Mortgagee:		
By:   Name:   Its:   Landlord:	As To Mortgagee ALLIANZ LIFE INS	SURANCE CO	
Print Name:  Landlord:  DUKE SECURED FINANCING 2009-1 ALZ, LLC, a Delawa limited liability company  By: Duke Realty Limited Partnership, an Indiana limited partnership, sole member and manager  By: Duke Realty Corporation, its General Partner  By:  Name:  Print Name:  Its:  Tenant:  As to Tenant THE WILLIAM CARTER COMPANY,			Name:
DUKE SECURED FINANCING 2009-1 ALZ, LLC, a Delawa limited liability company  By: Duke Realty Limited Partnership, an Indiana limited partnership, sole member and manager  By: Duke Realty Corporation, its General Partner  By:			
By: Duke Realty Limited Partnership, an Indiana limited partnership, sole member and manager  By: Duke Realty Corporation, its General Partner  By: Name:			Landlord:
As To Landlord  partnership, sole member and manager  By: Duke Realty Corporation, its General Partner  By:			DUKE SECURED FINANCING 2009-1 ALZ, LLC, a Delaware limited liability company
Print Name: its General Partner  By: Name: Its:  Tenant:  As to Tenant THE WILLIAM CARTER COMPANY,	As To Landlord		
Print Name: Its: Tenant:  As to Tenant THE WILLIAM CARTER COMPANY,			
Tenant:  As to Tenant THE WILLIAM CARTER COMPANY,			Name:
As to Tenant THE WILLIAM CARTER COMPANY,	Print Name:	_	Its:
			Tenant:
a Massachusetts corporation	As to Tenant THE WILLIAM CARTE	R COMPANY,	Y, a Massachusetts corporation
Print Name:  By:  Name:		_	By:
Print Name:	Drint Names		

STATE OF COUNTY OF			
Before me, the undersigned authority, on this da, a, k acknowledged to me that she/he executed the same capacity therein stated.	y personally appeared known to me to be the person whose e for the purposes therein expressed,		or ng instrument, and oration and in the
Witness my hand and official seal this day of _	, 20		
My Commission Expires:			
	Printed Name:Notary Public, State of		
STATE OF COUNTY OF			
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acknowledged to me that she/he executed the same capacity therein stated.	e for the purposes therein expressed,	as the act and deed of said corpo	oration and in the
Witness my hand and official seal this day of _	, 20		
My Commission Expires:			
	Printed Name:		

# STATE OF GEORGIA COUNTY OF FULTON

Before me, the undersigned authority, on this day p	ersonally appeared	, as	of	, a
, known to me to be the persor	n whose name is subscribed	to the foregoing in:	strument, and acknowledged	to me that
she/he executed the same for the purposes therein expr	essed, as the act and deed of	said corporation and	in the capacity therein stated	<b>1.</b>
Witness my hand and official seal this day of				
My Commission Expires:				
	Printed Name:			
	Notary Public, State of			

#### **EXHIBIT F**

#### **EXPANSION IMPROVEMENTS**

1. <u>Landlord's Obligations</u>. Tenant has personally inspected the Expansion Space and accepts the same "**AS IS**" without, except as otherwise expressly set forth herein, representation or warranty by Landlord of any kind and with the understanding that Landlord shall have no responsibility with respect thereto except to construct and install within the Expansion Space, in a good and workmanlike manner, the Expansion Improvements, in accordance with this **Exhibit F**.

# 2. Construction Drawings, Cost Statement, and Allowance.

- (a) Promptly after Tenant's exercise of the Expansion Option, and in all events no later than the Expansion Date, Landlord shall, at Landlord's sole cost and expense, perform the Building Readiness Work set forth on **Exhibit B** hereto, to the extent applicable to the Expansion Space. In addition, Landlord shall, at Landlord's sole cost and expense, construct and install (i) forty (40) additional onsite trailer parking spaces, (ii) a perimeter fence, (iii) two (2) gates within the perimeter fence, and (iv) a guardhouse (collectively, the "Landlord's Work"). The Landlord's Work shall be constructed and installed in locations and in accordance with such standards as are reasonably acceptable to Landlord and Tenant, and shall be compliant with a Free Trade Zone designation and C-TPAT requirements. The Landlord's Work shall be constructed and installed pursuant to drawings prepared by Landlord promptly following Tenant's exercise of the Expansion Option, which drawings shall be subject to Tenant's approval. Landlord shall use reasonable efforts to complete all Landlord's Work prior to the Expansion Date.
- (b) Promptly following Tenant's exercise of the Expansion Option, Tenant will work with Landlord's space planner to develop a space plan for the Expansion Space that is reasonably acceptable to Landlord (the "Space Plan"). Within a reasonable time thereafter, Landlord shall prepare and submit to Tenant a set of construction drawings (the "CD's") covering all work to be performed by Landlord in constructing the Expansion Improvements in accordance with the Space Plan. Tenant shall review the CD's and give Landlord written notice of Tenant's approval of the CD's or its requested changes thereto. Tenant shall have no right to request any changes to the CD's that would materially and adversely (in Landlord's sole discretion) alter the exterior appearance or basic nature of the Building or the Building systems. If Tenant requests any changes to the CD's, Landlord shall make those changes which are reasonably requested by Tenant and shall submit the revised portion of the CD's to Tenant. Both parties shall at all times in the preparation and review of the CD's, and of any revisions thereto, act reasonably and in good faith. Tenant agrees to confirm Tenant's consent to the CD's in writing within a reasonable period of time following Landlord's written request therefor. In the event of a conflict between this Lease and the CD's, the CD's shall control.
- (c) Following Tenant's written approval of the CD's, Landlord shall solicit competitive bids for all third party work with respect to the Expansion Improvements from at least three (3) subcontractors, with the exception of certain consultants who have previously worked on the Building (i.e., structural engineer and architect), the cost of which shall be at market rates and agreed to by Landlord and Tenant. In addition, Landlord shall not be required to solicit bids with respect to any consultants or vendors who perform work for a price that is less than \$5,000.00, the cost of which shall be at market rates. Landlord and Tenant shall review the bids jointly and Tenant shall select one subcontractor for each item bid. Any work with respect to the Expansion Improvements performed by Landlord shall be at reasonable and competitive market rates. Promptly following the selection of the

subcontractors, Landlord shall deliver to Tenant a statement of the cost to construct and install all of the Expansion Improvements (the "Cost Statement"). Tenant acknowledges and agrees that the Cost Statement shall include design fees and a fee payable to the project's construction manager or general contractor, and that such construction manager or general contractor may be comprised of a subsidiary, affiliate or employees of Landlord, provided that all such costs are competitively priced at reasonable market rates, and Tenant shall have the right to review and approve all such costs prior to acknowledging the Cost Statement to ensure that such costs comply with the above standard. If, following Tenant's approval of the CD's, the Cost Statement shows that the cost to construct and install the Expansion Improvements will exceed the Allowance, at Tenant's option, the parties shall work together to reduce the cost and scope of the Expansion Improvements. Provided the Cost Statement complies with the requirements of this subsection (c), Tenant agrees to approve the Cost Statement in writing within a reasonable period of time following Landlord's written request therefor.

- (d) The construction and installation of the Expansion Improvements shall be performed on an open book basis. Tenant shall be responsible for the cost to construct and install the Expansion Improvements only to the extent that the Cost Statement, taking into account any increases or decreases resulting from any Change Orders (as hereinafter defined), exceeds One Million Nine Hundred Eleven Thousand Five Hundred Seventy-Eight and No/100 Dollars (\$1,911,578.00) (the "Allowance"). If the Cost Statement shows that the cost to construct and install the Expansion Improvements will exceed the Allowance, Tenant shall pay to Landlord, within fifteen (15) days after Landlord's request (but in no event prior to the commencement of construction of the Expansion Improvements), an amount equal to one-half (1/2) of such excess. Following Substantial Completion of the Expansion Improvements, Tenant shall pay to Landlord the remaining difference between the Cost Statement (taking into account any increases or decreases resulting from any Change Orders) and the Allowance within thirty (30) days of Landlord's request therefor. Tenant's failure to deliver the payments required in this paragraph shall entitle Landlord to stop the construction and installation of the Expansion Improvements until such payment is received. In addition, all delinquent payments shall accrue interest at 10% per annum. If the Allowance exceeds the Cost Statement (taking into account any increases or decreases resulting from any Change Orders), such savings shall be applied against the next Monthly Rental Installment(s) due under this Lease.
- (e) Tenant shall have the right, which right may be exercised one or more times (if at all) on or before September 30, 2013, to elect, by written notice to Landlord, for Landlord to provide Tenant with an additional allowance of up to One Million and No/100 Dollars (\$1,000,000.00) in the aggregate, which notice shall specify the amount of such additional allowance that Tenant elects to use (the amount requested by Tenant being referred to hereinafter as the "Additional Allowance"). If Tenant fails to exercise such right as aforesaid, Tenant shall be deemed to have waived its rights pursuant to this subsection (e). Commencing as of the first day of the first calendar month following each payment by Landlord of the Additional Allowance, the Minimum Annual Rent shall be increased by an amount equal to the product of the Additional Allowance multiplied by seven percent (7%) (such increase being referred to herein as the "Allowance Rent"), and the Allowance Rent for each subsequent year of the Lease Term shall increase at a rate of two and one-half percent (2.5%) consistent with such increases in the Minimum Annual Rent. If, however, the first such escalation occurs less than twelve (12) months following the commencement of the payment of the Allowance Rent, then the escalation for such first year only shall be a prorated escalation, determined by multiplying the escalation rate of 2.5% by a fraction, the numerator of which is the number of months since commencement of the Allowance Rent payment and the denominator of which is twelve (12). Landlord and Tenant acknowledge that Tenant may exercise its right to use the Additional Allowance one or more times as provided above, and therefore, the payment of the Allowance Rent may commence on multiple dates. Any portion of the Additional Allowance that is

not requested by Tenant prior to September 30, 2013 shall be deemed forfeited by Tenant. The Allowance Rent shall be deemed a part of the Minimum Annual Rent for all purposes under this Lease. If Tenant elects to use the Additional Allowance, Landlord and Tenant shall enter into an amendment to this Lease confirming the foregoing, or, at Landlord's option, Landlord and Tenant shall enter into an amended and restated lease setting forth the new rental rates and deleting this subsection (e) as well as any references to the "Additional Allowance" contained in the Lease; provided, however, that this subsection (e) shall be fully effective on the terms and conditions set forth above, whether or not such amendment or amended and restated lease is executed and delivered.

- 3. Schedule and Early Occupancy. Landlord shall provide Tenant with a proposed schedule for the construction and installation of the Expansion Improvements. Landlord and Tenant shall cooperate reasonably with each other with respect to the schedule and shall notify each other of any material changes thereto. Tenant and Landlord agree to cooperate reasonably to allow Tenant to install phone and data wiring, any other trade related fixtures that will need to be installed, or to perform any other work to be performed directly by Tenant in the Expansion Space prior to Substantial Completion. If and to the extent permitted by applicable laws, rules and ordinances, Tenant shall have the right to enter the Expansion Space upon exercise of the Expansion Option in order to install fixtures (such as racking) and otherwise prepare the Expansion Space for occupancy, which right shall expressly exclude making any structural modifications. During any entry prior to the Expansion Date (a) Tenant shall comply with all terms and conditions of this Lease other than the obligation to pay rent with respect to the Expansion Space, (b) Tenant shall not unreasonably interfere with Landlord's completion of the Expansion Improvements, (c) Tenant shall cause its personnel and contractors to comply with the terms and conditions of Landlord's rules of conduct (which Landlord heretofore delivered), and (d) Tenant shall not begin operation of its business within the Expansion Space prior to the Expansion Date. Tenant acknowledges that Tenant shall be responsible for obtaining all applicable permits and inspections relating to any such entry by Tenant. Landlord shall use commercially reasonable good faith, diligent efforts to Substantially Complete the Expansion Improvements on or before October 1, 2012 (or such later date as the parties have agreed). Notwithstanding the foregoing, while constructing and installing the Expansion Improvements to the extent after Substantial Completion, Landlord shall use reasonable efforts not to interfere with Tenant's business operations at the Expansion Space.
- 4. <u>Change Orders</u>. Tenant shall have the right to request changes to the CD's at any time following the date hereof by way of written change order (each, a "Change Order", and collectively, "Change Orders"). Provided such Change Order is reasonably acceptable to Landlord, Landlord shall prepare and submit promptly to Tenant a memorandum setting forth the impact on cost and schedule resulting from said Change Order (the "Change Order Memorandum of Agreement"). Tenant shall, within fifteen (15) days following Tenant's receipt of the Change Order Memorandum of Agreement to Landlord, or (b) retract its request for the Change Order. If Tenant does not respond within such timeframe, the Change Order shall be deemed null and void. Tenant shall pay to Landlord (or Landlord's designee), within fifteen (15) days following Tenant's approval of the Change Order, any increase in the cost to construct the Expansion Improvements resulting from the Change Order, as set forth in the Change Order Memorandum of Agreement. Landlord shall not be obligated to commence any work set forth in a Change Order until such time as Tenant has delivered to Landlord the Change Order Memorandum of Agreement executed by Tenant and, if applicable, Tenant has paid Landlord in full for said Change Order.
- 5. <u>Letter of Understanding</u>. Promptly following the Expansion Date, Tenant and Landlord shall execute Landlord's Letter of Understanding in substantially the form attached hereto as <u>Exhibit C-1</u> and made a part hereof, acknowledging (a) the Expansion Date, and (b) except for the Punchlist (as

defined below), that Tenant has accepted the Expansion Space.

- 6. <u>Definitions</u>. For purposes of this Lease "Substantial Completion" (or any grammatical variation thereof) shall mean completion of construction of the Expansion Improvements, subject only to Punchlist to be identified by Landlord and Tenant in a joint inspection of the Expansion Space prior to Tenant's occupancy, as established by a certificate of occupancy for the Expansion Space or other similar authorization issued by the appropriate governmental authority, if required.
- 7. <u>Punchlist</u>. Promptly following Substantial Completion of the Expansion Improvements, Landlord and Tenant shall prepare a punchlist of incomplete or defective minor items of work that remain to be completed (the "Punchlist"). Landlord shall, within thirty (30) days after the Punchlist is prepared and agreed upon by Landlord and Tenant, complete such incomplete items and remedy such defective work as are set forth on the Punchlist; provided however, that to the extent that completion of any items on the Punchlist may be affected by weather or seasonal conditions, or require unusually long lead times, such 30-day period shall be extended as reasonably necessary. The Punchlist shall not be determinative of whether or not the Expansion Improvements are Substantially Complete.
- 8. <u>Warranty</u>. Landlord hereby warrants to Tenant, which warranty shall survive for the one (1) year period following the Expansion Date, that (i) the materials and equipment furnished by Landlord's contractors in the completion of the Expansion Improvements will be of good quality and new, and (ii) such materials and equipment and the work of such contractors shall be free from defects not inherent in the quality required or permitted hereunder. This warranty shall exclude damages or defects caused by Tenant, its agents, employees or contractors, improper or insufficient maintenance, improper operation or normal wear and tear under normal usage. During the Lease Term, Landlord shall pass through to Tenant the benefit of any warranties held by Landlord with respect to the Leased Premises.

#### **EXHIBIT G**

#### FORM OF MEMORANDUM OF LEASE

#### After recording return to:

Duke Realty Corporation Attn.: Tammi D. Parker, Esq. 3715 Davinci Court, Suite 300 Peachtree Corners, Georgia 30092

# MEMORANDUM OF LEASE

On the day of, 2012, DUKE SECURED FINANCING 2009	9-1 ALZ, LLC, a Delaware limited liability company, with offices
at Duluth, Georgia, and THE WILLIAM CARTER COMPANY, a Massachusetts corpo	oration, with offices at Atlanta, Georgia, entered into an Office
Lease. This Memorandum of that Lease is presented for recording.	

- 1. Name of Landlord: Duke Secured Financing 2009-1 ALZ, LLC
- 2. Name of Tenant: The William Carter Company
- 3. Addresses set forth in the Lease as addresses of the Landlord and Tenant:

Landlord: Duke Secured Financing 2009-1 ALZ, LLC

c/o Duke Realty Corporation Attn: Atlanta Market - V.P., Asset Mgmt. & Customer Service 3715 Davinci Court, Suite 300 Peachtree Corners, Georgia 30092

Tenant: The William Carter Company 1170 Peachtree Street, Suite 900 Atlanta, Georgia 30309 Attn.: VP – Real Estate

**4.** <u>Date of the Lease</u>: \_\_\_\_\_\_, 2012

- 5. <u>Description of the Leased Premises</u>: The Leased Premises is described on <u>Exhibit A</u> attached to this Memorandum of Lease.
- **6.** Commencement Date: April 1, 2012.
- 7. <u>Term of the Lease</u>: The initial term of the Lease is for eleven (11) years and six (6) months from the Commencement Date, and terminates on September 30, 2023, subject to the terms of the Lease.
- **8.** Options to Extend: The Lease provides for two (2) five (5) year renewal options.
- **9.** <u>Right of First Offer to Purchase</u>: The Lease grants Tenant a right of first offer to purchase the building in which the Leased Premises are located
- **10.** Rights with respect to Adjacent Land: The Lease grants Tenant the right to develop and use the adjacent land described on Exhibit

  B attached to this Memorandum of Lease for additional parking and access to the Leased Premises.
- **11.** <u>Conflict with Lease</u>: If there is any conflict between the terms of this Memorandum of Lease and the terms of the Lease, the terms of the Lease shall control.

[SIGNATURE PAGE FOLLOWS]

IN WITNESS WHEREOF, each of the parties has caused this Memorandum of Lease to be executed by its duly authorized officers and its corporate seal to be affixed on the day and year first above written, intending to be legally bound hereby.

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DUKE SECURED FINANCING 2009-1 ALZ, LLC, a Delaware limited liability company

By: Duke Realty Limited Partnership, an Indiana limited partnership, sole member and manager

By: Duke Realty Corporation, its General Partner

Notary Public

in the presence of:

**Unofficial Witness** 

Signed, sealed and delivered in the presence of:

Signed, sealed and delivered

Unofficial Witness

Notary Public

THE WILLIAM CARTER COMPANY, a Massachusetts corporation

By: \_\_ Name: \_\_ Title: \_\_

TENANT:

## **EXHIBIT A TO MEMORANDUM OF LEASE**

# **PREMISES**

All that certain tract or parcel of land containing approximately 66.426 acres lying or being in G.M.D. 1765, Jackson County, Georgia, being Lot 3 as shown on that certain plat entitled "Final Plat for Park 85" recorded in Plat Book 74, Page 121, Records of Jackson County, Georgia, which plat is by this reference incorporated herein and made a part hereof.

## **EXHIBIT B TO MEMORANDUM OF LEASE**

# **ADJACENT LAND**

All that certain tract or parcel of land containing approximately 14.506 acres lying or being in G.M.D. 1765, Jackson County, Georgia, being Lot 2 as shown on that certain plat entitled "Final Plat for Park 85" recorded in Plat Book 74, Page 121, Records of Jackson County, Georgia, which plat is by this reference incorporated herein and made a part hereof.

#### **EXHIBIT H**

#### FORM OF QUITCLAIM DEED

STATE OF GEORGIA After recording return to:

COUNTY OF JACKSON Attn.: Tammi D. Parker, Esq.

**Duke Realty Corporation** 

3715 Davinci Court, Suite 300 Peachtree Corners, Georgia 30092

# **QUITCLAIM DEED**

THIS INDENTURE, made the \_\_\_\_\_ day of \_\_\_\_\_\_, 20\_\_\_, between **THE WILLIAM CARTER COMPANY**, a Massachusetts corporation (hereinafter referred to as "Grantor"), and **DUKE SECURED FINANCING 2009-1 ALZ, LLC**, a Delaware limited liability company (hereinafter referred to as "Grantee").

#### WITNESSETH:

For and in consideration of the sum of Ten and No/100 Dollars (\$10.00) and other good and valuable consideration delivered to Grantor by Grantee at and before the execution, sealing and delivery hereof, the receipt and sufficiency of which are hereby acknowledged, Grantor has and hereby does remise, release, convey and forever quitclaim unto Grantee, all the right, title, interest, claim or demand which Grantor has, or may have had, in and to that tract or parcel of land lying and being in Jackson County, Georgia, as more particularly described on Exhibit A attached hereto and made a part hereof (the "Property"), pursuant to the terms of that certain Office Lease dated , 2012, between Grantor and Grantee.

To have and to hold the Property, together with any and all improvements located thereon, and any and all of the rights, members and appurtenances thereof to Grantee, so said that neither Grantor nor any person or persons claiming under Grantor shall at any time by any means or ways have, claim or demand any right or title to the Property or any improvements thereon, if any, or any of the rights, members and appurtenances thereof.

This Quitclaim Deed is given for the purposes of releasing that certain Memorandum of Lease between Grantor and Grantee dated as of the date hereof.

[SIGNATURES CONTAINED ON FOLLOWING PAGE]

 $IN\ WITNESS\ WHEREOF,\ Grantor\ has\ signed,\ sealed\ and\ delivered\ this\ deed\ the\ day\ and\ year\ first\ above\ written.$ 

Signed, sealed and delivered as to Tenant, in the presence of:	GRANTOR:  THE WILLIAM CARTER COMPANY, a Massachusetts corporation
Unofficial Witness	By: Name: Title:
Notary Public	(CORPORATE SEAL)

# EXHIBIT A TO QUITCLAIM DEED

#### **PROPERTY**

# 625 Braselton Parkway

All that certain tract or parcel of land containing approximately 66.426 acres lying or being in G.M.D. 1765, Jackson County, Georgia, being Lot 3 as shown on that certain plat entitled "Final Plat for Park 85" recorded in Plat Book 74, Page 121, Records of Jackson County, Georgia, which plat is by this reference incorporated herein and made a part hereof.

# Adjacent Land

All that certain tract or parcel of land containing approximately 14.506 acres lying or being in G.M.D. 1765, Jackson County, Georgia, being Lot 2 as shown on that certain plat entitled "Final Plat for Park 85" recorded in Plat Book 74, Page 121, Records of Jackson County, Georgia, which plat is by this reference incorporated herein and made a part hereof.

#### CERTIFICATION

#### I, Michael D. Casev, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Carter's, Inc.;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date : April 27, 2012

/s/ MICHAEL D. CASEY

Michael D. Casey

Chief Executive Officer

#### CERTIFICATION

- I, Richard F. Westenberger, certify that:
  - 1. I have reviewed this Quarterly Report on Form 10-Q of Carter's, Inc.;
  - 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
  - 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
  - 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
    - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
    - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
    - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
    - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
  - 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
    - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
    - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date : April 27, 2012 /s/ RICHARD F. WESTENBERGER

Richard F. Westenberger

Chief Financial Officer

## **CERTIFICATION**

Each of the undersigned in the capacity indicated hereby certifies that, to his knowledge, this Report on Form 10-Q for the quarter ended March 31, 2012 fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and the information contained in this Report fairly presents, in all material respects, the financial condition and results of operations of Carter's, Inc.

Date: April 27, 2012	/s/ MICHAEL D. CASEY
	Michael D. Casey
	Chief Executive Officer
Date: April 27, 2012	/s/ RICHARD F. WESTENBERGER
	Richard F. Westenberger
	Chief Financial Officer

The foregoing certifications are being furnished solely pursuant to 18 U.S.C. § 1350 and are not being filed as part of the Report on Form 10-Q or as a separate disclosure document.